

FINANCIAL TIMES

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D 8523 B

World news

Business summary

French right's election victory

TSB offer eight times subscribed

FRANCE's main conservative parties emerged last night as the clear winners of the first major electoral contest since the victory of the right in last March's parliamentary elections.

The conservative parties consolidated their majority in the Senate in yesterday's elections which involved the renewal of 120 of the 360 seats in the upper house of the French Parliament.

In a separate National Assembly by-election in the Haute-Garonne, the right-wing led by Mr Dominique Baudis, mayor of Toulouse, polled 48 per cent of the vote ahead of the 37.4 per cent polled by the Socialists led by Mr Lionel Jospin, the party's first secretary, according to early computer projections. Page 2

Johannesburg blast

A grenade exploded at the entrance to a multiracial night club in a Johannesburg suburb. A white man was seriously injured and two other people were slightly hurt.

Beirut fighting erupts

Sporadic shelling erupted in east Beirut after Saturday's battle between rival Christian militias in which at least 30 people were reported killed. Two French soldiers with the UN peace-keeping force in south Lebanon were slightly wounded by a roadside bomb. Page 2

Israel names mayors

Israel appointed Palestinian mayors in Hebron, Ramallah and El Bireh, three cities in the occupied West Bank, to replace Israelis. All are known to be pro-Jordanian moderates. Page 2

Turkish by-election

Prime Minister Turhan Ozal's conservative Motherland Party appeared likely to win a majority of 11 parliamentary by-elections in Turkey, but without an overwhelming popular vote, early results showed.

Shipping chief sacked

The head of the Soviet Merchant Marine Ministry has been removed from his post less than a month after a Soviet liner sank in the Black Sea with the loss of almost 40 lives. Page 2

Refugees turned back

Bulgaria turned back busloads of Third World refugees on their way to West Berlin by a roundabout route through Eastern Europe. Rome had asked for Bulgarian help. Page 2

Manila peace hopes

A ceasefire of 30 days or longer proposed by communist negotiators seems to have broken a deadlock in peace talks aimed at ending the 17-year-old guerrilla war in the Philippines. Page 21

Mercenaries jailed

British Peter Gibbey and Frenchman Claude Chaffard were jailed for five years in Costa Rica as mercenaries fighting for the US-backed Contra against the Nicaraguan Government. Page 21

Floods hit Calcutta

Torrential rains which caused widespread flooding in Calcutta killed 12 people and left 650,000 homeless. Floods in Bangladesh left 100,000 homeless and killed at least 10. Page 21

Basques fight police

Spanish riot police firing tear gas and rubber bullets fought street battles with hundreds of Basque demonstrators in San Sebastian and Pamplona. Streets were blocked as crowds tried to mark the anniversary of the execution of two Basque militants. Page 21

Australia win

Australian golfer Geoff Japan 3-0 on the St Andrews Old Course in Scotland to retain the million-dollar Dunhill Cup nations championship. Each member of the winning team collected \$100,000. Page 19

Asia	£. S\$.	10	Indonesia	Rs 3100
Belarus	Dr. Lira	1000	Peru	Pe 100
Cambodia	DR 25	1500	Si. Andhra	Rs 6.00
China	Yuan	1000	Spain	Pt 100
Cyprus	£C 1.70	1000	Sweden	Kr 125
Egypt	£E 1.00	1000	Switzerland	Fr 100
Finland	Frk 1.50	1000	Tunisia	DT 100
Greece	Dr 2.20	1000	U.S.A.	\$ 1.375
Hong Kong	HK 12	1000	U.S.S.R.	1.300
Iceland	ISK 2.25	1000	U.S.S.R.	1.300
India	Rs 15	1000	U.S.S.R.	1.300
Italy	Lira 25.00	1000	U.S.S.R.	1.300
Japan	Yen 4.25	1000	U.S.S.R.	1.300
Korea	DM 2.20	1000	U.S.S.R.	1.300
Malta	ML 1.00	1000	U.S.S.R.	1.300
New Zealand	NZ 1.25	1000	U.S.S.R.	1.300
Portugal	Frk 1.50	1000	U.S.S.R.	1.300
Russia	Rs 1.00	1000	U.S.S.R.	1.300
U.S.A.	\$ 1.00	1000	U.S.S.R.	1.300

Philippines	Pes.	100
Poland	Zl 100	100
Portugal	Frk 1.50	100
Romania	Leu 1.00	100
Russia	Rs 1.00	100
U.S.A.	\$ 1.00	100

Industrial countries fail to agree on exchange rate plan

BY STEWART FLEMING AND PHILIP STEPHENS IN WASHINGTON

FINANCE ministers and central bankers of the major industrial countries sat yesterday afternoon to discuss their differences after failing to reach agreement during 10 hours of talks on Friday and Saturday, on immediate steps to stabilise exchange rates or reduce interest rates.

They were talking before the opening in Washington tomorrow of the annual general meetings of the International Monetary Fund and the World Bank.

European central bankers tried to minimise the risks of a turbulent reaction in financial markets by suggesting that they and perhaps the Japanese would intervene if the dollar came under severe pressure when the foreign exchange markets open today.

The US, however, gave no indication that it was prepared to join any intervention pact and it was unclear whether European central banks would go beyond action to preserve parity in the EMS.

Mr James Baker, US Treasury Secretary, however, gave no sign yesterday that the US would start once again to talk down the value of the dollar as it did two weeks ago.

Mr Baker expressed optimism about the prospects for faster growth in the US. But he warned that trade and current account imbalances in the world economy were rising, adding that the US current account deficit could hit \$140bn this year.

While projections suggest some

turn pushed the D-Mark firmer. The Danish krone remained the weakest currency but was fixed at only 50 per cent of its maximum divergence on Friday compared with 72 per cent the previous week.

The chart shows the two constraints on the European Monetary System exchange rules. The upper grid, based on the divergence of each currency from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

TOKYO: The Nikkei index jumped 226.23 to 18,181.21 in Saturday's half-day session. Leading prices, Page 31.

ITALY had a record month trade surplus of £2.1m (£1.5m) in August. Page 2.

PERU announced it would devalue early next year and end many price controls. It has again refused to make interest payments to creditor banks. Page 4.

CHINESE leader Deng Xiaoping has suggested a roundabout increase in trade with Japan and has taken a more conciliatory position on Japan's surplus. Page 5.

INTERNATIONAL FEDERATION OF STOCK EXCHANGES, a group of exchanges from 27 countries, is to examine methods of more effectively regulating the growing volume of international securities business. Page 21.

PHARMACIA, Swedish pharmaceuticals and biotechnology group, plans to set up a generic engineering research and development subsidiary in La Jolla, California. Page 21.

OLIVETTI, Italian electronics group, plans to expand long-term research by setting up three new laboratories in Britain and the US. Page 11.

COCKERILL-SAMBERG, Belgium's troubled steelmaker, has partially stopped production for three days and laid off 7,000 workers for the period in a move to cut costs. Page 21.

QUAKER OATS, Chicago food company, has offered \$72m for Anderson, Clayton, and is asking the courts to block a rival bid from Ralston Purina, one of its biggest competitors. Page 19.

OMV, Austria's state oil and gas group, will offer shares to the public early next year as part of the Government's plans to restructure the nationalised industries. Page 21.

VONS COMPANIES, southern California supermarket chain acquired by an investor group nine months ago, is to take over Allied Supermarkets of Detroit in a \$600m deal. Page 19.

THE sometimes vague document, called "Resolution on guiding principles for building socialist society with advanced culture and ideology," reflects the aims of the present pragmatic leadership, through it includes concessions to conservative leaders who are less enamoured with reform.

The document is one of the most important statements on reform since the programme gathered momentum in the late 1970s.

The statement was seen by diplomats in Peking as both a means of providing for further reform and of deflecting criticism by officials who have complained about a loss of political direction at a time of growing material wealth. The document also promised that the Government will address the issue of political reform.

"They need to provide an overall framework for reform," a Western diplomat said. "They couldn't go on introducing reforms without addressing the question of ideology, really, the concept of communism is undergoing reform."

The somewhat vague document, called "Resolution on guiding principles for building socialist society with advanced culture and ideology," reflects the aims of the present pragmatic leadership, through it includes concessions to conservative leaders who are less enamoured with reform.

The document makes clear that the Government has no intention of changing the "open door" policy, but embodies the conservatives' concern that ideological study has been allowed to lapse and that the side-effects of the "open door," such as prostitution and pornography, need to be tackled with greater vigour.

As such, the document is a measure of the political strength of pragmatists under the leadership of Deng Xiaoping, and formally repudiates Maoist concepts such as "taking class struggle as the key link."

The document also suggests that the "principal contradiction in Chinese society" is basically that material demand exceeds supply.

The works of Karl Marx will continue to be the major source of ideological inspiration, although the document has codified the present policy of taking a flexible attitude to his writings, and, as the document put it, disposing of "ossified" concepts.

Sino-Soviet relations, Page 3

Management: the guru factor 7

Editorial comment: business gurus; commodities 16

French economy: hard climb to higher growth 16

UK defence spending: tonic that failed 17

Nuclear policy boost for UK Labour Party

BY PETER RIDDELL, PHILIP BASSETT AND MICHAEL CASSELL

THE LABOUR PARTY conference opened in Blackpool last night in a spirit of optimism and unity not seen for many years following a compromise on the major divisive issue of civil nuclear power.

"We are really dealing in these meetings as much with the medium and long-term economic outlook

as with the politics of the moment," said Mr Neil Kinnock, the Labour leader, adding: "This is a healthy debate.

"The only equals were over La-

bour's defence plans and a sharp

exchange over tax involving Mr

Roy Hattersley, the Shadow Chan-

cellor of the Exchequer, and Mr

David Blunkett, the leader of Shef-

field City Council.

After lengthy wrangling the Na-

tional Executive Committee agreed

on a programme of gradually dimi-

nishing dependence on nuclear power

stations which Mr Neil Kinnock,

the Labour leader, said yesterday

might realistically last "up to or

probably just over 20 years."

"There is agreement on major is-

sues, on overall strategy, but not

agreement on each segment of (posi-

tive) action," Mr Blunkett said.

The ministers agreed that co-op-

erative efforts need to be intensi-

fied in order to reduce the imbal-

ances in the context of an open

world economy," it said.

The communists added that the imbal-

ances – the huge US current

surplus and the parallel sur-

pluses in Japan and West Germany

– should be tackled through action

in surplus countries to sustain and

possibly accelerate economic

growth and in the US, through re-

ductions in the budget deficit.

Asked if he was going to comment

on the dollar, Mr Baker said when

asked if he thought a further de-

valuation was needed to help re-

duce the US current account defi-

cit, he said: "I am not going to

COURTNEY POPE (HOLDINGS) PLC

PRELIMINARY STATEMENT FOR THE FINANCIAL YEAR ENDED 31 MAY 1986

The unqualified audited results for the financial year ended 31 May 1986 is as follows:

	1986	1985
Turnover	£40,433	£39,962
Profit before tax	£2,488	£1,102
Taxation	£336	£515
Profit after tax	£1,552	£1,587
Earnings per 20p share (after tax)	30.00p	31.16p
Dividend (per share); proposed final	6.50p	5.50p
Making total for year	10.50p	8.50p
Total cost	£20,000	£20,000
Tax related credit	£22	£22
	£20	£20
	617	617

The Group result for the year to May 1986 has been conditioned by a change in our activities with a concentration on product sales as opposed to general contracting. This situation, together with the strength of the dollar compared to last year, has resulted in marginally increased turnover on which, however, an increase in profit of 18.4% has been achieved. This improvement in profit has largely been generated in the Specialist Contracting and Electrical Divisions.

Today, the Board has decided to recommend an increase in dividend of 17.4% by a payment of a final dividend of 6.5p per ordinary share which increases the total dividend from 8.5p to 10.0p. The remainder of the Group properties have been revalued during the year resulting in a further increase in reserves of £884,000.

As the Group's reserves now total £11,405,000, the Directors propose that reserves totalling £4,140,000 be capitalised by increasing the par value of each share from 20p to 25p and thus creating two new shares into two ordinary shares of 50p each.

The effect of this will be that each present share of 20p each will become two ordinary shares of 50p each. The resolutions to effect this and to increase the authorised capital will be put to shareholders at the Annual General Meeting.

The sales activity in the first three months of the current year is in excess of last year. Margins are being maintained and at this time there are good indications that there will be a further increase in profitability.

D. H. PEACOCK, MSAID

Chairman and Managing Director



Weinberger makes tough demands on arms control

BY NANCY DUNNE IN WASHINGTON

MR CASPAR WEINBERGER, US Defence Secretary, yesterday laid down tough demands for verification procedures in any new arms-control agreements reached with the Soviet Union because of what he called the Russians' "record of cheating."

Mr Weinberger, who usually represents the Pentagon's hard-line views and not necessarily those of the Administration, also expressed doubt that the superpowers were any closer to agreement on medium-range missiles than any other weapons agreement, all of which he said have difficulties to be resolved.

In Geneva, the US would have to insist on verification procedures on Soviet soil so "we can look into factories," Mr Weinberger said.

He spurned any acceptance like

those recently approved in the Stockholm conference on confidence and security-building measures and disarmament. The Soviets agreed to serial observation of troop movements but only by outside observers flying on Russian aircraft.

Medium-range missiles are under discussion in Geneva along with long-range arms and space and defensive systems. The US Administration has moved closer to the Soviet view on intermediate missiles proposing a global limit of 200 on the Soviet Union "releases that innocent American held on these 'outrageous charges'—Mr Nicholas Daniloff, the journalist charged by the Russians with spying."

Like other senior Administration officials, Mr Weinberger expressed the view that no summit could take place unless the Soviet Union "releases that innocent American held on these 'outrageous charges'—Mr Nicholas Daniloff, the journalist charged by the Russians with spying."

• In an unprecedented blow to the Soviet Union, the US suspended its main nuclear test site in the Gergen Hills in Central Asia for its first known inspection by foreigners, Reuter reports. The aim was to show that the site has fallen into disuse

Plan to rush refugees to Berlin foiled

WEST GERMANY appears to have thwarted a bid to rush 27,000 Third World refugees into West Berlin via communist Eastern Europe, the Foreign Ministry said yesterday. Reuter reports from Bonn.

The plan involved ferrying 600 coachloads of asylum-seekers from Turkey to Bulgaria and from there to West Berlin. Bulgarian authorities told Bonn that the first busloads had been turned back at the Turkish frontier and that refugees would not be allowed to cross Bulgarian territory unless they had valid West German entry visas.

At the same time, the country's radical Greens Party, torn by the possibility of having to help maintain a minority Social Democratic (SPD) government after the election, ended a chaotic conference here yesterday hopelessly divided over the prospect.

Mr Straus made it clear in interviews at the weekend that the CSU, for the first time, would go into a federal election with a programme different from the CDU's.

It would in most respects resemble the one being drawn up by the CDU but with a number of foreign policy differences aimed at toppling Mr Hans-Dietrich Genscher, the Foreign Minister.

In Nuremberg, 640 Greens delegates spent eight hours on Saturday night and yesterday afternoon arguing whether to leave open until after the election the possibility of negotiations with the SPD of an SPD chancellor. Hard left

Ruling coalition faces split in W. German election

BY PETER BRUCE IN NUREMBERG

A POTENTIALLY serious political problem faces Mr Helmut Kohl, the West German Chancellor, after it emerged this weekend that his Christian Democrat Party (CDU) and its Bavarian sister party, the Christian Social Union (CSU) led by Mr Franz Josef Straus, had failed to produce a joint programme for January's general election.

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Christian militia penetrates Green Line

BY NORA BOUTAYE IN BEIRUT

AN ASSAULT by pro-Syrian rebel Christian militiamen into East Beirut from the Moslem sector this weekend shattered the notion that the Green Line dividing the Lebanese capital was impene-

West Bank towns to get Arab mayors

BY ANDREW WHITLEY IN JERUSALEM

THREE important towns in the Israeli-occupied West Bank—Ramallah and El-Bireh—are to be returned to local Arab government with Palestinian mayors, Israel announced yesterday.

The Israeli military-run Civil Administration for Judaea and Samaria—the biblical names for the West Bank region—named three pro-Jordanian notables from the towns to replace Israeli officials.

The fighting, the worst in Christian areas since January, left more than 30 dead and scores wounded. The threat across a swathe of no-man's land separating Moslem and Christian areas was unprece-

dented since 1976.

The attack by supporters of that ousted former Christian leader, Mr Elias Freij, and his Hezbullah, a close Syrian ally, was apparently rankled.

The rival Lebanese forces militia, commanded by Col Samir Geagea, accused the chief of Syrian military intelligence in Lebanon, Brig Ghazi Kraiem, of masterminding the threat and charged the Moslem Shite Amal militia and the pro-Syrian Baath Party of complicity. Brig Kraiem, as well as Amal and Baath leaders, denied the accusations.

However, it is hard to believe that Col Geagea's claims, exploded after Christian areas during inter-Christian battles earlier this year over acceptance of a Syrian engineered militia accord, could have infiltrated through the Moslem edge of the Green Line without assistance from Moslem militia or the knowledge of Syrian military observers.

The Lebanese forces, or Christian militia led by Col Geagea, claimed they had captured Moslem fighters among the attackers but none have been produced for identification.

The hostilities had not ended late yesterday, as shelling across the mid-city divide struck deep into residential neighbourhoods in Christian and Moslem areas.

Reuter reports: Two Frenchmen with United Nations peacekeeping troops in Lebanon were wounded yesterday when a roadside bomb exploded beside their convoy, UN spokesman said.

The blast occurred just north of Aitib near a UN out-

post.

Computer predictions indicated that the Socialists could win three or four seats while the right could win four or five seats. If the Socialists fail to win four seats it would represent a personal setback for Mr Jospin and his position inside the party as first secretary.

The results of the by-elections are a relative setback for the Socialists who had hoped to score more than the 38 per cent they polled in the Haute-Garonne in the March elections.

The Socialists are hoping to retain four of the eight National Assembly seats involved in the by-election.

The centre-right UDF coalition gained one additional seat while the Socialists lost five seats and the Communists lost nine.

However, the Communists just managed to retain a parliamentary group in the Senate. They declined from 24 seats to 15: the minimum to form a parliamentary group.

French conservatives win electoral contest

BY PAUL BETTS IN PARIS

FRANCE'S main conservative parties emerged last night as the clear winners of the first major electoral contest since the victory of the right in last March's parliamentary elec-

tions. The conservative parties consolidated their majority in the Senate in yesterday's elections which involved the renewal of one third or a total of 120 of the 360 seats in the upper house of the French Parliament.

In a separate National Assembly by-election in the Haute-Garonne, the right-wing list led by Mr Dominique Baudis, mayor of Toulouse, polled 46 per cent of the vote ahead of the 37.4 per cent polled by the Socialists led by Mr Lionel Jospin, the party's first secretary, according to early computer projections.

The results of the by-elections are a relative setback for the Socialists who had hoped to score more than the 38 per cent they polled in the Haute-Garonne in the March elections.

Overall, the right sees its seats increase from 211 to 229 in the new Senate, while the left drops from 102 seats to 90 seats. For the first time in the Fifth Republic, the RPR with 77 seats has become the biggest party in the senate.

The centre UDF coalition gained one additional seat while the Socialists lost five seats and the Communists lost nine.

However, the Communists just managed to retain a parliamentary group in the Senate. They declined from 24 seats to 15: the minimum to form a parliamentary group.

Record Italian surplus

BY DAVID LANE IN ROME

ITALY'S trade balance enjoyed a record surplus of £3.105bn (£1.03bn) in August. Figures released by the National Statistical Institute show that the value of imports during the month was £17.315bn, against exports of £16.420bn.

August was the third consecutive month in which Italian

visible trade has registered a surplus. Exports exceeded imports by £345m in June and £1.220m in July. Last month's result was a significant improvement on August last year, when a deficit of £1.11bn was recorded.

The trade figures are reflecting a beneficial impact of cheaper oil and a weaker dollar.

Midland Bank

UDCONT

Sime Darby

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the Eighth Annual General Meeting of Sime Darby Berhad will be held at the Regent Ballroom, The Regent of Kuala Lumpur Hotel, Jalan Sultan Ismail, 50260 Kuala Lumpur, Malaysia on Saturday, 18th October 1986 at 11.30 a.m. for the following purposes:

To receive and adopt the Directors' Report and the Accounts for the year ended 30th June 1986 and the Auditors' Report thereon

(Resolution 1)

To declare a final dividend for the year ended 30th June 1986

(Resolution 2)

To elect the following Directors:—

(Resolution 3)

Anand Panyarachun

(Resolution 4)

Harsen Al Rajid

(Resolution 5)

Ricardo J. Romulo

To consider and, if thought fit, pass the following Resolution as a Special Resolution pursuant to Section 129(6) of the Companies Act, 1965:—

"That pursuant to Section 129(6) of the Companies Act, 1965, YAB Tun Tan Siew Sin be re-appointed Director of the Company to hold office until the conclusion of the next Annual General Meeting"

(Resolution 6)

To appoint Price Waterhouse as auditors of the Company and to authorise the Directors to fix their remuneration

(Resolution 7)

By Order of the Board
Mohamed Haji Said
Secretary

NOTE:
Any member of the Company entitled to attend and vote at this meeting is also entitled to appoint one or more proxies to attend and vote in his stead. A proxy need not be a member of the Company.

Kuala Lumpur
24th September 1986

Dr. H. J. S. I. S. S.

right?

More and more prestigious companies are finding that Telex Computer Products make things go right. They enjoy dealing with a company that's "big enough to count yet small enough to care."

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OVERSEAS NEWS

Reagan facing sanctions clash with Congress

BY STEWART FLEMING, US EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan is facing a major confrontation with Congress over a key foreign policy issue following his decision on Friday to veto legislation which would have stiffened US sanctions against South Africa.

In announcing the veto of the sanctions bill, which had been overwhelmingly approved by both the Democratic-controlled House of Representatives and the Republican Senate, the President said that the US must "stay and build not cut and run" in South Africa.

"Are we truly helping the black people of South Africa — the lifelong victims of apartheid — when we throw them out of work?"

Most political analysts believe that Mr Reagan is running the risk of a humiliating foreign policy defeat by refusing to endorse what is in effect the moderate sanctions package which the leaders of his own party in the Senate drafted.

Sanctions legislation passed both chambers of Congress with comfortably more than the two-thirds majorities which are needed to override a presidential veto.

Mr Reagan appears to be gambling either that he can swing 20 votes in the Senate and so block a vote override there, or that the Senate will not find enough time in its crowded legislative calendar to bring the issue to a vote before it goes into recess so that those members standing for re-

Procter & Gamble breaks ties with South Africa

BY WILLIAM HALL IN NEW YORK

PROCTER & GAMBLE, the US household products group, has become the latest in a string of big US companies to break its ties with South Africa as evidence mounts that US companies are bowing to increasing pressure from major institutional investors to divest their South African operations.

Procter & Gamble, which acquired Richardson-Vicks' small South African operations as part of its \$1.25bn (\$235m) takeover of the parent, says that it has been reviewing all of the

company's worldwide operations since last November's acquisition, and has decided to sell Richardson-Vicks' South African subsidiary to local management. The group had no operations in South Africa prior to the acquisition and has concluded that "in the light of the political and social situation in South Africa, together with the current unsettled economic climate in that country, it is in the best interests of the corporation and its shareholders that it divests its South African subsidiary."

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In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the period from 26th September, 1986, to 28th December, 1986, has been fixed at 4 1/2% per annum and that the interest payable on the relevant Interest Payment Date, 29th December, 1986, in respect of DM 10,000 nominal value of Notes will be DM 122.40, and in respect of DM 250,000 nominal value of Notes will be DM 3,059.90.

Distribution, September 1986

Trinkaus & Burkhardt KGaA Agent Bank

China may help build Pakistan's N-bomb

By Simon Henderson

A NUCLEAR co-operation agreement between China and Pakistan could herald, despite denials, Chinese help for Pakistan's attempts to build a nuclear bomb.

Among the facilities involved in the agreement is Pakistan's secret uranium enrichment plant, according to its director, Dr Abdul Qadeer Khan.

The deal, signed in Peking last week, was described as being for the peaceful uses of nuclear energy, but comes just when US officials are extremely anxious about recent advances in Pakistan's secret nuclear weapons project.

Pakistan consistently denied that its nuclear research is for anything but peaceful purposes. Reacting to adverse comment on the pact, a Chinese official said that China helped other countries develop nuclear weapons.

He emphasised that the International Atomic Energy Agency (IAEA), the United Nations watchdog on proliferation, would safeguard the agreement.

It is a moot point, however, how much damage the President's decision will do to Republican candidates in the congressional elections, since many of those who might be vulnerable to criticism on the issue have themselves voted for the sanctions Bill and can argue that the President is acting in opposition to the majority view of his own party.

JAPAN'S efforts to present itself as a more cosmopolitan, less insular society received serious setbacks when, twice in the past month, Japan's political leaders have been caught making derogatory remarks about foreign people.

Two weeks ago, Mr Masayuki Fujio, then the Education Minister, tried to discredit accepted accounts of Japanese atrocities in China and Korea in the Second World War.

Last week the Prime Minister himself, Mr Yasuhiro Nakasone, said at a political party meeting that the average education level in the US was much lower than that in Japan because "in America there are quite a few black people, Puerto Ricans and Mexicans."

Both gaffes produced instant outrage in the invited countries, and, in both cases, the Japanese Government moved rapidly to apologise. Mr Nakasone fired Mr Fujio even before the magazine in which he made his unsavoury comments hit the streets. The Prime Minister rushed to issue

"honest" apologies for his own remarks on Friday night when it became apparent how many Americans were offended by his remarks.

It is difficult to think of

another civilised country in the world today in which political leaders would make such remarks.

Perhaps Mr Fujio's comments can be dismissed as the anachronistic views of an old crank who was trying to embarrass Mr Nakasone because

he affirmed or denied about the context in which they were made—reflected the widely held view that Japan's strength derives to a considerable extent from its racial purity. By implication other, pluralist countries are, and always will be, inferior.

Another, this latter part of the argument is left untested, but it is always there. Perhaps its most transparent expression is that it is astonishing that a campaign has not been launched to stop this—comes from small children.

When they see a foreigner, Japanese children, especially, but not exclusively, in the countryside often point and say, "gaijin, gaijin." The word "gaijin" is a derogatory abbreviation of "gaijinkujin," meaning "outsider country person," and there can be little doubt about how small children learn to express such an attitude to foreigners.

More substantially, Japan still tries hard to prevent any intrusion into its racially pure society. There are approximately 300,000 foreign residents in Japan of whom about 700,000 are Koreans. Thousands of Korean families who have lived in the country for generations face discrimination in finding

jobs and are still treated as aliens.

To anyone vaguely familiar with Japanese history, these attitudes may be understandable. But, as many Japanese leaders themselves have pointed out, they are no longer acceptable in a country that accounts

for 10 per cent of the world's GNP and which relies so much on world trade for its prosperity.

Mr Nakasone is certainly conscious of the problem. He has been in the forefront of the drive to make Japanese behaviour, not only in trade, but also in human terms, more in harmony with that of the rest of the world.

But so far there is little evidence in Japan of any great campaign—along the lines of the civil rights campaign in the US, for example—to try to drive out old prejudices. On the contrary, many people seem to regard appeals by the Prime Minister and others that they

become more cosmopolitan in the way they look at the high yen—as an additional, unwanted burden in their lives imposed by devout politicians to appease envious foreigners.

Ironically, the Prime Minister's offhand, unthinking remarks—apparently delivered in the heat and enthusiasm of a political meeting—show how difficult it is to shed old prejudices.

The Yomiuri Shimbun, the largest circulation newspaper in Japan and a strong supporter of Mr Nakasone's internationalisation," said sadly in an editorial on Saturday:

"The current incident makes us feel that a nation made up of a single race lacks the sensitivity to fully grasp the racial problems of other countries."

Also sadly, there is no evidence yet that this incident will have any great effect. The Japanese media were very slow to notice its significance and even yesterday, after it had caused a serious threat to US-Japan relations, most newspapers and news programmes were far more interested in the latest leadership manoeuvres within one of the factions of the ruling Liberal Democratic Party.

Recent remarks by politicians reveal widely-held prejudices, Ian Rodger reports

Japan's racism blunders into the open

another civilised country in the world today in which political leaders would make such remarks.

Perhaps Mr Fujio's comments can be dismissed as the anachronistic views of an old crank who was trying to embarrass Mr Nakasone because

he affirmed or denied about the context in which they were made—reflected the widely held view that Japan's strength derives to a considerable extent from its racial purity. By implication other, pluralist countries are, and always will be, inferior.

Another, this latter part of the argument is left untested, but it is always there. Perhaps its most transparent expression is that it is astonishing that a campaign has not been launched to stop this—comes from small children.

When they see a foreigner, Japanese children, especially, but not exclusively, in the countryside often point and say, "gaijin, gaijin." The word "gaijin" is a derogatory abbreviation of "gaijinkujin," meaning "outsider country person," and there can be little doubt about how small children learn to express such an attitude to foreigners.

More substantially, Japan still tries hard to prevent any intrusion into its racially pure society. There are approximately 300,000 foreign residents in Japan of whom about 700,000 are Koreans. Thousands of Korean families who have lived in the country for generations face discrimination in finding

jobs and are still treated as aliens.

To anyone vaguely familiar with Japanese history, these attitudes may be understandable. But, as many Japanese leaders themselves have pointed out, they are no longer acceptable in a country that accounts

for 10 per cent of the world's GNP and which relies so much on world trade for its prosperity.

Mr Nakasone is certainly conscious of the problem. He has been in the forefront of the drive to make Japanese behaviour, not only in trade, but also in human terms, more in harmony with that of the rest of the world.

But so far there is little evidence in Japan of any great campaign—along the lines of the civil rights campaign in the US, for example—to try to drive out old prejudices. On the contrary, many people seem to regard appeals by the Prime Minister and others that they

become more cosmopolitan in the way they look at the high yen—as an additional, unwanted burden in their lives imposed by devout politicians to appease envious foreigners.

Ironically, the Prime Minister's offhand, unthinking remarks—apparently delivered in the heat and enthusiasm of a political meeting—show how difficult it is to shed old prejudices.

The Yomiuri Shimbun, the largest circulation newspaper in Japan and a strong supporter of Mr Nakasone's internationalisation," said sadly in an editorial on Saturday:

"The current incident makes us feel that a nation made up of a single race lacks the sensitivity to fully grasp the racial problems of other countries."

Also sadly, there is no evidence yet that this incident will have any great effect. The Japanese media were very slow to notice its significance and even yesterday, after it had caused a serious threat to US-Japan relations, most newspapers and news programmes were far more interested in the latest leadership manoeuvres within one of the factions of the ruling Liberal Democratic Party.

THE Sino-Soviet dialogue has continued to gather momentum with the announcement that formal talks will begin next year, after a nine-year lapse, on setting the long-running border disputes between the two countries.

Agreement on a date for the talks was apparently reached during a meeting this week between Mr Wu Xueqian, the Chinese Foreign Minister, and Mr Eduard Shevardnadze, his Soviet counterpart, at the United Nations. Diplomats regard the agreement as a sign that relations between the two countries are continuing to

Chinese Foreign Minister, and continued to gather momentum with the announcement that formal talks will begin next year, after a nine-year lapse, on setting the long-running border disputes between the two countries.

The Chinese news agency Xinhua says the two foreign ministers had "an extensive and frank exchange of views"

clined stops in Mongolia and North Korea.

Chinese leaders will be keen to discuss Moscow's drive for better relations and are likely to use the visit as a chance to further the Sino-Soviet schism of the early 1980s.

Diplomats say there is no doubt that the Polish leader would have sought Moscow's imprimatur before the visit, and noted that the General visited the Soviet capital before leaving on his Asian trip, which has in

cluded stops in Mongolia and North Korea.

Chinese leaders will be keen to discuss Moscow's drive for better relations and are likely to use the visit as a chance to further the Sino-Soviet schism of the early 1980s.

China has been seeking closer ties with Eastern Europe in the early 1980s as a means of easing tensions with the Soviet Union, after having previously and unsuccessfully tried to use Eastern Europe as a soap-box for criticism of Moscow.

Gen Jaruzelski has apparently irritated the East Germans, as they

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MOD CONTRACTS BULLETIN
A fortnightly digest of major MoD contract opportunities

Published by the Longman Group in collaboration with the Ministry of Defence, MOD CONTRACTS BULLETIN is a new information service designed to highlight defence contract and sub-contract opportunities.

The MoD is the largest single customer of British industry, spending this year about £2.25 billion on a vast range of goods and services—from warships to windscreen wipers.

Until now there has been no timely way to inform all sectors of business and industry of defence tenders and contracts in which they might be interested: small companies, often highly skilled and specialised, might have failed to benefit from Government defence orders. Simply through a lack of knowledge of the opportunities that are available, particularly at the sub-contract level.

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★ WHAT the work involves; the scope of the tender and a technical summary

★ WHO is likely to be bidding for the work, a feature of particular value to the potential sub-contractor

★ HOW to make the right contact. Tender and contract numbers are given for each entry, as are the addresses and telephone numbers of the relevant contractors and MoD Issuing Branch

★ WHEN tender invitations were sent out (or when the non-competitive contract was awarded) and when tenders will be due in to the Ministry.

The first issue of the MOD CONTRACTS BULLETIN is published today. An annual subscription (25 issues) costs £130. For subscription details cut out and complete the coupon and send it to the Longman Group at the address provided; or for further information, telephone Andrea Hartill on 01-242 2548.

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OVERSEAS NEWS

IN STATU NASCENDI

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Contracts & Tenders

**REPUBLIQUE DE DJIBOUTI
PORT AUTONOME INTERNATIONAL
DE DJIBOUTI**

AVIS D'APPPEL D'OFFRES INTERNATIONAUX

Dans le cadre du projet de réhabilitation du port de Djibouti financé par le Fonds Arabe du Développement Economique et Social, est ouvert un appel d'offres international concernant les travaux suivants:

- Réhabilitation des quais 4 et 5 (470 mètres linéaires).
- Renovation complète de terre-pleins revêtus (11.000 M2).
- Renovation complète de voies ferrées (640m).
- Renovation de réseaux d'eau sur la longueur des quais 4 et 5.

Le délai d'exécution des travaux est fixé à 5 mois. L'appel d'offres est lancé à partir du 1er Octobre 1986. Le dossier d'appel d'offres est à retirer:

- Soit au Port Autonome International de Djibouti, B.P. 2107-Djibouti.
- Soit au BCEOM
15 Square Max Hymans 75741 Paris Cedex 15
—France

Le prix du dossier est fixé à deux cents (200) US dollars, ou quarante mille francs Djibouti payables par chèque libellé au nom de Monsieur l'Agent Comptable du Port Autonome International de Djibouti.

Le dossier pourra être envoyé aux entreprises après réception de ce montant.

La date limite de dépôt des offres est fixée au 1er Décembre 1986 à 12 heures. Le lieu de dépôt des offres est la direction du Port Autonome International de Djibouti.

INVITATION FOR BIDS

RTA - 3/86

The provisional Military Government of Socialist Ethiopia, Ethiopian Road Transport Authority (ERTA) is a member of the International Development Association (IDA) and it is intended that part of the proceeds of this credit will be applied to eligible payment under the contract for the supply of Road Traffic Safety and Training Equipment and spare parts.

ERTA now invites sealed bids from eligible bidders for the supply of Equipment and Spare Parts.

Interested bidders from member countries of the World Bank (IDA), Switzerland, Taiwan, and China may obtain further information from the ERTA procurement unit, Room 402, Office of the General Secretary, Tel Aviv 6175-2152, RTA Et. One set of bidding documents may be purchased by any interested eligible bidder upon payment of a non-refundable fee of Birr 20.00 for each set. The closing date for the submission of tenders shall be 15.00 hours local time on November 17, 1986.

Bids will be opened in the presence of the bidders or their representatives in the conference room of the Headquarters Building on November 19 1986 at 10.00 hours local time.

The Authority reserves the right to reject any or all bids.

Ethiopian Road Transport Authority

P.O. Box 2504

Tel: 15-02-44 15-73-27

Addis Ababa

Ethiopia

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Company Notices

MINERALS AND RESOURCES CORPORATION LIMITED NOTICE TO HOLDERS OF SHARES WARRANTS TO BEARER NOTICE OF PAYMENT OF COUPONS NO. 102

With reference to the notice of declaration of dividends as advertised in the press on September 22, 1986, the Board of Directors of the Company has decided to pay the dividend of holders of share warrants.

The dividend of 18 cents was paid on 100 shares with 12, paid on or after November 10, 1986 and the amount of the coupon no. 102 attached to each share warrant to be paid on or before November 10, 1986.

(a) at the office of the Corporation's Canadian subsidiary, Credit du Nord, 7500 Rue Sainte-Catherine Ouest, Montreal, Quebec, H3Z 2LX.

(b) at the office of the Securities Department of Hill Samuel & Co. Limited, 100 St. George Street, Toronto, Ontario, Canada M5A 1X2.

Unless otherwise specifically described,

coupons at such rates and dates will be paid on or after November 10, 1986 and the amount of the coupon no. 102 attached to each share warrant to be paid on or before November 10, 1986.

(c) at the office of the Corporation's Canadian subsidiary, Credit du Nord, 7500 Rue Sainte-Catherine Ouest, Montreal, Quebec, H3Z 2LX.

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(aa) at the office of the Corporation's Canadian subsidiary, Credit du Nord, 7500 Rue Sainte-Catherine Ouest, Montreal, Quebec, H3Z 2

WORLD TRADE NEWS

Tanker order
upsurge
bypasses
Japanese

By Yoko Shikata in Tokyo

A WORLD tanker ordering boom which has not been seen for more than 12 years is bypassing Japanese shipyards. New orders have gone to South Korea and Yugoslavia following the steep appreciation in the value of the Japanese yen.

Japanese yards have won only four orders for vessels so far this year. Three will carry liquefied natural gas to Japan from the Australian North-West Shelf - a Japanese-financed project, and the other is a tanker order won by Mitsubishi Heavy Industries (MHI) from Chevron of the US.

The upsurge in the yen's value has widened the cost differential between Japanese and South Korean yards from 15 per cent last autumn to 40 per cent now. In dollar terms, Korean yards' workers' wages are one-seventh of those of the Japanese.

Since the beginning of this year, South Korean yards have won 180 tanker orders including four very large crude carriers (VLCCs) and five vessels on option, while Yugoslavian ship-builders have won orders for two tankers and two products carriers.

Including those orders on option, Yugoslavian yards will be busy until 1990, while Hyundai of South Korea has enough work to last until 1988. Japanese shipbuilders, by contrast, are cutting yard facilities drastically.

Shikawajima-Harima Heavy Industries (IHI) plans to slash its yard capacities by 60 per cent and Hitachi Zosen by 50 per cent.

These tankers order was awarded to South Korean yards at prices almost half what they were four years ago, however, and the Koreans have to buy their equipment from Japan accounting for 30-40 per cent of the value of ship.

Some South Korean yards are reported to be negotiating with shippers to increase prices by 10-15 per cent after they have won orders.

SHIPPING REPORT
Tanker rates
continue
to ease

By Terry Dodsworth

THE RECENT Opec agreement on reduced crude oil production remained the dominant issue in the world shipping market last week, as the decline in activity in the oilfields was reflected in reduced liftings from the terminals and a continuing easing of rates in the tanker market.

In the Gulf trade, the large ship market is on the verge of collapse, according to Galbraith's the UK shipbroking company, with rates likely to drop to Worldscale 25 for a 250,000-ton cargo from South Arabia to North West Europe, against an option rate of Worldscale 32.5, "only a few days ago."

The one area which has shown some life has been for liftings for delivery to North American refineries, says Galbraith's, although these have been usually directed at smaller tankers.

Elsewhere, the Japanese trade has shown some activity, particularly for smaller volume liftings of between 45,000 and 50,000 tons of lighter oils.

The Japanese market seems likely to maintain steady demand for these sort of cargoes throughout next month, while smaller vessels also remain in demand for shorter hauls to India.

The tonnage set by the depressed tankers market spilled over into the dry cargo market. In an exceptionally quiet trading environment, the grain rate for the US Gulf to the Continent peaked up, with the fixture of a 70,000-tonner for light grains at \$8 a ton, and for the US Gulf to Japan route at \$12.25 a ton.

World Economic Indicators

INDUSTRIAL PRODUCTION (1980 = 100)					
	Aug '86	July '86	June '86	Aug '85	% change over previous year
US	114.9	114.7	114.3	114.5	+0.3
UK	113.3	106.7	106.1	107.7	+2.4
W. Germany	109.5	105.3	104.7	105.2	+1.3
Japan	122.7	122.1	122.7	122.3	+0.3
France	101.3	99.7	101.8	99.2	+2.2
Italy	103.3	98.6	100.2	100.4	+2.9
Netherlands	103.4	100.7	107.0	105.4	-1.9

Source (except US, Japan): Eurostat

Republic of South Africa

U.S.\$75,000,000

Floating Rate Notes 1984/1989
The Rate of Interest applicable to the Interest Period from September 29, 1986 to March 29, 1987, inclusive, is determined by the relevant Floating Rate Note Payable Date, or the amount of US\$15.97.

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Semiconductor chief
denies dumping pact
has boosted prices

BY TERRY DODSWORTH

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MR CHARLES SPORCK, president of National Semiconductor, and one of the leading American industrialists behind the recent Japanese-American anti-dumping pact in the semiconductor industry, has vigorously denied that the agreement had led to any appreciable price increase as

should be no more than around 20 per cent from current market rates.

Mr Sporck's comments contrast sharply with complaints made by various US manufacturers who buy Japanese semiconductors.

They have claimed that prices have increased by between 100 per cent and 300 per cent since the "fair market value" system was imposed on Japanese memory chips, and their objections have been taken up by the American Electronics Association.

"I would expect that prices may go up from between \$2 and \$2.25 to \$2.50," said Mr Sporck, "but not by a factor of five or six."

Mr Sporck also announced a sourcing and technology agreement between National Semiconductor, which claims to be the largest employer in Silicon Valley, and Thomson Semiconductors, a subsidiary of the French Thomson group.

Under terms of the deal, each company will have the right to second-source its telecommunications integrated circuits from the other, and they will also jointly develop future integrated circuits for the telecommunications market.

AUSTRALIAN CARRIER IN BID TO EXPAND

Ansett likely to run Uruguay airline

BY RICHARD HUBBARD IN CANBERRA

AUSTRALIA's major private sector domestic airline, Ansett, is the confirmed front-runner in a bid to take over the management of the Uruguayan national airline Pluma.

Winning the contract would significantly enhance Ansett's chances of becoming an international carrier in spite of Australian Government legislation which prohibits it from operating on overseas routes.

The contract with Pluma would offer Ansett control over a company with major landing rights in the US and Europe. Ansett already has a management contract with the Cook Islands International airline, which services the South Pacific, and has built up a major share-

holding in a new domestic airline in New Zealand.

The company, jointly owned by Mr Rupert Murdoch's News Corporation and the Transport Company TNT, is favoured to win the Pluma contract.

Mr Emilio Conforte, president of Pluma, has announced that the Uruguayan Government is considering selling either a half or full share in the airline and Ansett would be front-

runner to increase tension in Australia over which airlines can carry international passengers on domestic routes.

The international carrier Qantas has been planning to be allowed to carry its overseas passengers on its own aircraft between capital cities in Australia. At present it is prohibited from doing this by a law designed to maintain the two domestic airlines as the sole carriers on major trunk routes.

Any move by Ansett, in a new role as manager of Pluma, will link the Uruguayan carrier with either the Cook Island or New Zealand airlines, also under its control, to provide an international air network, will certainly stir Qantas into put-

Nasa to launch
Indonesia
satellite

By Our Jakarta Correspondent

NASA, the US space agency, is to launch Indonesia's fifth communications satellite in March, senior ministers said in Djakarta.

Britain has complained that Air Canada is taking advantage of its rights under a five-year-old accord to land in London and pick up passengers en route to Singapore and Bombay.

In return, British Airways was allowed to extend its service beyond Montreal and飞去 to several other Canadian cities, but Britain claims the routes are not as lucrative.

Launch costs of Indonesia's Hughes-built satellite will be \$55m.

The satellite costs \$40m. The use of a Delta rocket is markedly more expensive than the space shuttle costed at \$28.5m.

However, a launch set for June was suspended along with the whole US space Shuttle programme following a challenge issued by January.

With only one of Indonesia's operational satellites operational, officials

were pressing Washington for an early launch.

Australian wheat farmers are thought likely to lose hundreds of millions of dollars as a result of the latest subsidised deals. Marginal producers are expected to be driven out of business.

There is also official concern at prospective losses for Australia because of planned US sugar deals with China and reported US plans to dump eggs in Hong Kong.

Semiconductor chief
denies dumping pact
has boosted prices

BY TERRY DODSWORTH

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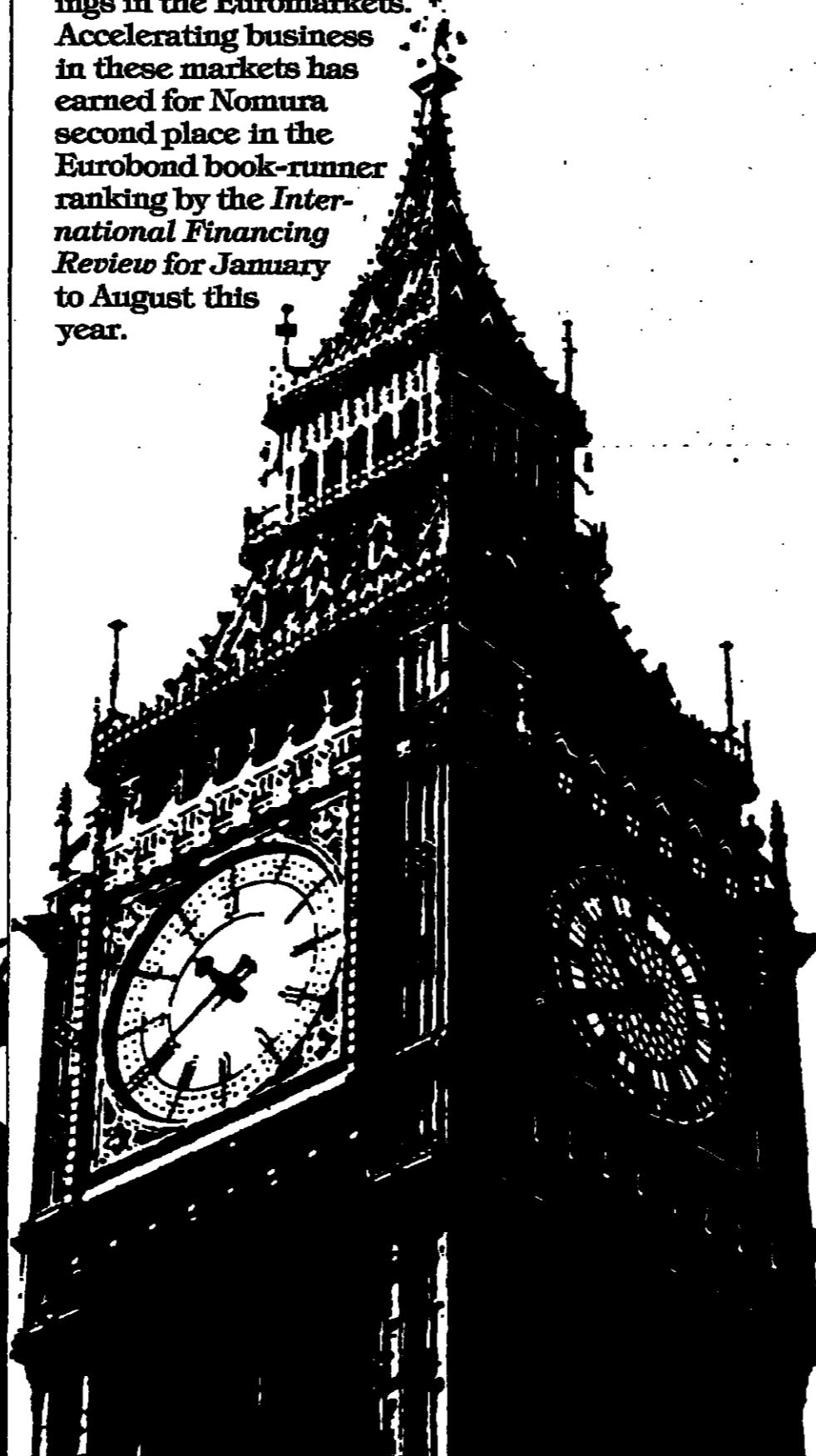
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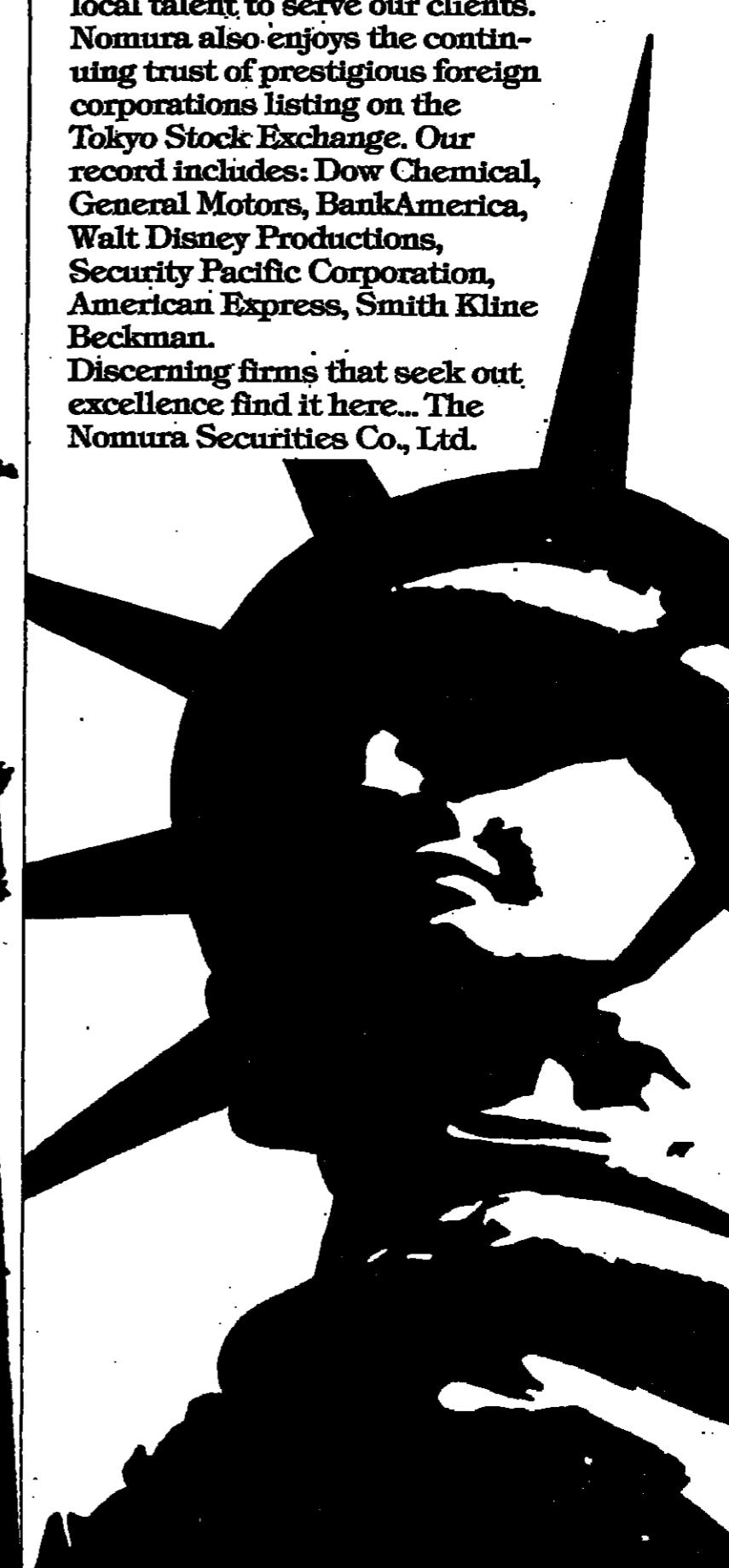
Election to membership of the London Stock Exchange last March has consolidated Nomura's key position in the world's three most influential financial centres—New York, Tokyo and London. Nomura's global profile has been further reinforced by Nomura International's greatly increasing dealings in the Euromarkets. Accelerating business in these markets has earned for Nomura second place in the Eurobond book-runner ranking by the *International Financing Review* for January to August this year.



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Sell in Asia

MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

The guru factor

Why there are still no sure answers

Michael Dixon concludes this series by warning that it is ingrained habits of managers that frequently stifle good ideas

HEARING UPROAR from a workshop, the new chief executive hurried in. A barking foreman was shaking a worker by the throat and yelling: "One more foul-up, you rat, and I'll kick you into the street!" Horrified, the business school-educated chief told his worksmen to send the foreman on an interpersonal communications course.

Looking into the workshop three months later, the chief saw the same foreman shaking another man by the collar and shouting: "One more foul-up, you rat, and I'll kick you into the street . . . by the way, how's your kiddie got over her cold?"

That cautionary tale should be carved on the desks not only of business schools, but of all who read *In Search of Excellence* and the many other "guru" books on management. Unless the story's warning is heeded, it is odds-on that today's hopes of finding better ways to manage will follow their predecessors—several generations down the line—in unmarked graves.

What killed them was not simply the foibles and bad ideas in the face of ingrained habits. Then, as now, the hopes were born of necessity. Many western companies already knew that the old rules and rites of management were no longer up to the job, even though the fact had not yet been so sharply stressed by eastern competition.

But while thousands of working executives saw that change was needed, it was the fresh ideas that died. The old ways prevailed essentially unchanged. "Why do so many managers hang on so desperately to things that they know do not work?" asked the then management guru, Professor Frederick Herzberg, almost 20 years ago.

Although a useful answer is still desperately hard to find, there seem to be at least three clues to it.

One is that managers' power to change things is limited by organisational politics. A second is that their confidence to try new approaches is often undermined by the opinions of others in the job. The last is that the help they can get from gurus and conventional teachers is restricted because the ways in which good management work differs from bad are as yet but



vaguely defined, and therefore dimly understood.

This third blockage is illustrated by a recent study of UK management—training chiefs which was led by Professor Ian Mingham of Bath University. The trainees were asked to list the qualities most important in management jobs.

"Most replies were standard management-speak," Professor Mingham says. "Leadership, motivation and communication—the kind of terms offered by academics and consultants that can, and do, mean everything and anything."

"What we all lack," he adds, "is a sophisticated vocabulary for talking about management. Some who are spectacularly good at doing it become tongue-tied when asked to reveal the secrets of their success . . . We academics and practitioners are ignorant of what it is we are about."

It is not only the teaching of management that suffers from lack of a precise and detailed vocabulary. The shortage also hinders understanding of most

other "intelligent-doing" activities. For instance, standard English's only words for describing the prime skills of a machine-tool operator—an "eye" for the cutting speed, a "feel" for the material—say little about how the job is

done. In management, at least, there has been some progress in understanding in recent years. Earlier writers tended to describe managerial activity with words like "organising, co-ordinating and controlling." Practical executives got no more help from those descriptions of what they were doing than the newly rich Mr Jourdain in Molière's play *The Bourgeois Gentleman*, got from learning that what he had talked since childhood was prose.

One noteworthy advance in understanding came from the "guru's guru", Professor Henry Mintzberg (discussed in this series on July 28). His research in the mid-1970s confirmed that what managers really do is juggle with a mass of different tasks, mostly of short duration,

such as negotiating by telephone and attending meetings.

But that information does not help much. Many different techniques can be used in telephoning, meetings and so on, and not all prove successful. If management performance is to be improved, the key questions are: which techniques work well, in what circumstances, and how? There are still no sure answers.

The same applies to the catchy recommendations of today's better known gurus such as Dr Kenneth Blanchard, co-author of *The One-Minute Manager* (see July 14). An example of his nostrums is: Catch people doing things right. Again a manager wanting to work better in some particular circumstances will need to know how.

Until words enabling the key questions to be answered clearly have been discovered by writers and conventional teachers—indeed, in the works of the founders in the US of the first management school—it is somehow linked with an upturn in working managers' confidence. Given Katcher's

from written texts and lectures. In the meantime a better hope probably lies in a strengthening of their confidence to try new ways of working.

The scope for strengthening it can be divined from a study by the American psychologist Dr Allan Katcher, who asked senior executives a nasty question. They worked in the US where management is distinct from management professionals. It enjoys higher social regard than in some countries. So there perhaps had unusually good reason to feel confident.

The question was: what would you least want your subordinates to know about you? And in nearly 19 out of every 20 cases the answer was the same. The fear was that junior staff would come to know how inadequate the chiefs felt in their jobs.

One pretty consistent finding of this series of articles on the sudden and stupendous surge of interest in the works of the first management school is that it is somehow linked with an upturn in working managers' confidence. Given Katcher's

evidence of widespread self-doubt among even top executives, the guru boom's part in increasing confidence is important.

The best-selling authors play that part in more ways than by talking to the working manager in everyday language instead of lecturing down from an icy intellectual height.

They encourage executives to believe that, if they get the essentials right, they can trust their subordinates rather than have to rock their brains continually to find ways of preventing lower-rank irresponsibility. Moreover, the gurus teach that ordinary managers can get the essentials right without needing to know everything, including the statistical wizardries which some previous management writers have falsely suggested can foretell the future.

Besides increasing the confidence of people in managerial jobs today, the best-sellers may have the added benefit of raising morale in management work among younger generations. There is evidence from the US that some of the books are being bought as presents for girls and boys still in full-time education. It is to be hoped that the same practice will spread elsewhere.

The lesson that managers can excel without knowing everything could also loosen a further blockage which, perhaps more than any other, stops individual executives from adopting better ways of working. It is organisational politics.

Since the dawn of history, manipulating power has been at the heart of the organisational role. Even company chiefs can readily operate free of the machinations going on below. If they can, their actions are still limited by the political necessities of maintaining good relations with the heads of other organisations on which their own company depends. Managing and politicking will always be inseparable.

That fact was hardly ever acknowledged by earlier politicians. Management was portrayed as an activity in which ultimately worthwhile success could be attained only by making perfectly rational decisions founded on perfect and necessarily universal knowledge. To excel, managers would need to become virtually gods.

While the icon-like portrait no doubt only deepened most managers' feelings of inadequacy, a number seem to have tried to fit their own image to it. They tended to act as though they had the prescience as well as the omniscience to foresee in detail what their organisation must do, and the omnipotence to ensure that it did it.

It may well prove that today's best-selling authors have made their best contribution by exposing that icon as a ludicrous caricature. They stress not only that managers are merely human. They also hark back to the teaching of the forefather of the "new wave" gurdon, Aristotle, who defined humans as social animals. As such, even executives have willy nilly to operate politically.

The key point was well put by Tom Peters, co-author of *In Search of Excellence* (see August 18). In an article published by the American Management Association in 1978, he said that at the powers managers have . . . in their organisation in fruitful directions, the most productive is the power to persuade.

If they can accept that fact, and the need to listen as well as talk to those working for them, they "can with luck and to a limited extent grasp control of the signalling system to point a general direction and mark out limited areas of exerted new institutional excellence.

And some day, in retrospect, they may be able to see themselves as experimenters who attempted to build consensus on a practical (and flexible) vision of what was possible over a five-year horizon, and through incessant attention to the implementation of small, adaptive steps, made that vision a reality."

If so, he added, they should be well content.

This is the final article in this series. Previous articles appeared on June 20, July 24, August 10, and September 1 and 15. The series will be published as a booklet later in the year via the Financial Times publicity office.

Management abstracts

Franchised shops plus mail order. D. van Rosendaal in *Abetwirtschaft* (Fed. Rep. of Germany), April 1986 (3 pages in German, English version available).

The marketing manager for Germany of Yves Rocher (cosmetics) explains how his company achieves 80 per cent of its turnover by mail order, and still gets a worthwhile contribution from franchised shops; looks also at how the two distribution channels complement each other and how conflict situations are avoided.

Global marketing: a sensible business/industrial option? G. J. McNally and W. W. Locke in *Business Marketing* (US), April 1986 (6 pages)

Two articles which cover the present state of global marketing: "spur" quotes the experience of Borg-Warner Chemicals. It discusses pressure of technology, reliable products, and low prices as necessitating a global approach; "con" based on the operations of Armstrong World Industries (gaskets), maintains that cultural differences are a large hurdle still to overcome, and recommends co-ordinated "niche" marketing.

Measuring Telemarketing Productivity. H. E. Glass and N. M. Kuhn in *Business* (US), April-June 1986 (6 pages)

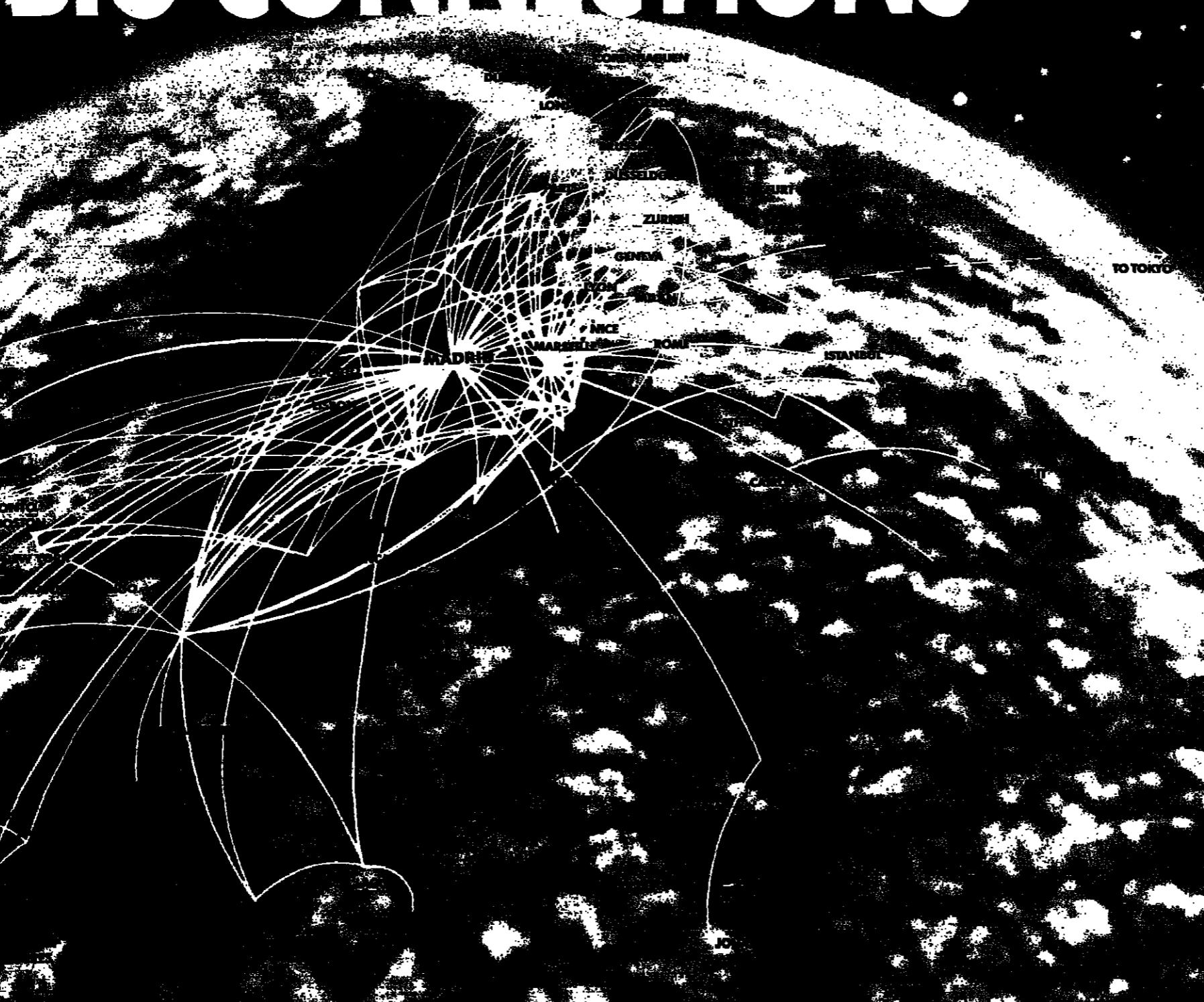
Contends that telemarketing scores productivity measurement should reflect its main activities: order processing, customer service, field sales support, and account management; divides measures into process (eg calls per day), and result (sales revenue), and impact (size of field sales force). Presents case examples demonstrating measures applied by Rohm and Haas (plastics—order processing), Capital Preservation Fund (investment—customer service), Wrigley (chewing gum—field sales support), and C.F. Air Freight (account management).

Classified advertising on prestel. C. Berman in *Computing* (UK), May 29 1986 (2 pages)

Warns of the high cost and nil effectiveness of advertising on the "Yellow Pages" section of Prestel, blaming the poor indexability of which makes it virtually impossible to find a particular advert. Notes the advent of a computerised classified advertising service (Casper) which seems a much better bet.

These abstracts are condensed from the abstracting journal published by *Amber Management Publications*. Current issues are available and may be obtained at a cost of £4 each (including VAT and p+p; cash with order from *Amber*, PO Box 22, Wensleydale 1465).

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UK NEWS

GOVERNMENT STUDIES RADICAL COMMUNICATIONS PROJECTS

Private groups may run radio frequencies

BY DAVID THOMAS

THE GOVERNMENT is considering a novel plan to allow private companies to run radio frequencies on a commercial basis.

If this idea were adopted, it is thought that Britain would be the first country in the world to operate such a system. This plan for frequencies, which are used for broadcasting and communications, is likely to be one of the main conclusions of a review launched by the Department of Trade and Industry (DTI) last year.

Supporters of these proposals believe that commercial pricing would lead to quicker development of the

spectrum of frequencies for new uses, such as cellular radio.

Officials in the DTI are near the end of their review which was carried out with the help of consultants. Under the proposals, day-to-day administration of the spectrum would be removed from the department and given to two different types of organisations.

The first would be organisations which are already heavy users of radio frequencies, such as the BBC, the Independent Broadcasting Authority and British Telecom.

The second would be commercial companies set up specifically to ad-

minister frequencies not allocated to the first group.

It has not been decided how this initial allocation would be made, but it could involve an auction of frequencies or bidders submitting plans for how they would develop the spectrum.

Once the initial allocation had been made, companies administering the spectrum would be free to lease frequencies.

However, a number of issues remain unresolved, such as the implications for amateur radio users and how to ensure fairness of treatment between the different sorts of orga-

nisation which would administer the frequencies.

Civil servants are likely to make their recommendations to ministers after Christmas. However, to carry out the most radical suggestions under consideration would probably require legislation, diminishing their chances of being adopted in the run-up to a general election.

The review has also considered liberalising an important element of large companies' private telecommunications networks. These are links using radio frequencies which transmit voice and data between two sites in a company.

Centre aims to raise level of computer software engineering

BY ALAN CANE

THE UK Government is spending £5m (\$7m) in the next three years on a centre to demonstrate to industry the potential and use of software tools or special computer software which makes it simpler and cheaper to write other computer programs.

The centre, based in Manchester, was opened last week by Mr John Butcher, Industry Under-Secretary. "The aim of the Software Tools Development Centre is to raise general standards and the use of software engineering in the UK. It will give guidance to software producers and users alike of the benefits to be

gained from the use of good tools and methods," he said.

The production of computer software is seen by industry and government as a key in the UK's commercial performance in the electronics and computer-related industries.

Software tools and software engineering are attempts to put the production of software on a more scientific basis. At present, it is more craft than science, and there are serious worries about the efficiency of systems analysis and computer programmers.

Software tool suppliers have

agreed to lend their products to the centre free of charge.

Companies will be able to seek expert advice from staff at the centre and compare and contrast different tools using their own data.

At the end of three years the centre is expected to become self-supporting from consultancy and other services.

● The Government is preparing a response to a report from a Cabinet committee which expressed concern over the performance of the UK software industry. It is likely to be published towards the end of the year.

New hours for drivers introduced

By Kevin Brown

SIMPLIFIED regulations on working hours for lorry and coach drivers come into force throughout the EEC today despite continuing trade union opposition.

The new rules permit an increase in maximum daily driving from nine hours to 10 and modify the system of compulsory rest breaks. They replace regulations introduced in 1983 when the Community consisted of only six member states.

The greater flexibility allowed to operators by the new regulations was welcomed by the Freight Transport Association, which represents companies with lorry fleets.

The FTA said some companies operating on long-distance routes hoped to achieve cost savings by reducing the number of vehicles needed and rescheduling journeys to avoid expensive overnight stops.

The International Transport Workers' Federation, which represents drivers' unions throughout Europe, said the regulations would further weaken the "grossly inadequate" controls on working hours.

The federation said employers would be able to manipulate the rules to require drivers to work up to 12½ hours for three consecutive days followed by 14½ on the next three days.

Mr David Mitchell, the Transport Minister of State, said the regulations were a compromise package including "items which the British Government would not itself have chosen."

Pay settlements 'fall to 5½%'

BY HAZEL DUFFY

PAY SETTLEMENTS in manufacturing fell to an average 5½ per cent in the third quarter, according to the Confederation of British Industry's (CBI) Pay Database.

The figure is the lowest for three years and compares with 6 per cent in the first quarter and 6½ per cent in the second quarter. But the CBI, which is conducting a national campaign among employers to settle pay claims at levels which will cut British industry's rising unit labour costs, cautions against the figure being any more than a step in the right direction.

It points out that the range of settlements remains wide and that concentration on any single figure would be misleading. One fifth of

the settlements in the third quarter were between 6½ and 7½ per cent, slightly over a quarter between 5½ and 6½ per cent, and a quarter between 4½ and 5½ per cent. The figures are provisional.

Latest official figures show that unit wage costs in manufacturing industry in the UK rose by 1 per cent in the second quarter when they were 7½ per cent higher than a year earlier.

Sir Terence Beckett, director general of the CBI, said of the latest pay settlement figures: "We shall have to do much more before we can start competing on level terms with our major overseas rivals."

Emphasising the need for employers to strive for greatly reduced

pay settlements, he added: "Indeed, with the cost of living virtually static, companies must seriously question the need for annual pay awards, especially where productivity is not improved."

Richard Evans writes: Basic pay rates in the UK are beginning to respond to the lower rate of inflation, according to the latest salary and cost of living report by Reward Regional Surveys.

According to a survey of over 700 companies, annual salary increases were running at 6.3 per cent in September, against an inflation rate of 2.4 per cent. This compared with pay rises of 6.7 per cent in September 1985 when the inflation rate was 6.9 per cent.

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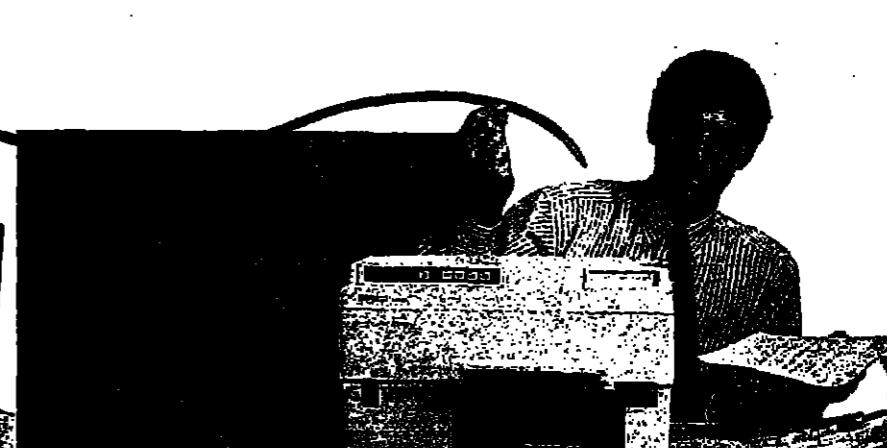


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UK NEWS

TSB rush leaves only 50-50 shares chance

BY RICHARD TOMKINS

RESPONSE to the TSB group flotation has been so heavy that applicants other than preferential ones will stand no more than a 50-50 chance of receiving any shares.

Details of the response and the allocation will be announced this afternoon, but it is already clear that a ballot among the ordinary applicants, and a scaling down of the winners, is inevitable. The biggest investors will be ruled out altogether.

Nearly 5m applications have been received with a cash value of over £5.5m. With 1.3m shares available at a party paid price of 50p each, this means that the issue has been subscribed eight times.

Of the 5m who applied, some 1.25m are preferential applicants - TSB customers and employees - who were promised 50 per cent of the issue. All will receive an allocation,

with those at the bottom of the scale getting as many shares as they asked for.

The TSB has said that it is impractical to have many more than 1m initial shareholders, so it will be issuing shares to only about 1.75m ordinary applicants. The balance of nearly 2m will be eliminated in the ballot.

Big investors - those sending in cheques for much over £1m - will be eliminated from the allocation because they stand to lose more through the costs involved in having their cheques cashed than they would gain through their profits on a small allocation.

Applicants who are successful in the ballot will receive a proportion of the shares applied for. Since the TSB's aim is to give the issue to the smaller investors, the proportion will gradually diminish as

Low, Page 18

Labour to reject 'expensive' pay calls

By Philip Bassett, Labour Editor

A FUTURE Labour government would have to be prepared to reject public-sector pay demands if it felt that the country would be unable economically to meet them, according to Mr Neil Kinnock, the Labour Party leader.

Speaking to Labour and industrial journalists at the opening of the party's annual conference in Blackpool, Mr Kinnock's comments provide the most extensive indication so far of the policies Labour would be likely to implement to deal with the vexed issue of pay.

He recognised the current large gap between the increase in inflation and the rise in earnings, though he said it was hardly surprising within an economic environment created by the present Government which required people to "go out and get what they can when they can."

He stressed, too, the need to look at rises in marginal capital costs, which, he said, were dwarfing the admittedly "not unimportant" rise in unit labour costs.

However, Mr Kinnock said that it would "fully" even to attempt to specify legally enforceable pay norms in an effort to reverse the rise.

Rejecting what he described as 1980s ideas of income, he said: "I don't think governments can helpfully determine what precise levels of wages are appropriate in the private sector."

He took a different line on the 7.5m - the direct or indirect employees in the public sector. "A government which knows it can't afford to pay more has a duty to say 'no'."

But he denied these policies were a continuation of those practised by the Conservatives, attacking the Government's insufficient use of cash limits to control pay, which had resulted in a massive misallocation of resources. Instead, through its taxation policy, a Labour Government would ensure there was sufficient income to meet justified pay needs among public-sector employees.

He repeated the theme of his address to the TUC conference in Brighton three weeks ago by stressing that it was up to union members and leaders to set the pace for changes in the level of unemployment.

The Government would retain SDP's aspirations of coalition.

Privatised British Gas would be taken back, Kinnock says

BY PETER RIDDOCK, POLITICAL EDITOR



Labour plan might be matched by the Government.

The formula applied will be broadly the same as that for British Telecom. This offered shareholders the choice between receiving no more than the original flotation price or new non-voting securities for long-term investors. These would offer either an increase in capital value or a secure guaranteed income.

The Government would retain

the sole voting share, but either BT or British Gas would remain a public company operating under company law.

Any coalition with Labour and other parties would be wrong both in principle and in practice, Mr Roy Hattersley, the party's deputy leader and Shadow Chancellor of the Exchequer, maintained yesterday in firmly ruling out any post-election deal with Social Democratic Party (SDP)/Liberal Alliance.

Addressing the Solidarity centrist group, he argued that the Alliance idea of coalition offered only "the lowest common denominator" implementing a programme which everybody agreed was second-best.

His speech was clearly intended to counter the pressure which the Alliance leaders have been trying to build up on the Conservative and Labour parties to say that they are willing to talk with the SDP and Liberals in the event of no party getting an overall majority after the next election.

Mr Hattersley's main theme was that Labour was "on the road to victory" and would win an overall majority. He said that this was Labour's complete answer to the SDP's aspirations of coalition.

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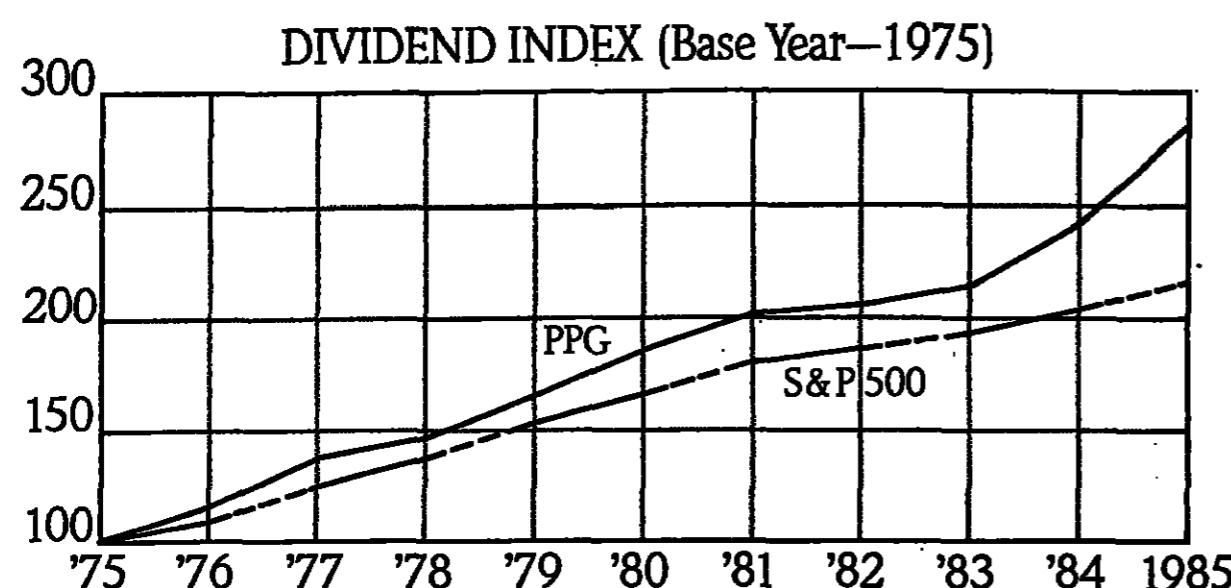


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UK NEWS

Surprising PPG:

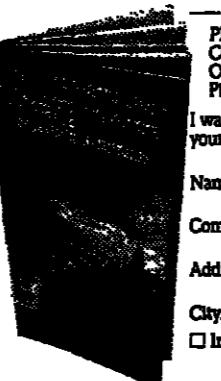
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GEC and rival Plessey in joint venture talks

BY DAVID THOMAS

GEC and Plessey, Britain's two biggest makers of telecommunications equipment, until recently locked in a bitter takeover battle, have begun talks which may lead to a joint telecommunications subsidiary.

GEC's £12m (\$17m) bid for Plessey was blocked by the Monopolies and Mergers Commission last month.

Now the two companies are discussing combining some of their activities connected with System X, Britain's only large digital public telephone exchange, which both helped to develop.

The present agenda falls well short of any proposals for a joint subsidiary, but some at least of those involve hope that this could be the eventual outcome.

A merger of the two companies' overlapping interests in System X has long been considered a sensible move by industry observers and was supported by the Monopolies and Mergers Commission last month.

The two companies are discussing combining some of their activities connected with System X, Britain's only large digital public telephone exchange, which both helped to develop.

The two companies have now set up a task force to consider areas in which they could collaborate more closely in their System X activities.

The task force will identify over

Reparation scheme planned for markets

By David Lascelles

A CENTRAL compensation scheme for investors using the City of London markets after the Big Bang is being proposed by the Government.

Tomorrow the Department of Trade and Industry (DTI) will table an amendment to the Financial Services Bill. This would give the Trade Secretary powers to lay down rules for a scheme to compensate those who lose money if an authorised investment institution deals fraudulently or goes bankrupt.

The DTI's move comes in response to concerns that the schemes being set up by individual self-regulatory organisations (SROs) in the City may not all be adequate or offer similar levels of compensation, but the proposal has encountered hostility from the Stock Exchange whose compensation scheme is the best developed in the City.

A spokeswoman for the Securities and Investments Board (SIB), which has been set up to oversee the City's self-regulatory apparatus, said yesterday that the board supported the proposal. "Some form of scheme that offers equivalent compensation must be the central plank on investor protection," she said.

As it stands, the Financial Services Bill does not provide for a compensation scheme although the SIB's rule book takes the need for one. One consideration that prompted the DTI's move was its decision this summer to grant SROs immunity from legal action. This concession, it was felt, needed to be balanced by a measure to strengthen the SROs' accountability.

The manner in which a scheme would be funded and the maximum levels of compensation will be a matter for discussion. The SIB has already publicly proposed a £30,000 limit, which it considers to be as high as is practicable to cover most of the needs of small investors.

Although all SROs would have to join the scheme, they would still be allowed to make their own arrangements for higher compensation if they wished. The concern in the Stock Exchange is that its members could end up providing compensation for less well-regulated segments of the market.

New Firms Pitch in to the SE

By Clive Wolman

THE FLOOR of the London Stock Exchange will be more crowded this morning because of the appearance of the new market-making firms preparing for the designation of the exchange on October 27.

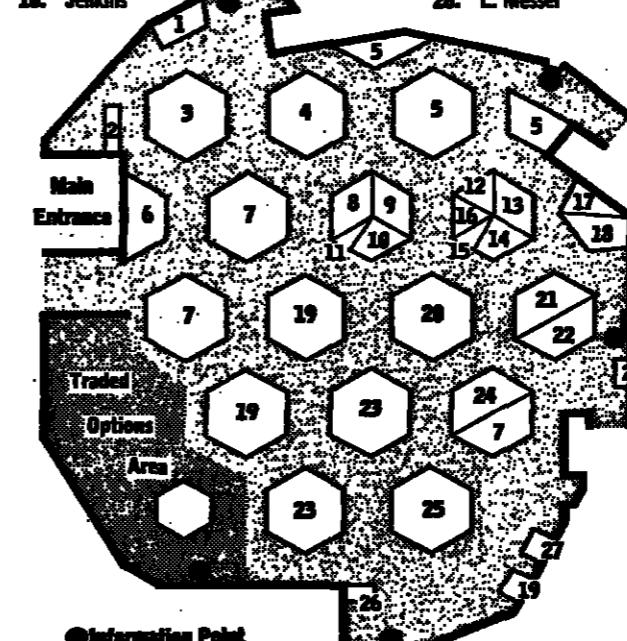
The number of firms with pitches on the stock exchange floor will rise from 19 to 28. Of these 20 will be making markets in UK equities and 12 in UK government gilt-edged securities. The building of the new hexagonal pitches has been carried out in the last few months in the evenings and at weekends.

The number of market-making firms with pitches on the exchange floor is unlikely to change in the run-up or immediate aftermath of Big Bang. After the Big Bang 35 firms have registered to make markets in equities, a number which might increase slightly over the next few weeks. In the gilt-edged market the Bank of England has designated 27 firms as primary dealers.

Although there is a small amount of vacant space on the floor, few of the new market-making firms which have not taken up a pitch by today are expected to request to do so by October 27. Most will be content to deal exclusively over the telephone from their offices.

Even those market-making firms with a presence on the floor are today redeploying some of their staff who were formerly on the floor to

New Firm Allocation on Stock Exchange Floor		
1. Savory Mills	11. Sternberg	19. Smith Bros
2. Kitcat & Aitken	12. Wood, Mackenzie	20. Morgan Grenfell
3. Citicorp	13. Schroders	21. Chase Manhattan
4. Hoare Govett	14. J. Capel	22. Merrill Lynch
5. County Biggs	15. Seligmann	23. Mercury
6. H. Rattle	16. Strains, Turnbull	24. Phillips & Drew
7. EZW	17. Gilbert Elliott	25. Crofton Grant
8. White & Cheesman	18. Wilson & Watford	26. Jackson Townsey
9. Greenwell	19. Jenkins	27. Lings & Critchlow
10. Main Entrance	20. Information Point	28. L. Messel



steadily over the next few years as the investment community becomes international, telecommunications become more advanced and the price information and settlement systems become entirely electronic.

Most believe the advantages of face-to-face trading will diminish.

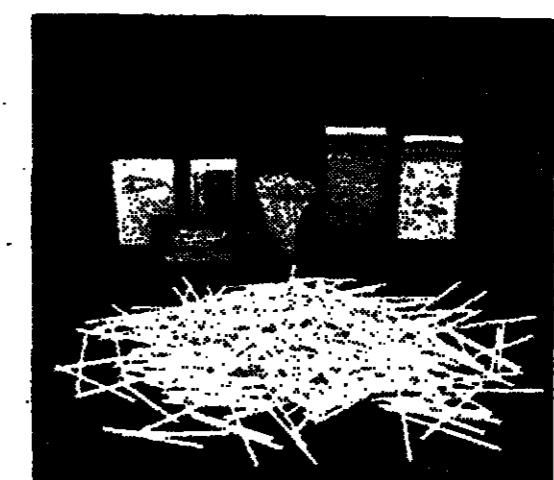
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UK NEWS

Chink in Whitehall's secret curtain

THE PARLIAMENTARY lobby is one of those quintessential British institutions which has survived a century but is now under challenge - like other Victorian restrictive practices, such as the Stock Exchange, the Law Society and Lloyd's, the London insurance market.

Paradoxically, the inspiration for the changes is not a Thatcherite belief in sweeping away existing institutions, but rather a revolt against the practices of one of British Prime Minister Mrs Margaret Thatcher's key advisers.

The point at issue is the way that the Prime Minister and the Government brief political reporters. In Britain, unlike the US and most continental European countries, the Prime Minister's press secretary tells to journalists anonymously, but the Guardian newspaper is now challenging this convention.

The lobby consists of journalists based at the Palace of Westminster, who report on the background to politics, the manoeuvring behind the scenes in the Cabinet, and among politicians. These journalists are distinct from the gallery reporters who cover debates in the chambers of the Commons and the Lords.

Membership of the lobby is a result of inclusion on a list kept by the Sergeant at Arms, who is chief administrator of the House of Commons. This was, initially in the 1880s, and still is, primarily to control the number of journalists in the Members' Lobby outside the chamber, and in certain other private corridors and bars where MPs meet.

It is this informal access to politicians which is the main advantage

Peter Riddell explains why pressure is growing for a change in the way the Government feeds sensitive political information to journalists.

information is carefully sifted. Curiously, the lobby system provides a way through this wall of secrecy. "The information provided by spokesmen such as Mr Ingham is naturally intended to suit the Government's case because that is his job and it is up to the journalists to put it into context."

Putting such briefings on the record will, however, make little difference to the general bias towards secrecy to Whitehall. The British system is also compared unfavourably with the briefing of political reporters in other countries. For instance in the US, Mr Larry Speakes appears in front of television cameras as President Ronald Reagan's spokesman while in West Germany the Federal Chancellor's spokesman attends Cabinet meetings. But in Britain, Mr Ingham does not attend the weekly Cabinet and is briefed either by Mrs Thatcher or her private secretary.

The extent of openness overseas should not, however, be exaggerated. Many Washington battles are often carried out through rival off-the-record briefings of journalists while many of former Secretary of State Mr Henry Kissinger's ideas were floated through the transparent device of only being referred to as a high state department source or official.

In Britain, the parliamentary lobby is unusual only in its prominence. There are parallel groups of other specialist journalists covering, for example, the Foreign Office and the Ministry of Defence, and they are arguably even more dependent on a single source or a more limited number of sources than those working in the adversarial world of Westminster.

The controversy is more of symbolic than actual importance because much of the information in political reports in this and other newspapers do not come from such briefing.

Yet, the continuation of the lobby system (and by this is generally meant the briefings) has assumed importance in the broader debate over government secrecy and freedom of information. The culture of Whitehall and the Civil Service in Britain is still dominated by the principle of the need to know rather than the right to know.

Outsiders, including the press, are regarded with suspicion, and all

Olivetti poised to boost microchip research

BY PETER MARCH

OLIVETTI, the Italian electronics group, plans to expand long-term research with the setting up of three new laboratories in Britain and the US.

The UK base, in Cambridge, north of London, was recently opened. Two more research centres are planned for next year in California and in the Boston area.

The laboratories are part of a new strategy for long-term research that Olivetti directors are due to finalise by mid-October.

Dr Hermann Hauser, the Olivetti president responsible for re-

Expansion forecast for machine tools market

BY NICK GARNETT

THE UK market for machine tools is forecast to rise next year 14 per cent above the expected sales level for 1986, according to a study by the London Business School.

The forecast, which also predicts steady growth in the market into the 1990s, is much more optimistic about growth than British machine tool companies themselves have been in recent months.

The market this year has been relatively flat with the business school predicting total sales by the end of the year just 7 per cent up on 1985 at constant prices.

The business school, which has produced the forecast for the Machine Tool Trades Association, expects the UK market to total £760m in 1991.

Dr Sean Holly of the business school is also predicting steady growth from 1987 onwards, with the UK market exceeding £1bn in 1989 and £1.3bn by 1991.

"In constant 1980 prices this represents not only a return to the levels of 1979 but a rise of over 200 per cent on the low point of 1983," the association said yesterday.

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Keep Britain Tidy Group

Patron: Her Majesty Queen Elizabeth the Queen Mother

Message from the Secretary of State for the Environment

We are all aware of how ugly, offensive and dangerous litter is and how it makes our surroundings less pleasant. It can affect each one of us, either in the cities, towns and villages where we live and work, or on our holidays in the countryside. We all have a responsibility to clean up and to know that litter is unnecessary. We create it ourselves through thoughtless actions and carelessly habits which could be avoided by more consideration.

It is difficult to persuade people to exercise responsibility for their waste, but it is important that we all do our bit to help make an invaluable contribution. Their Community Environment Programme offers a comprehensive approach to litter abatement and involves all sectors of the community in tackling the root of the problem by aiming to change attitudes. The past year has shown the Group continuing to attract support from the public and to encourage adoption of the well-balanced Programme. This success comes much to the use of the Group's staff employed under their Community Programme Agency with the Marlowe Services Commission.

It is encouraging to record other achievements. The Beautiful Britain Awards, which recognise outstanding environmental achievement by local authorities, voluntary organisations, industry and commerce, and this year has seen the publication of the Group's latest research report on marine litter.

I can truly say that the Keep Britain Tidy Group is an excellent organisation, which has a clear purpose, a well-defined role and indeed how, through the efforts of a number of dedicated staff, the goodwill and enthusiasm of others can be harnessed to help eradicate the unpleasantness of litter from our society. However we should not be complacent. Our streets and public places illustrate that there is still a long way to go. The Group will continue in the coming 12 months in extending the take-up of the Community Environment Programme and through their involvement in wider environmental initiatives.

Nicholas Ridley

The CBI says "Clean Up - it's Good Business"

Please consider contributions and joint sponsorship schemes

Keep Britain Tidy Group, Bootle House, 37 West Street, BRIGHTON BN1 2RE Tel: (0273) 23555. Registered Charity No. 203526.

*Extracted from the Group's Annual Report 1985/86.

East Daggafontein Mines Limited

Registration No. 1964/0277000
Headquarters in the Republic of South Africa

Group interim report

20 June 1986

The directors announce the following unaudited consolidated results for the six months ended 30 June 1986.

	Six months ended 30 June 1986 Rands	months ended 31 December 1985 Rands	1985 Rands
Revenue	1 257	886	2 021
Interest received	3	278	300
	1 260	1 168	2 321
Administrative	527	385	576
Deposits	657	1 072	2 676
	1 434	1 460	3 692
Interest (losses) taxation	(164)	(254)	(272)
Taxation	64	178	200
Interest (losses) other financial items withdrawable by shareholders	(218)	(673)	(1 071)
Interest (losses) attributable to shareholders	127	—	238
Interest (losses) non-controlling interest	691	1 072	1 341
Non-controlling interest	294	2 041	2 942
Net income	113	2 468	3 662

Notes

1. The erection of the one million ton per month CL plant at Enga's Daggafontein division is proceeding satisfactorily and the plant is scheduled to be commissioned in early 1987.

2. On 31 May 1986 option holders subscribed for 23 511 shares in the company at R7 per share.

3. During the period the company exercised its right to acquire one million shares in the company at R7 per share.

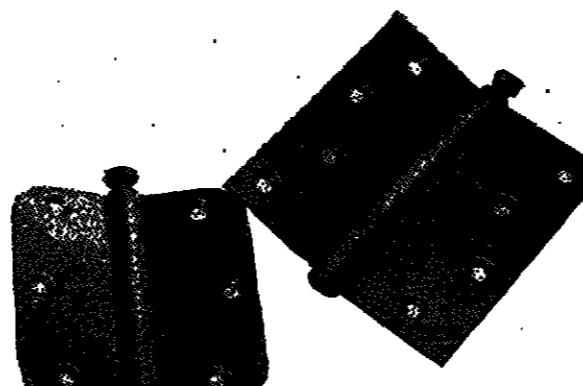
4. The company's exploration subsidiary, Rand Exploration & Exploration Limited, has acquired an interest of 0.625% in Porchesfroom Gold Areas Limited, recently listed on the Johannesburg Stock Exchange.

On behalf of the board AH Leeslin Chairman GJ Stuurman Director 25 September 1986

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UK NEWS

Television sector 'decently profitable'

By Raymond Gowers

Flour millers predict tight market for grain despite good harvest

BY ANDREW GOWERS

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ly poor, chiefly as a result of the recent Hurricane Charlie.

This is ominous news for the millers, who had to spend large amounts importing wheat from outside the EEC last year to supplement home-grown grain. Flour and bread prices rose quite sharply as a result. The flour-millers appear to be trying to prepare public opinion for the possibility that bread prices will stay up this year.

Companies in the £1bn-a-year flour-milling industry include Allied Mills, Banks Hovis McDougal and Spillers. The quality of the UK cereals harvest is one of the key factors in their profitability.

Another factor which will limit the availability of UK grain this year is the poor harvest in France and Spain, which have suffered from a severe drought.

GROWING OLD



THE HARD WAY
Final demands... lonely days and fearful nights... friends out of touch. What should have been a comfortable pension is no longer sufficient for single living. All through her life she gave to help others. Yet now, through no fault of her own she is worried sick... and badly in need of help herself.

The review also makes clear that three quarters of the ITV companies have benefited from the recent changes in levy - the special tax on TV profits. The levy rate, after a free slice of profit, was reduced from 66.7 per cent to 45 per cent on domestic profits although a levy of 22.5 per cent was imposed on foreign sales. ITV will gain at least £4m from the change, Klemwirt

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NOTICE OF REDEMPTION

To the Holders of

HILTON INTERNATIONAL CO.

7% Debentures Due 1987

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of November 1, 1972 providing for the above Debentures, \$1,700,000 principal amount of said Debentures have been selected for redemption on November 1, 1986, through operation of the mandatory Sinking Fund at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, each in the denomination of \$1,000 bearing serial numbers with the prefix letter "M" as follows:

DEBENTURES BEARING THE DISTINCTIVE NUMBERS ENDING IN ANY OF THE FOLLOWING TWO DIGITS:

00	03	05	12	20	27	41	52	71	83	94
02	05	08	16	25	38	54	67	79	92	95

ALSO OUTSTANDING DEBENTURES OF PREFIX "M" BEARING THE FOLLOWING NUMBERS:

6	64	1364	2284	2654	3664	6364	6764	11064	13964	14264
9	1064	1764	2364	3564	4564	5164	5464	5864	7464	14164

On November 1, 1986, the Debentures designated above will become due and payable upon presentation and surrender thereof, with all coupons maturing subsequent to November 1, 1986, attached, either, at the option of the holder, at the office of Chemical Bank, by mail; P.O. Box 25996 Church Street Station, New York, New York 10008 or Chemical Bank, by hand; Corporate Tellers, 55 Water Street-Room 234, 2nd Floor North Building, New York, New York 10041 or at the main office of Chemical Bank in London, or the main office of Hollandsche Bank-Unie N.V. in Amsterdam, the main office of Commerzbank Aktiengesellschaft in Frankfurt/Main, the main office of Banca Commerciale Italiana in Milan, the main office of Banque Nationale de Paris S.A. in Paris, or at the main office of Kredietbank S.A. Luxembourg in Luxembourg.

Interest on the Debentures so designated for redemption shall cease to accrue on and after the Redemption Date. All coupons maturing after said date which pertain to such Debentures shall be void. Coupons maturing on November 1, 1986, should be detached and surrendered for payment in the usual manner.

TENNECO INTERNATIONAL N.V.

By: Chemical Bank, Trustee

Dated: September 29, 1986

Holders of the Debentures presenting Debentures for redemption to the New York paying agent will be required to comply with the interest and Dividend Tax Compliance Act of 1983 on or before the date of such presentation.

Coupons due November 1, 1986 should be detached and collected in the usual manner.

On and after November 1, 1986 interest shall cease to accrue on the Debentures herein designated for redemption.

HILTON INTERNATIONAL CO.

Dated: September 29, 1986

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THE ARTS

Architecture/Colin Amery

ROH plans merit full support

The slow renewal of the nation's cultural institutions gathered momentum last week with the announcement of the complete refurbishment and enlargement of the Royal Opera House, Covent Garden, and the development of the Tate Gallery into a cluster of new museums. The preparations for the Tate of the North continue at the magnificent Albert Dock in Liverpool.

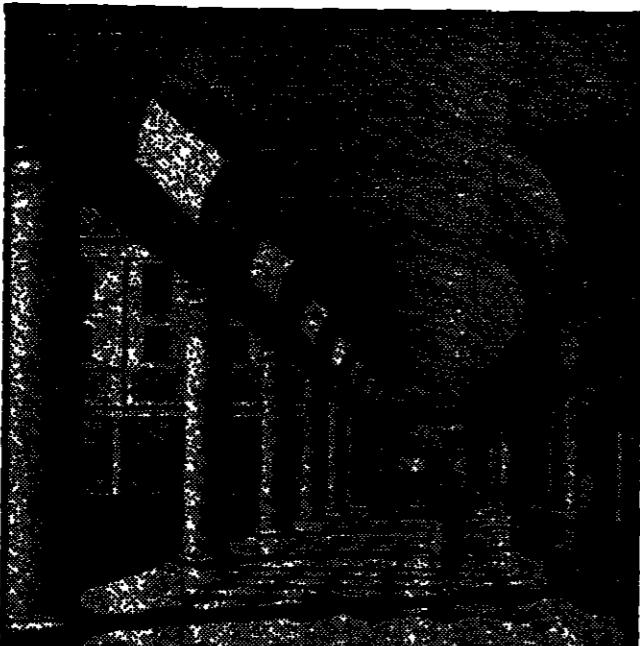
The development of the Tate into a huge patchwork of museums for different elements of the collection is an incredibly ambitious project and one that will be entirely dependent upon private funds. The expansion has been planned by James Stirling Michael Wilford and Associates and is architecturally eclectic, following the approach adopted for the Clore Gallery soon to open as the Turner Museum.

As the Tate Gallery proposals are all dependent on very long-term private funds raising seems more topical to look at the plans for the Royal Opera House, about to be considered for planning permission. Not that the Opera House has the money for its scheme, but as it is a mixture of commercial and cultural uses there is a shortfall only of some £20m; that, it is hoped, will be found from private sponsors.

The architects for the Opera redevelopment are Jeremy Dixon and William Jack of the architectural practice Jeremy Dixon/SDP. The design was selected by an international competition in 1984. The proposals can be seen in an exhibition of models and drawings and some specially commissioned paintings by Carl Laubin on show in James Street behind the Opera House, daily except Sundays.

The Covent Garden plans involve a considerable redevelopment of a corner of the Inigo Jones Piazza, the Floral Hall, properties owned by the Opera House on James Street, Floral Street and Long Acre. It is a complex plan of striking and addition, it has two main purposes: to modernise and refurbish the Opera House front and backstage, and to provide shops and offices that will pay for most of the operation.

Looking at all the diagrams and those phased maps beloved of all developers, and considering the size of the site and the awkwardness of this tight corner of London, it would be a perfectly sound reaction to ask: why not demolish the present Opera House and start again? Or sell up and move the whole operation to the South Bank? Why not do what the Met did in New York and make the Royal Opera House the centre of an urban renewal project — a Lincoln Center in Docklands?



View in the arcade looking towards the new opera House entrance

In fact the proposals are much cleverer and more subtle than the more obvious ways of redevelopment. The architects and their clients have created a scheme that heals the remaining gashes in Covent Garden and respects the widespread affection that one suspects for the original 1882 E. M. Barry theatre. Quite rightly everyone has realised that one of the best things about going to the opera is the sheer red and gold tiered richness of the Victorian auditorium. There may not be enough leg room in the stalls and the rake may be inadequate; it may not be the most comfortable house in Europe, but to enter it is always to enjoy a moment of cosy richness.

There are many glories in the new plan that will enhance this pleasure: a new entrance from a new arcade in the Piazza will supplement the Bow Street entry; a new double spiral staircase, wide and handsome, will serve all levels of the theatre and at its foot will be plenty of much needed milling space; and the roofs of the new arcades will offer the opportunity for audiences to paradise beneath pergolas at a high level above the Piazza. What's more? If you imagine yourself standing in the centre of the Piazza you will see (on what is now Clifford Nurseries) a stone-faced five-storey plain classical building with a fine Doric colonnade at its base. The

arcades are double height barrel-vaulted spaces. The square openings that pierce the vault let the light in, Uffizi-style. This is the most satisfactory architectural treatment in the scheme. Other elements, particularly the curved entrance to the offices on Bow and Russell Streets, are full of present day architectural uncertainty.

What is right and effective is the decision of the designers to treat different elements of the scheme in different ways. In true London fashion Jeremy Dixon sees the point of the casual amalgam of different styles.

It must be said that as a subtle plan for an historic and important part of the capital it cannot be faulted. It manages the delicate balancing act of culture and commerce in a way that makes nonsense of the creation of artistic ghettos. Covent Garden's attraction has always been the clash of opera and the workday world.

As a theatre it has never had the empty grandeur of the Paris Opéra, the delicacy of the Fenix or the stylish panoply of La Scala. But it has always had a sense of venerable occasion, from being wall-integrated into the city. The proposals on show deserve all the support they can get because they keep and enhance the sense of place that is so vital to Covent Garden.

Circle/St John's, Smith Square

Dominic Gill

Friday's concert presented by the Society for the Promotion of New Music by Circle (the instrumental sibling of Singers and conducted by Gregory Rose) fell between two stools — it was neither the characteristically adventurous programme of a Circle concert nor for that matter a typical SPNM event for new and unknown composers (the programme was cautious, middle-of-the-road, and only three of the six works on it were first-time premieres).

All of the pieces, however, had the virtue of brevity: none outstayed its welcome. John Grant's *Dumbstruck* was a lively, colourfully essay for six instruments, 10 minutes long, with a great gusto of simple, economical instrumental combinations. David Sutton-Anderson's (b. 1956) *Sound of the Falcon* for flute, oboe and B flat clarinet

lasted a mere three minutes, and was perhaps the evening's most original offering: brief and to the point (no programmatic link was declared with Gorick's violent symbolic story of the same name), with pungent Stravinskian undertones.

Songs of a Just War for soprano and six instruments by James MacMillan (b. 1959) sets texts by Neruda, the Scottish poet William Soutar and the modern Chinese poet Tsou-tsun. There is some lively and arresting invention (I specially liked the recurring harmonic motif in the Neruda setting); but the dramatic impetus flags about half way through — perhaps some tightening up, and some judicious heightening of colour, could still be worth while?

Barry Mills's *Harp Sketches* is a genial collection of little

studies for solo harp, rather

more rewarding to study and to play, I should guess, than to hear. E. J. Van Zandt's *El Oro de los Tigres* sets six tiny Jose Luis Borges poems in the style of the Japanese *tenkas* for soprano, clarinet, cello and harp: a pleasing idea, umquam executed. The score looks nice. *Fragments* runs for soprano and four instruments (including bass clarinet and soprano sax) is not one of the trademark works of the talented Mexican composer Javier Alvarez, who now works in London: around eight minutes long, it is a studious essay, decent, well made, but uncharacteristically careful, low-key unadventurous. Good, accurate playing by and large from the ensemble; strong performances from the two sopranos Eileen Hulse and Nicole Tibbles.

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The Mikado/Coliseum

David Murray

No opera-lover is going to begrudge the English National Opera a popular money-spinner — wider benefits accrue from a lucky hit. Jonathan Miller's new version of *The Mikado* ought to do nicely: it is almost as funny as the original, and musically it is cast for the first part of the run, at least, from strength. It doesn't go so frenetically hard on. David Lumsden's *Orenda* show did last year, and with the asset of sympathetic direction from everybody — the comedy reaches better into the big auditorium.

As the ENO's guest Ko-Ko, Idle justifies their premise that Ko-Ko isn't really a singing role. "Tritwillow" just about survives, the madrigal and roundelay lose a bit. (One recalls the Met Auditions story. Singer, after ill-assorted arias: "My teacher and I can't decide who would you say I was a tenor or a baritone?" "No," he is adequately frank, with nice lines in practice scenes, chopping and growelling at the Mikado's boots, tongue at the ready, though his laid-back version of the character doesn't do justice to Ko-Ko's farcical terror.)

The juvenile leads are bouncy Bonaventure Botone, a Nanki-Poo in co-respondent sheen and Lesley Garrett as the preening Yum-Yum. They sing delightfully, and they gain from Miller's dislocation: when Giltter's dialogue is too ponderously jokey they can deliver it with a sharp edge. The Japanese escape we grieve through the balloon in Pitti-Sing and Peep-Bo. Jean Rigby and Susan Bullock give ripe, sexy support with the expected S. Trilby's touches.

In black, grey and white the black and white lounge ladies, bellboys, bellmen and maids.

The principals are well, simply the principals (Miller wastes no time on play-within-a-play devices), dressed in period with an extra degree of fantasy. Eric Idle's Lord High Executioner has lank commercial-traveller looks and steady pinstripes, and Richard Angas's Mikado becomes a gracious white whale in Sue Blane's inspired costume. The Pretty Mamas are of course

Bright Young Things, as surely they always were. The choreographer Anthony van Laast sets his rouged bellboys and pert maid to 1920s-musical capering with fixed furious smiles.

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Monday September 29 1986

A big bang in commodities

AS THE City of London plunges ever deeper into the competition for international equity and bond business another group of markets is looking curiously left out.

Until recently London's commodity exchanges seemed all but impervious to the kind of revolutionary changes under way elsewhere in the financial centres. Even so, they are proving extremely slow to adapt to the idea that they, too, are competing for business with other centres. They are likely to emerge into the 1990s much the poorer unless the process of change accelerates.

The London commodity markets—those in metals and produce as opposed to financial futures—are in no shape to square up to the powerful US exchanges which dominate the futures business. They have stronger links with the physical trade than many of their products, to be sure, but in most cases, they are suffering from a chronic lack of liquidity. They are hopelessly fragmented—and some of them are still relatively costly places in which to do business.

Large amounts of investment business, crucial to the health of an exchange, wander across the Atlantic from Europe to Chicago and elsewhere. Sugar trade is leaking increasingly to the London Commodity Exchange to New York and Paris. The domestic agricultural futures market—while quite successful in some areas—is experiencing grave difficulty getting new products off the ground; so are relatively new bodies like the Baltic International Freight Futures Exchange and the International Petroleum Exchange.

The London Metal Exchange, although still the pre-eminent market for which a number of countries are switching more than any other from a lack of speculative interest in the wake of the tin crisis. It is also proving the most reluctant to change and the most determined to continue asserting its independence.

There are perfectly good historical reasons why the commodity markets should be spread around the City in separate compartments but surely the last fragmentation has looked more and more like an anachronism.

For one thing, the indigenous companies trading commodities in London have increasingly merged or spread across the markets over the years. Where each market used to boast a quite different set of members

The power of business gurus

IN A few weeks' time one of Britain's leading commercial television stations will start showing a major weekly series of programmes on The Business of Excellence. Featuring Tom Peters, Kenneth Blanchard and a galaxy of other gurus, most of them American, the Thames TV series marks the latest stage in an explosion of popular interest in management which has swept the western world since 1982.

Almost inevitably, it was in the US that the fashion first took root. Starting with Peters' In Search of Excellence and Blanchard's One Minute Manager, a small library of stylishly simplified books on business has each sold several million copies. One of the most recent is Isococa as told by the irrepressible Chrysler chairman himself, published just two weeks ago, will shoot past the remarkable, more than 5m which Excellence has notched up since 1982.

Sceptics have expected the fashion to fade away, like celebrity keep-fit manuals before it. In the US, the wave of million-sellers has certainly faded, but it has been succeeded by a very steady flow of books selling several hundred thousand each—a level which would have been unthinkable a few years ago.

Widespread reaction

In Europe, the fashion is still gathering momentum. The next 12 months will see the publication of several works by well-known chief executives trying to emulate Lee Iacocca's success. Their efforts are welcome: one of the most striking aspects of the boom in Europe is the reluctance of European managers to countenance home-grown ideas, particularly if they come from just across the frontier.

The factors behind the boom on both sides of the Atlantic, and the ideas beneath the veneer of Americanised bonhomie and overstatement which mar most of the books, have been examined in depth in a Management Page series on The Guru Factor which concludes today.

In essence, the fashion was born out of a widespread US reaction against two sorts of

conventional wisdom: the notion that Western business was virtually helpless in the face of Japanese competition; and the much older convention of management as an entirely rational process centred upon dictate, system and bureaucracy.

Instead, Excellence and the other books have all examined the examples of Western companies such as IBM, Hewlett-Packard and 3M which are more than finding their feet in Japan by combining the "hard Ss" of management (strategy, structure and systems) with a more human approach—what McKinsey's soft Ss in which staff share values, style and skills are all given a new emphasis. Rejecting the view of management as distant manipulation—often of an overwhelmingly financial character—the gurus have rediscovered the old virtue of paying close attention to the customer, the employee, the product and the factory.

Few of the gurus make much claim to originality. Most see themselves either as the voice of common sense after several decades of over-elaborate and oscillating management fashions, or as re-interpreters of inpenetrable academic ideas which go back between 50 years and 200 years.

Yet their view of management is, in one sense, a breakthrough. It at last recognises the process as a highly complex one full of paradox and ambiguity in which previously conflicting notions of centralisation and decentralisation, instinct and systematic logic, leadership and employee initiative all have to co-exist.

To accuse the gurus en masse, as some have done, of being impractical theorists, ignores the fact that the creation of any sort of change requires intellectual leadership, as well as a large army of doers ready to carry out all the leg-work of implementation.

What the best of the gurus are doing is to help raise the level of analysis and decision-taking in companies, while also reminding them of some key basic principles of human relations. In the process, the gurus are helping breed a new generation of managers who are better balanced than their predecessors.

HERE is a moment in climbing a mountain when the legs begin to flag, the breath comes short and the top still seems a long way off. The recovery of the French economy is roughly at that stage.

After five virtually flat years, activity has picked up at last, with real GDP expanding at about 2.3 per cent this year and slightly more rapid growth possible in 1987. But there is also disappointment that despite the windfall bonus of falling oil prices and the drop in the dollar, growth is not faster and French industry has not drawn more benefit from it. As in previous recovery cycles, much of the increase in internal demand has been siphoned off into imports and the expansion of exports has been slow.

So, although Mr Edouard Balladur, the Finance Minister, has found grounds for a new optimism about the performance of the economy, the fact remains that his government faces an increasing need to show results ahead of elections due to take place within 18 months.

Despite the disappointment at this "tepid" rate of expansion—as one foreign economist calls it—there are other signs of more fundamental changes at work which in the long run could well find a higher level of sustainable growth.

The French car industry—indirectly the employer of one in 10 of France's industrial workforce—has begun to regain market share both domestically and in Europe. "This is a shift in trend from what we have seen in recent years," says Mr Albert Simon, chief economist of Saint Gobain, the glass and engineering group, "and for manufacturers of glass it is a good thing."

Of the broader signs of a turnaround, the most eye-catching is that unit labour costs in French manufacturing industry are now rising less rapidly than in West Germany—thus giving France an important competitive advantage.

According to the OECD, France is the only major industrialised country in which unit labour costs in manufacturing are rising this year at a slower rate than in 1985.

Unlike Britain, where the recovery in growth has been accompanied by a steep upward climb in wages, France is now into its fourth year of wage restraint.

The Socialists froze wages in 1982, after their ill-timed reform of the economy, and in the succeeding years halted the automatic indexation of wage increases to rises in the consumer price index which rocketed up inflation.

Restraint has remained the rule since, partly because of the pressures of unemployment. Employers also argue that there is a widespread acceptance that excessive wage claims risk damaging companies' profitability and hence their power to invest—although this does not explain why the same arguments have not led to wage restraint in Britain.

Notwithstanding a planned one-day strike by public employees over wages next month, there is little sign of the consensus failing apart.

The unions' readiness to peg wage settlements to a falling inflation rate is a key element in maintaining the downward pressure on inflation. Despite the April devaluation of the franc and the easing of price controls, inflation should fall to 2.3 per cent by the end of the year—and possibly lower in 1987. At that level the French are beginning to tell themselves that they have shed some of the inflationary habits that dogged their economy in the 1980s and 1970s.

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this year—three times last year's total of FFr 14.5bn.

Investment is up—but not nearly as high as had been hoped for at this stage in the recovery. Investment in manufacturing expanded by an average 3 per cent in the four years after 1984-85. Much of this was carried forward in 1986. This year's rise was even lower, real GDP rose by 1.1 per cent while imports shot up by 7.6 per cent.

Although the trade deficit has shrunk from FFr 95bn in 1982 to FFr 24bn last year—and imports rose by 5.6 per cent, exports stagnated. The trade in the second quarter of this year was even worse, real GDP rose by 1.1 per cent while imports shot up by 7.6 per cent.

But small and medium-sized businesses show signs of reversing the trend of recent years and stepping up their investment. Investment in the service sector and in housing also is gathering pace—the latter stimulated by recent government measures to promote real estate investment.

All of these factors, coupled with the relaxation of price and exchange control—the prospect of privatisation and marketisation in the financial markets are bringing a major improvement in the business climate.

Nonetheless these factors have not been strong enough to yet break through the straitjacket that has long held down the growth of the French economy: because of competitive weaknesses in French industry, each resurgence of internal demand is accompanied by a surge of imports that

strains the trade account. The recovery of the past year has in this sense been depressingly typical. While real GDP expanded by 2.3 per cent in the 12-month period July 1985-June 1986, imports rose by 5.6 per cent, exports stagnated. The trade in the second quarter of this year was even worse, real GDP rose by 1.1 per cent while imports shot up by 7.6 per cent.

The sobering overall lesson is that if France is to avoid running into problems on its trade account, it needs to maintain economic growth rate that is half a percentage point below that of West Germany.

But with West Germany growing at 3 per cent, and an implied French growth rate of 2.5 per cent, France cannot hope to reduce the number of unemployed—now 2.5m or 10.7 per cent of the workforce.

Hence the anguished cry of Mr Philippe Seguin, the Employment Minister, for more budgetary support for job creation measures in the belief that macro-economic action alone may be unable to prevent a rise in the number of jobless to 3.2m by the end of next year.

Despite continuing concern over the trade account, France has been building up a durable surplus on services in recent years. The surplus on service transactions climbed from FFr 7.2bn in 1984 to FFr 35bn last year and is likely to remain at that level in 1986—due to the levelling off of service payments on the foreign debt and the increase in tourist receipts, although tourism has been badly hit by the terrorist wave in Europe with France expecting 25-30 per cent fewer visitors this year.

But for a nation that needs to import the bulk of its energy

Runners in the IMF stakes

The starting gun had hardly sounded before the front-runner to succeed Jacques de Larosière as managing director of the International Monetary Fund, the Dutch candidate Dr Onno Rieding, was out campaigning for the job.

Just to make absolutely certain that none of the finance ministers and central bankers attending the annual meeting of the IMF and the World Bank this week in Washington missed the point, Dr Rieding's government even went to the trouble of putting out a Press release.

"Dr Rieding available as managing director, IMF, as from January, 1987," said the statement from the Royal Netherlands Embassy in Washington. Clearly Holland is rich in men who could quickly take over as the Dutch finance minister.

Another front-runner is the governor of the Bank of France, Michael Camdessus, who has the strong support of his government but the serious disadvantage of being the same nationality as the man who is retiring.

That could work against Dr Rieding who did not endear himself to the Americans a year ago by publicly questioning whether in presenting his "Baker Plan" for third world debtors, Baker had put enough emphasis on the importance of an early capital increase for the World Bank.

Camdessus has the support of IMF managing director

Men and Matters

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Shipping of New York

WTI has 50 per cent of the newly-formed Good Earth Corporation, set up to raise foreign currency for China by developing iron projects in Africa.

The interesting aspect of Good Earth is that inside China it will be financed and managed by the Chinese themselves. The Chinese 50 per cent in the company is being shared equally between the state-owned China International Centre for Technical and Economic Exchange (the commercial arm of the Chinese foreign economic relations ministry), and a company headed by Deng Pu Fang, eldest son of the Chinese leader Deng Xiaoping.

Called Kang Hua, that company is a commercially-oriented "pension fund" for 4m Chinese army veterans.

"Our Good Earth network spreads throughout China and will be an ideal means of researching and implementing potentially successful commercial arrangements," says Blaker.

Fund raisers

Delegates to the Labour Party conference in Blackpool saw the value of his Acorn shares drop to a small fraction of the £200 they were once worth, and was removed from the chair.

Now, however, he is an Olivetti vice-president, in charge of research, and is formulating a new strategy for the group involving a string of new laboratories.

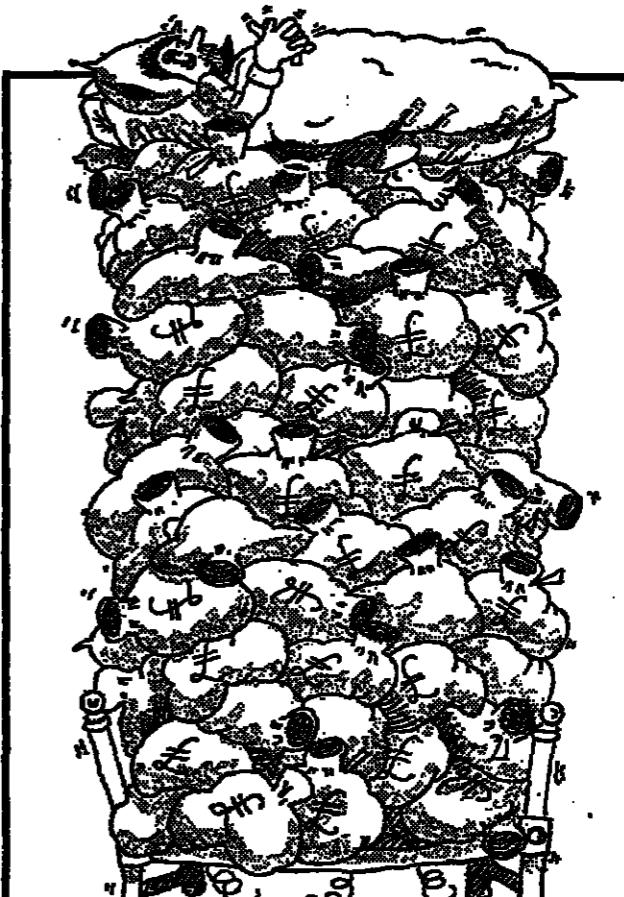
One in Cambridge is to be followed by two in the US.

Chinese pensions

The Queen's October visit to China is seen by the Chinese government as providing a suitable occasion to signal its wish to do more trade with the west, and in particular, with Europe.

An old China hand Sir Peter Blaker, aged 68, Conservative Member of Parliament for Blackpool South and a former minister of state at the Foreign Office, is to head a new joint venture company which will be half-owned by the Chinese.

Blaker has been appointed chairman of World Trading and Shipping (UK), a British subsidiary of World Trading and



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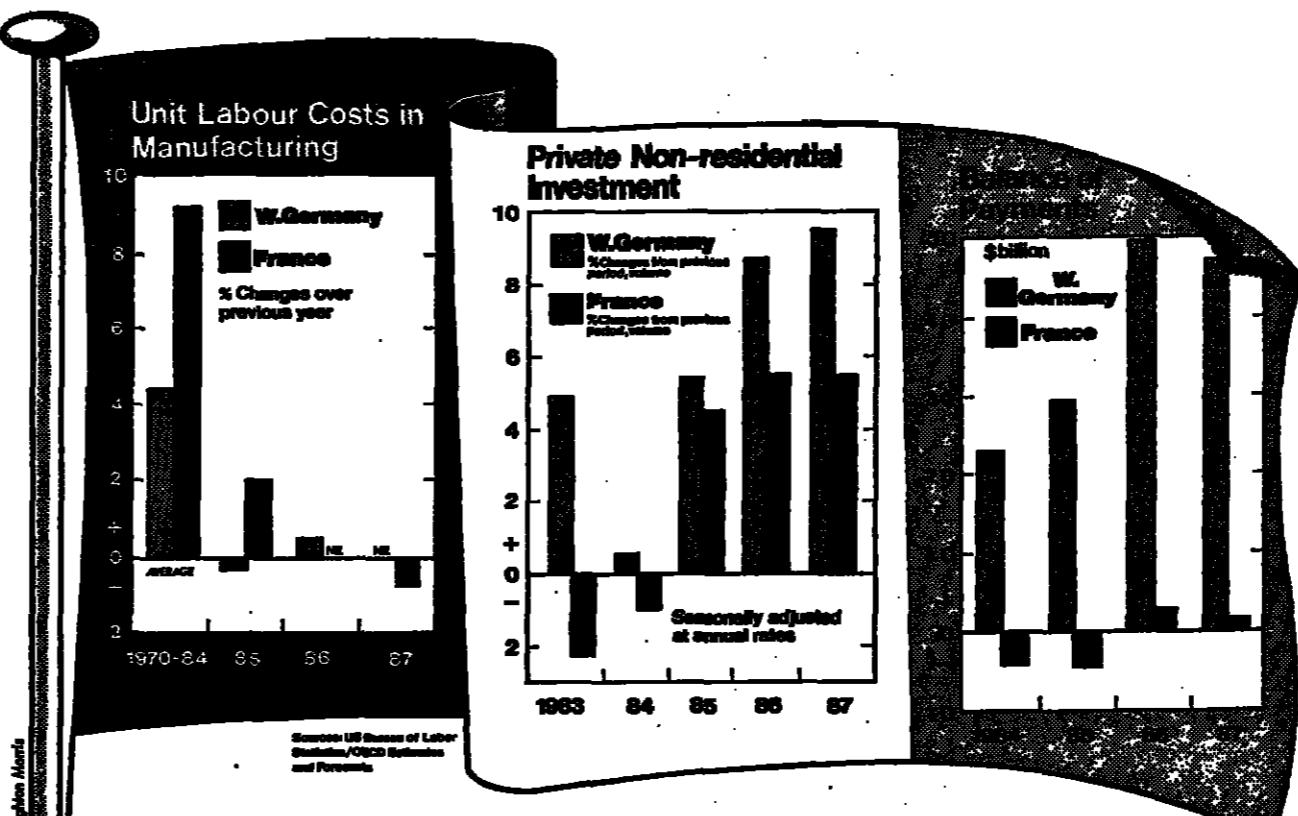
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THE FRENCH ECONOMY

A hard climb to higher growth

By David Housego in Paris



FOREIGN AFFAIRS: DEFENCE SPENDING AND BRITAIN'S ECONOMY

Tonic that failed to give a lift

By Ian Davidson

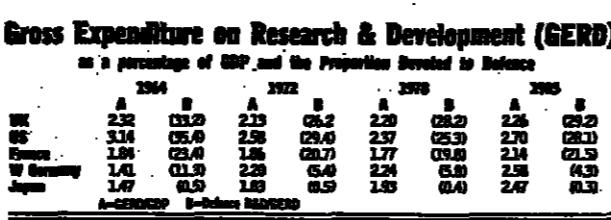
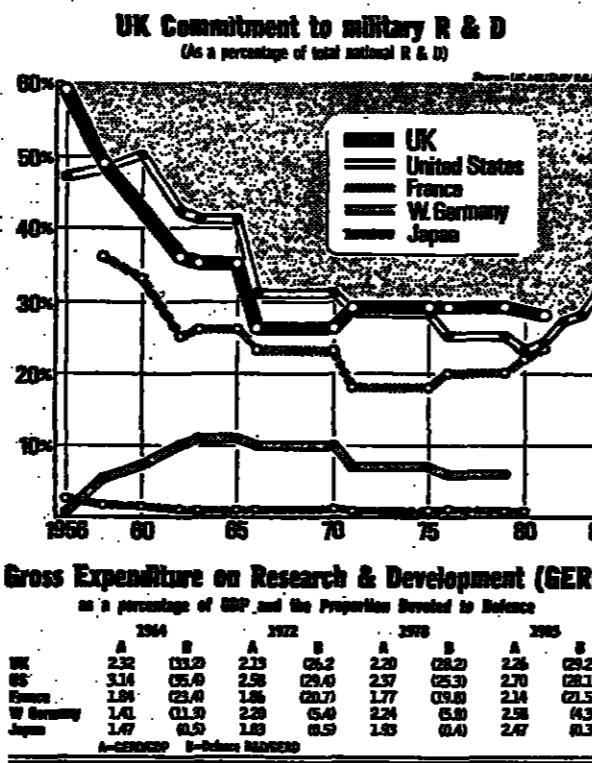
BRITAIN spends a higher proportion of its GNP on defence than any of its Nato allies apart from the US and Greece. Is this good for the British economy or bad?

The question is highly controversial. Some analysts have claimed that defence spending has been, at least in some countries and in some circumstances, a powerful motor of technological development. Others have argued that it must be, by definition, non-productive, with a perverse effect on economic growth. They point to the opposite examples of Britain, with high defence spending and low growth, and Japan, with low defence spending and high growth, and claim that the British economy has been dragged down by the burden of its excessive imperial and imperialist ambitions. Yet if one considers some other countries, France for example, it is clear that there is no single-factor matrix in which there is an automatic trade-off between defence spending and economic growth.

Nevertheless, several studies in recent years have strongly suggested that Britain's defence spending does have perverse economic effects. Three years ago the Macmillan report on the electronics industry concluded that companies deeply involved in defence work were less likely to succeed in entrepreneurial areas, and that 'the chance of making a major contribution in the civil areas (apart from aerospace) was "vanishingly small".'

Last year, the Levitt report found a perverse correlation between defence procurement and productivity: in the electronics components sector, which is very little dependent on military sales, productivity was rising fast, whereas in the radio, radar and electronics capital goods sector (which is heavily dependent on military sales) productivity growth was negative. It also found that the innovation rate for defence procurement was significantly higher than the national rate of inflation, even for dual-purpose products like oil and non-military vehicles.

These findings are recalled and elaborated on in a study by three fellows of the Science Policy Research Unit at Sussex University, which is published today in the Lloyds Bank Re-



view. They argue that Britain's industrial competitiveness is damaged both by the scale of the defence procurement programme and by the large share of Britain's research and development which is accounted for by the Ministry of Defence. "Our conclusion is that if Britain is to break the vicious circle of decline, an important precondition must be a reduction in the relative size of the defence sector and level of military R & D... Britain has got to reorientate her technological effort away from the defence sector and towards the civilian markets. However unpardonable politically, this task will not be achieved without a relative shift of resources out of the military sector—in other words substantial and lasting cuts in expenditure on defence equipment and R & D."

Some of the numbers presented in the article are rather impressive. The Conservatives have boasted often enough that the increase in the defence budget since they came to power has gone almost exclusively into extra purchases of equipment; but the corollary of this is that Britain's industry has become more dependent on selling equipment to the Ministry of Defence. Over the decade 1974-84 the share of manufacturing going into defence sales rose from 6.3 per cent to 12.3 per cent. This trend has been most strongly felt in aerospace and electronics, since they account for about 50 per cent of all defence procurement.

More speculative still are the figures which compare defence and development spending and the share of it which is devoted to defence, in Britain and four other major western countries. They show that Britain spends a significantly smaller proportion of its (smaller) GDP on R & D than West Germany or Japan, and that a much higher share of what is spent goes to defence research.

The article goes on to argue that this high share of defence research in the civilian economy by extracting too many of what is, at any one time, a finite pool of qualified scientists and engineers (QSEs). It claims that an analysis of GEC's 1985 graduate recruitment brochure shows that the ratio of QSEs to total employees was 32 per cent at the company's primarily military sites, 14 per cent at primarily civilian sites, and only

2 per cent at sites producing consumer goods.

I am not sure that the Sussex study proves its case. The authors admit that much of their evidence is necessarily anecdotal, that the whole area is under-researched, and that propositions about the impact of defence spending on the civilian economy may be, to some extent, untestable. But there can be little doubt that some of the facts to which they draw attention are worrying.

Moreover, they are not alone in their anxieties. Another recent report, from the Council for Science and Society, endorses the argument that Britain is becoming increasingly unsuitable for defence research. The article goes on to argue that this high share of defence research in the civilian economy by extracting too many of what is, at any one time, a finite pool of qualified scientists and engineers (QSEs). It claims that an analysis of GEC's 1985 graduate recruitment brochure shows that the ratio of QSEs to total employees was 32 per cent at the company's primarily military sites, 14 per cent at primarily civilian sites, and only

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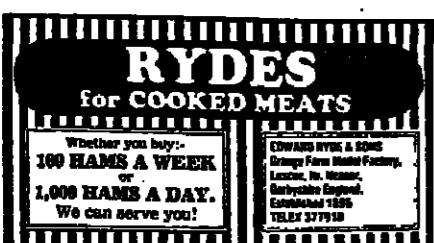
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FINANCIAL TIMES

Monday September 29 1986



Roderick Oram
on Wall Street

Facing up to fickle currencies

INA routine followed by dozens of dealers rightly except Saturdays, the senior vice-president (foreign exchange) of a US-based international bank takes time out from family life in the New York suburb to check foreign markets in the Far East using his hand-held computer. He received a nasty shock on Sunday a week ago: all indications on the previous Friday evening when he left Wall Street had pointed to the dollar falling further. But instead his computer tracked a rocket-like ascent.

Forces markets on the other side of the world had interpreted as bullish for the dollar the vague statements by European Finance Ministers and central bank governors, flying home from their Geneva meetings, Scotland meeting about defending parties in the European Monetary System and the need for dollar stability.

Seeing the extreme volatility created by the markets' abrupt change in perception, the dealer knew many of his corporate customers would be anxious to trade regardless of the hour. Also, he could not resist trying to make some money out of the gyrations.

He arrived in his office at 8 pm on Sunday and stayed through to 11 pm on Monday with some hair-raising moments in between. At one stage in the early hours he got up to stretch his legs, the dollar fell 2 pcts as he walked around the desk.

Having begun with a bang, the week ended with a whimper. Foreign dealers hunkered down in their trenches last Friday as officials of the Group of Five industrialised countries met in Washington to discuss global economic policies.

No sensible forex dealer was in the mood to take a position, remembering the G-5 meeting a year earlier in New York. That week had begun with the group's Plaza agreement and a free-falling dollar and ended with Hurricane Gloria.

One year on forex dealers were in another storm, but this time became calmer in the eye. Behind lay the Baker-Poehl war of words and Gheresies; in front, the total unknown of the closed-door weekend meetings in Washington.

In the absence even of rumours, the midnight trader, glad perhaps of a respite after the punishing start to his week, joked about famous rumours of the past. One dealer during the Falklands war misunderstood a message about a telecommunications hitch. When "carrier lost" flashed on his screen he sold sterling like crazy. Impressed by the frenzied activity, his boss asked him his position. "Terrific! I've shorted 25 million."

Other signs also showed Friday was untypical of a New York market in which some 130 institutions turn over \$60bn a day. Just off the midnight trader's dealing room, a back office IBM PC was running a chess game. At least for once the shoe-shine boy could perform his sit-down service (\$1.50 a plus tip) without fear of being kicked by a hyper-tense trader.

If forced to make a guess, the traders would have expected little out of Washington on the magnitude of the Plaza agreement. But they were putting no money on the line while political statements were counting more than economic fundamentals.

Moreover, many said they had learned greater respect for central bank intervention during the past two or three years, particularly in the aftermath of the Plaza agreement. In nine weeks after the New York G-5 meeting, leading central banks spent about \$5.5bn to help drive down the dollar.

Although the central banks were clearly "kicking an open door," the intervention showed a new developed co-ordination.

In marked contrast were the attempts of US authorities to turn the tide of the weak dollar during the Carter Administration. The Federal Reserve Bank of New York, Washington's instrument of intervention, spent vast sums with little discernible effect.

The Fed demonstrated the key point about intervention: central banks cannot reverse a currency's trend for any length of time because their war chest is no match for the enormous flows of money in the markets. Thus, intervention is more to do with psychology through which central banks try to deliver a message.

Varying intervention styles leave New York foreign exchange dealers with strong feelings about each of the central banks. Opinions on Friday included:

The Fed - "Totally ineffectual...

hamstrung because they take (intervention) orders from the Treasury."

Bank of Japan - "Brutal...

we're exhausted after they've intervened."

West German Bundesbank - "Very aggressive... if they have a message they give it."

Bank of England - "My favourite central bank... very subtle... forceful, but not brutal."

James Buxton in Edinburgh examines effects of the oil price slump

Gloom sweeps Scottish industry

A WAVE of pessimism has been sweeping Scotland about its industry in general and its oil industry in particular. The calling in last Friday of receivers at the Howard Doris offshore fabrication yard at Kishorn on the north-west coast will do nothing to abate the mood.

The oil industry is reckoned to have directly employed about 90,000 people in Scotland at its peak a year or so ago - about 5 per cent of the employed labour force.

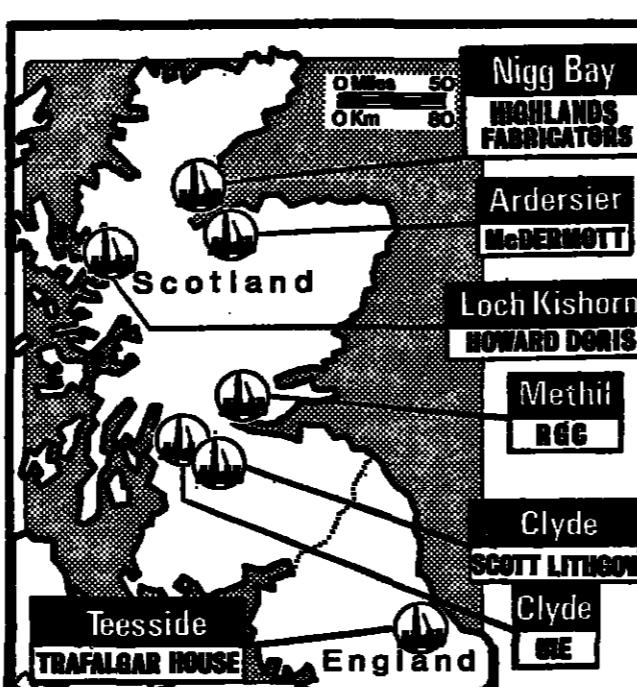
Economists believe about 7,000 jobs have been lost in the past year, and the Royal Bank of Scotland estimates that a further 11,000 may go over the next three years. But people associated with the industry are pleading anxiously that a downturn in employment and in offshore activity is not, as some media reporting appears to suggest, synonymous with the disappearance of the industry altogether.

The dramatic slump in oil prices since late last year has taken the price of crude down to about \$15 a barrel but has not affected oil production in the North Sea, running at about 2.5m barrels a day. This appears to confirm hope that 1986 could prove the peak year for oil production.

But drastically reduced cash flows and the uncertainty about future price trends have forced the oil operators to curtail new exploration work and to delay or reconsider plans to develop existing oil and gas fields.

On a macro-economic level, the whole of the British oil industry is having to digest the fact that whereas in 1985 total orders for equipment placed for the UK North Sea amounted to £1.4bn (£4.5bn), the figure for this year is estimated to be about £2.3bn, a drop of about 30 per cent.

The micro-economic effects are most obvious in Scotland, since the bulk of North Sea activity is off the Scottish coast. Probably the most stark indicator lies in the 18-old drilling rigs lying idle in the Firth of Forth, off Aberdeen, and in the Cromarty Firth. In the northern



North Sea 13 mobile drilling rigs are thought to be at work, against 26 a year ago.

On land there was a sudden collapse of self-confidence earlier this year in Aberdeen, the principal centre for offshore activity, when the implications of the slump in the oil price came home. Property values collapsed, restaurants suddenly found they had empty tables and the once easy pickings for taxi drivers vanished as Aberdonians realised that the years of steadily rising prosperity were over.

Since then, nerves have been steamed with the realisation that between 50 and 60 per cent of oil-related activity in Aberdeen is connected with production, as opposed to exploration and development. In the North Sea as a whole production last year accounted for 34 per cent of all activity.

Oil companies are trying to eat the fat out of their operations both

onshore and offshore. US companies have sent some of their most expensive people home. British, the UK independent, finally confronted the fact that it was heavily overmanned and earlier this month made 750 people redundant, 600 of them in Glasgow and 150 in Aberdeen. The loss of this contingent will be painful.

But the most serious medium-term effects of the decline in North Sea activity are likely to be in oil-related manufacturing rather than in services. The Howard Doris yard at Kishorn in Western Ross is one of the four yards capable of building the vast jackets, or legs, of oil production platforms.

Even as the yards were established in the 1970s it was being argued that there was one too many and the Howard Doris facility was in trouble at a relatively early stage

of its existence.

Western officials said both sides would have much to lose if the deadline was not met. "It's an issue between the US banks and the collective leadership of the international monetary system," said one senior official.

Failure to meet today's deadline will be met. If it is not, we've got problems," said Mr Paul Volcker, chairman of the US Federal Reserve Board.

Mr Gustavo Petrolioli, Mexican Finance Minister, said: "We are closer than we were a week ago. We will have an announcement. I don't know what's going to be."

Bankers said a major difference remained between the two sides on the question of interest rates for the

IMF meeting. Page 4

Hopes fade over Mexico's ability to meet \$6bn loan deadline

BY PETER MONTAGNON IN WASHINGTON

HOPES were fading here last night that Mexico could meet today's deadline imposed by the International Monetary Fund for reaching agreement on a fresh \$6bn loan package.

With the two sides locked in talks aimed at breaking the deadlock here, pressure mounted from Western governments anxious to see an agreement ahead of the formal opening of the IMF's annual meeting tomorrow.

"I certainly hope the deadline will be met. If it is not, we've got problems," said Mr Paul Volcker, chairman of the US Federal Reserve Board.

Mr Gustavo Petrolioli, Mexican Finance Minister, said: "We are closer than we were a week ago. We will have an announcement. I don't know what's going to be."

Bankers said a major difference remained between the two sides on the question of interest rates for the

new loan. The banks are holding out for a margin of 4 per cent over London Eurocurrency deposit rates, while Mexico is prepared to pay only 3 per cent.

Western officials said both sides would have much to lose if the deadline was not met. "It's an issue between the US banks and the collective leadership of the international monetary system," said one senior official.

Failure to meet today's deadline will be met. If it is not, we've got problems," said Mr Paul Volcker, chairman of the US Federal Reserve Board.

Mr Gustavo Petrolioli, Mexican Finance Minister, said: "We are closer than we were a week ago. We will have an announcement. I don't know what's going to be."

Bankers said a major difference remained between the two sides on the question of interest rates for the

IMF meeting. Page 4

Peking and De Beers in diamond link

Continued from Page 1

is based in Panama but shares a registered London office with Chichester Diamond Services, a diamond broker of almost the same name with which it has no other direct connection. The offices in Charterhouse Street are a few yards away from CSO headquarters.

Mining companies are traditionally secretive about prospecting for fear of alerting competitors. But the over-riding consideration in this case was the need to avoid embarrassing the Chinese Government.

Before these exchanges the in-

Nuclear power policy boost for UK opposition

Continued from Page 1

itiary harmony had been such that some Labour leaders were wondering what might go wrong. The signs are that major reappraisals of policy on trade union law, public ownership and social security will be overwhelmingly endorsed.

The main behind-the-scenes manoeuvres yesterday concerned civil nuclear power and reconciling the demands of the miners and the hard left for an immediate start to the end of nuclear power with the worries of unions with large numbers of members in the industry.

World Weather

Species	°C	°F	Species	°C	°F	Species	°C	°F	Species	°C	°F	Species	°C	°F			
Alpine	-24	25	Arctic	-17	73	Borealis	-17	73	Cold	-17	73	Desert	-22	27	Hot	-22	27
Antarctic	-17	15	Arctic Fox	-17	73	Desert Fox	-15	73	Desert Lizard	-18	73	Desert Tortoise	-23	23	Desert Viper	-23	23
Arctic Fox	-28	18	Arctic Wolf	-28	18	Desert Lizard	-25	23	Desert Tortoise	-25	23	Desert Viper	-25	23	Desert Wolf	-25	23
Arctic Wolf	-22	15	Asian Elephant	-22	15	Desert Tortoise	-22	15	Desert Viper	-22	15	Desert Wolf	-22	15	Desert Zebra	-22	15
Asian Elephant	-32	22	Asian Elephant	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22
Asian Elephant	-32	22	Asian Elephant	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22
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Asian Elephant	-32	22	Asian Elephant	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22	Desert Zebra	-32	22
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SECTION III

FINANCIAL TIMES SURVEY

China's Natural Resources

METALS AND MINERALS

China has rich resources of metals and minerals but faces enormous difficulties in bringing them into production

An unexploited treasure trove

By Stefan Wagstyl

HUANG CHONGKE spread a map of China in front of him and swept his hand across province after province saying: "China has very rich reserves of many minerals. We have enough to last our people to the end of this century and into the next century."

But Chinese government officials have learnt to temper their excitement with caution when they talk of developing these riches.

For while they are as confident as ever of the potential value of China's natural resources they are more aware than before of the enormous difficulties which stand in the way of bringing them into production—the cost of modern mines and processing plants, inadequate electricity supplies and poor transport links between mines and industrial centres.

Moreover, they concede that although China's resources of most minerals are abundant, the quality of many of the deposits is poor, which makes them costly and difficult to exploit.

As a result, while China has

made itself virtually self-sufficient in coal and oil, it remains a net importer of iron ore and most non-ferrous metals.

Chinese planners concede that the country will still be importing iron and copper ore in the year 2000. But they hope that the country will, during the 1980s, become a growing net exporter of metals and minerals.

The state of China's natural resources industries is a picture of contradictions—at a mine, workers with picks and shovels labour alongside modern Japanese-built excavators. At one ore treatment plant, one line is controlled by sophisticated West German computers, while another relies on women picking out lumps of waste from ore by hand.

Coal output has expanded quickly, enabling China to import increasing amounts. But so far no rail link has been built to the cities of the south which have to import coal from Australia rather than from northern China where most of the mines are found.

Almost every industry can boast its prestige modern plant built on a scale which dwarfs traditional mines and smelters.

But in many metals and minerals it is still the small producers which account for much of the output. For example, only



Study in contrasts: shovels and primitive transport at a coal mine and giant digger and modern truck at Nanshu graphite mine, Shandong province



two of China's 30 aluminium smelters are large by international standards.

Indeed, these small-scale enterprises, which are typically not owned by the state but by local authorities and sometimes private individuals, have probably grown in importance in the last 10 years, encouraged by the economic liberalisation which has

characterised the policies of Deng Xiaoping, the paramount leader.

In mining, while the future may belong to the mechanical excavator, peasants with picks and shovels and horse-drawn carts will be at work for a long time to come.

This is implicitly recognised in the (revised) 1986-90 Five Year Plan which strongly emphasises a cautious approach to economic growth and great restraint in the spend-

ing of foreign exchange.

China has learnt a lesson from the late 1970s and early 1980s when in the first flush of Deng's policy of opening up to the West, a whole host of large projects was launched only to be subsequently cancelled because China could not afford the capital costs.

Fuor of the US, which had a contract to build a modern mine at Dexing, China's largest copper mine, was only one of a number of western companies whose hopes were dashed.

Zhao said: "There is still an acute shortage of energy and of raw and semi-finished materials and the capacity to transport is grossly inadequate."

The target is modest enough by the standards of previous plans—coal output is to rise by 150m tonnes to 1bn tonnes by 1990, with an emphasis on developing small and medium-sized mines rather than the large ones favoured in

the past. Crude oil production is to be increased by 25m tonnes to 150m tonnes, with considerable stress on redeveloping old oil fields, especially Daqing in north east China, to make the best of their dwindling reserves.

In metals, steel output is to increase from 46.6m tonnes last year to 55m-58m tonnes an increase of 18 to 24 per cent. The capacity of iron ore mines, which last year produced 122m tonnes of ore, is to be increased by 42m tonnes. But the ubiquitous problem of low-grade deposits is at its worst in iron ore, only 7.4 per cent of China's reserve contains over 34 per cent iron, one of the lowest proportions in the world.

The non-ferrous metals industry has more ambitious goals. In the past the industry complained that it was being starved of resources by the Ministry of Metallurgical Industry

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try, which favoured the development of steel. An independent

China National Non-Ferrous Metals Industry Corporation (CNINC) was created and took full responsibility for the industry late last year.

It plans to raise total output of non-ferrous metals by nearly 45 per cent by 1990. Aluminium has been singled out for particularly rapid expansion, with a target of a 420,000-tonne increase in output by 1990.

Western traders estimate output was 400,000 to 450,000 tonnes last year—which would make the planned increase 100 per cent.

CNINC is anxious to reduce the deficit in China's non-ferrous metals trade which last year totalled \$400m. Imports at \$800m were double exports. This year, imports have been cut back sharply to save foreign exchange but traders say they are likely to pick up again as stocks are run down.

The dependence of natural resources is closely tied into the geographical expansion of China's economy. Mines which date back to the 1950s and before are mostly in eastern parts of the country, where the bulk of China's population and industry are found. But the Government wants to exploit the mineral resources of the less highly-populated central and western regions, partly because there are huge potential sources of low-grade deposits available to help bring industrialisation to economically-backward provinces.

Unfortunately for Peking this policy is expensive because of the cost of building new plants in remote areas and of linking them by rail or road to industrial cities. Nevertheless, the Government is pressing ahead, albeit selectively. For western companies the prospects of profiting from the expansion of China's natural resources industry look less certain than they did a few years ago. This year is a far cry from 1978 when one British construction engineering company alone had 98 engineers in Peking working on a host of big projects.

The substantial contracts are still there but they come more rarely and more slowly. For example, Pechiney, the French aluminium company, and George Wimpey, the UK construction group, have been involved in feasibility studies for a \$700m aluminium complex since 1984 and the scheme has still not been given a definite go-ahead.

However, there are more modest opportunities to be found. China is very keen on construction projects where the bulk of the work can be carried out in China with only key pieces of equipment imported from abroad. The country also needs help from industrialised countries in improving existing plants by modernisation or better management techniques.

But companies should not expect too many repeat orders for the same equipment—China is quick to save foreign exchange by building copies.

Northern graphite mine, Shandong, has recently bought a Japanese processing plant. Zu Deren, the deputy manager, says: "We have bought this know-how. So now it's become our know-how. We don't need to import it again."

Meanwhile, traders will benefit from China's continuing need to import raw materials and its desire to increase exports in basic industries.

In non-ferrous metals, the newly-established CNINC says that it will gear its plans to some extent to the international market—it is no accident that it has chosen to concentrate on expanding aluminium and zinc, while giving a low priority to copper, for the outlook for world copper prices is particularly depressed.

But the most significant admission China has made of its need to rely on imported raw materials for a long time to come is in the investment it is making or considering making in mines and smelters overseas.

There could hardly be a clearer sign of the cautious approach China is now taking to the development of its own natural resources.

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China's Natural Resources 2

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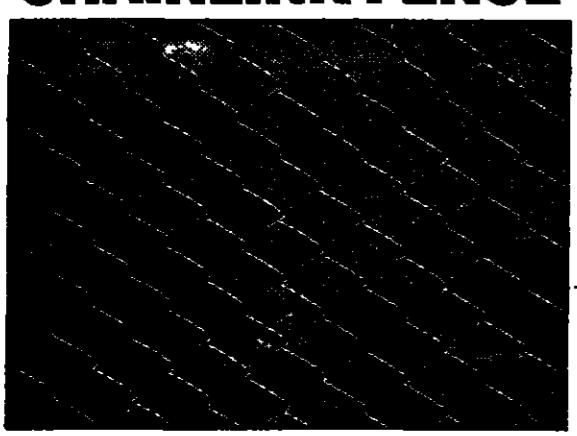
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Offshore Oil

Terms eased by Peking as oil price flags

IN THE space of about six years, the international oil industry's opinion on offshore China has performed a remarkable about-turn. From being regarded initially as the "last great frontier" for oil exploration, the region has now become "the disappointment of the 1980s."

Oil prices hovering between \$10 and \$15 per barrel simply exacerbated an already bad situation. As interest in exploration slackened, oil companies were forced to reconsider—privately if not publicly—the economics of oil and gas discoveries under development. The Government is finally loosening its less-than-generous petroleum legislation.

Since China's second offshore bidding round closed last August, only seven new contracts have been signed. Recognizing that some new incentive was necessary to awaken any interest in the market, the international petroleum market, the Government is exhibiting more flexibility in its negotiations and adjusting terms according to a company's situation.

For blocks awarded in the second round, the Government has dropped its 12.5 per cent royalty on fields producing less than 1m tonnes annually, about 20,000 b/d. Royalty payments for those fields exceeding this level of production will be renegotiated.

There have also been some indications from the Government that the entire royalty system itself is under re-examination, and could be dropped altogether.

Another incentive to the foreign companies is a proposed reduction of the contractual requirement for employment and training of Chinese personnel. A common complaint by companies was that workers were hired at western rates of pay but themselves only received the standard Chinese rate. The difference went to the Government.

A significant change will be the Government's decision to abandon the obligation on contractors to drill in so-called "marginal" areas, that is areas of lower prospectivity, should they wish to explore more highly-rated areas. Nevertheless,

less, to many specialists who have worked on oil exploration offshore China, prospects in the area are almost uniformly low.

In the South China Sea, the drilling of more than 40 exploration wells has produced only nine oil or gas discoveries. In the Yellow Sea, five exploration wells have registered oil or gas shows.

Of these discoveries, there is no guarantee that, at current oil prices, their development will be an economic proposition. The resulting disillusionment has led most in the oil industry to write off offshore China.

At first sight, it appears unlikely that the vast area offshore China could have been adequately explored with just 40 to 50 wells. At the end of 1985, over 96,000 sq km offshore were held under licensing rights. With the announcement of the second offshore bidding round, a further 106,300 sq km were added to the total.

However, the specialists maintain that their disillusionment is correct. The reason is that the geological structure of offshore China is far less complex than say, in the North Sea. Therefore, they add, the wells drilled so far provide an adequate assessment of the region's potential.

But by far the greatest geological problem is the lack of adequate source rock. This is the rock which actually generates the oil and gas after it has been heated through burial under huge thicknesses of later sediments. In the case of offshore China, there is too little of this source rock to have generated large quantities of hydrocarbons.

Another, and perhaps more serious problem, say the specialists, is that what source rock is present is not even adequately buried and heated to have generated the oil and gas in the first place.

The problems do not stop there. Some in the oil industry maintain that there are no more larger structures to be tested. They maintain that all the larger prospects, called somewhat appropriately, "the golden babies" have already been drilled. The consensus is that it is highly improbable that there could be any new discoveries greater than 100m barrels.

It is the quality of the oil which has been found that puts the final nail in the coffin. The oil is highly waxy. Wax contents of over 25 per cent have been reported, making production difficult.

It also has a low gas content, making production even worse, as the presence of gas in oil helps to push it through well. Therefore, although on testing some discovery wells were reported as having very high flow rates, sometimes over 10,000 b/d, this flow simply cannot be sustained.

"And it's just the same offshore," was the exaggerated comment of one senior executive. As an illustration of the problem, it has been reported that some wells in mainland China are being drilled without blow-out preventers.

Although present oil prices create a huge uncertainty factor in their economics, developments are underway. The Chongqing field in the Bohai Gulf, a Sino-Japanese joint venture, is expected to produce 3,000 b/d for five years, when additional output comes on stream by early next year.

Development of Arco's Yacheng gas discovery is still proceeding. Costs of the projects development have been estimated at around US\$700m, with the first gas deliveries expected in late 1989.

Despite China's current sentiments towards the Organisation of Petroleum Exporting Countries over cut-



ting oil production, the country stands to face considerable oil problems by the end of the century if depleted reserves are not replaced through new discoveries. The combination of low oil prices and high finding and production costs, say industry specialists, means China will have to take far greater steps in easing its petroleum legislation, than they have indicated so far.

The Total-operated Weizhou field in the Baibu Gulf is expected to produce an initial output of up to 14,000 b/d starting late this year. The largest offshore potential producer is the Japan-China Oil Development Corporation's Bo Zhong field in the Bohai Gulf. Production from this field is expected to begin in 1987. Output is expected to begin at a rate of 34,000 b/d by 1990.

Maria Kielmas

Onshore Oil

Leaping towards 1990 target

CHINA'S ONSHORE oilfields have made an astonishing leap forward since 1984. Last year production reached 124.3 million tonnes, after sticking at what seemed like a permanent plateau of 100 million in the years 1979-83. The target of 150 million tonnes by 1990 now seems not unrealistic in the light of the exploration and development of the last few years.

Confounding the pessimists, the Chinese have discovered substantial fresh deposits and put technology to solve problems in the older fields, especially Daqing, according to the expectations of the early 1980s, the Daqing blocks are not producing more than a tiny fraction of the total output.

The big hope for growth now is onshore in central and east China, but this is likely to give few opportunities for western companies.

Along with other energy sources, oil is crucial to the success of China's development. Last year it exported 30 million tonnes of crude, a valuable contribution to foreign exchange earnings which will be hit in 1986 by falling world prices.

More importantly, oil is vitally necessary to fuel industry and transport. This is especially true in east China, where at any one time around a third of industrial capacity is idle because of power cuts.

Some 20 million tonnes of 1986's projected increase over 1985 is planned to come from stepped-up production in east and central China, much of it probably from the new oilfield at Gudong, near Shengli in Shandong province. Chinese oilmen are predicting that Shengli (including Gudong) may be due to surpass oil output China's top oilfield, Daqing, in 1988.

Gudong, close to the mouth of the Yellow River in Shandong, produced an estimated 2 million tonnes in 1985 and is now on line for over 3 million this year. Eight million tonnes is the target for 1987. At Gudong, more than 30,000 workers have drilled 416 wells, laid 321 km of oil and gas pipe and set up 148 km of power transmission lines.

For decades China was regarded as a country with few oil resources. Even during the period of Sino-Soviet friendship in the 1950s, Russian engineers were unable to find major oilfields. Small amounts were produced in the far west, where for centuries tribesmen had used oily surface deposits for their lamps. Not until the early 1960s did the Chinese find and exploit the major field at Daqing in Heilongjiang.

For 20 years, Daqing has been the backbone of the Chinese industry. Of total Chinese output last year, Daqing contributed around 50 million tonnes. This field reached peak production several years ago, since when China has increasingly sought foreign money and technology to improve the oil recovery rate and to drill in peripheral areas.

It is evidently a hard fight to keep production up to present

levels. Engineers started using water injection six years ago to maintain oil pressure. "We have to ascertain first which oil-bearing strata already contain water and which do not, and locate strata 2-5 centimetres thick," Mr Wang Demin, chief engineer, told China's official Xinhua news agency.

Daqing has had World Bank and Japanese loans which have helped it acquire technical assistance plus foreign drilling and seismic equipment, as well as production and surface facilities. Among the latest foreigners to show interest in providing technology are Canadian oilmen from Alberta, which is twinned with Heilongjiang.

Mr Bob Snyder, chairman of the Edmonton Economic Development Authority, said after a visit to China in late last year that the field needs water-oil separators, non-corrosive pipelines and equipment as well as seismic interpretation to enhance recovery.

China's second largest field, Shengli in Shandong province, has also been on stream since the 1960s. Last year it produced 27m tonnes of oil, a notable success after a fall between 1979 and 1983.

The 1986 goal for the field (including Gudong) is 50m tonnes, which Japanese specialists believe is realistic if China makes the necessary investment. Recent exploration has led to the finding of 500m tonnes of further reserves.

Third in size is Huabei ("North China"), producing since 1976, which now generates some 10m tonnes of crude annually. A peak of 17m tonnes in 1978 has not been matched since.

This is because Huabei is of the "buried hill" formation type which gives high production at onset but has a fast depletion rate. To maintain steady output, the oilmen have adopted techniques such as pumping emulsifying acids into the wells to dissolve obstructions.

They also tried a new chemical agent to control the flow of water in the wells. Improved water injection methods have reportedly helped to restore natural pressure.

Other important and conveniently located fields are Linze, in Liaoning province, and Zhongyuan ("Central China") with a 1985 output of 8m and 5.5m tonnes respectively. Japanese specialists believe these fields may both reach 10m tonnes by 1990.

Far more isolated are Karamai in north-west Xinjiang and the Qaidam basin in Qinghai, producing a few million tonnes a year but unlikely to see much development because of their remote location.

Unlike offshore, foreign involvement onshore has been limited mainly to survey work under contract. Last year Peking announced that foreign companies would be allowed to search for oil in ten so-far unexplored provinces, but with present low oil price levels few westerners seem likely to take up the challenge.

Colina MacDougall

Gansu Metals and Minerals

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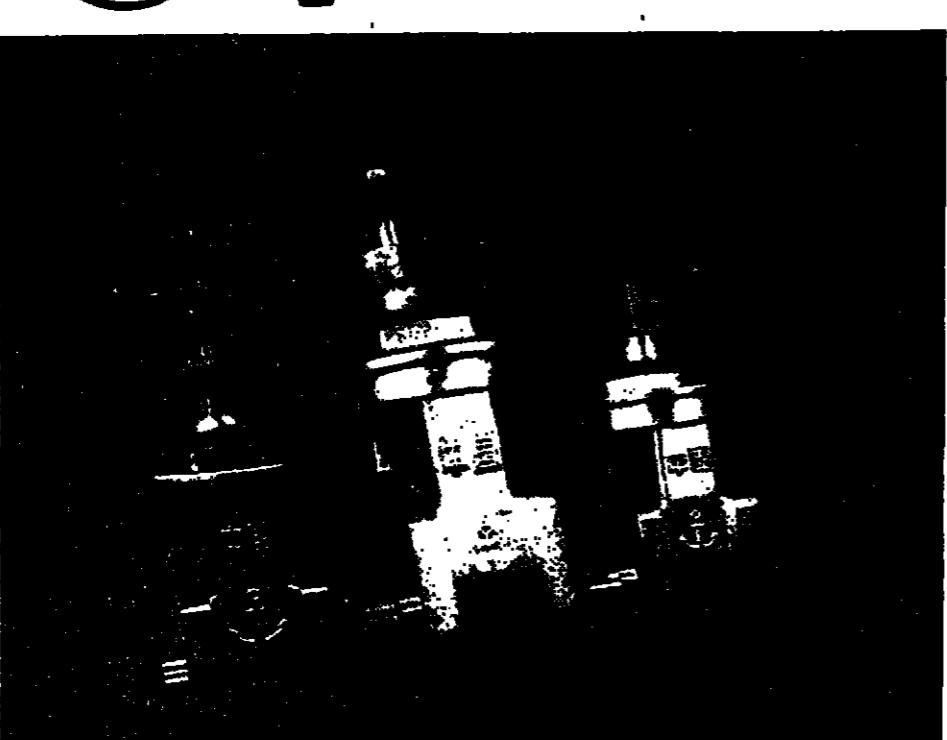
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China's Natural Resources 3



Metal products on the quayside of Shenzhen Harbour

Metal Exports

Price fall cuts tin trading

CHINA'S TIN industry has been plunged into turmoil by the collapse of the International Tin Agreement, which supported world prices for nearly 30 years.

The fall in prices which has followed the International Tin Council's deficit last October has led to a sharp cut in Chinese exports of tin, traditionally one of the country's most important foreign exchange earners.

China, one of the largest tin exporters, has consistently refused to join the ITC. But it took advantage of the high prices achieved by the ITC, selling tin abroad whilst denying charges from ITC members that it was flooding the market.

Last year China increased tin exports by 99 per cent to 7,249 tonnes. This year it has cut back as rapidly as it expanded—in exports fell from 2,360 tonnes in the last quarter of 1985 to just 476 tonnes in the first three months of 1986. Western traders

say that sales have since recovered somewhat but they will still be far short of last year.

With tin trading at 60 per cent below the levels seen before the default of the International Tin Council, the reduction in China's foreign exchange earnings will be even greater than the fall in export tonnages.

Chinese industry officials say that although exports will be lower this year, output will not be reduced and more tin will be directed to the home market. Mr Zhu Zhi Bao, deputy manager of China National Metals and Minerals Import and Export Corporation in Yunnan Province, which produces at least half of China's tin, says: "The international market is not so good. If we export now we will lose out. But the market in our own country is getting bigger and bigger."

However, western traders are not convinced that China can

reallocate its supplies so quickly. They believe that provincial export managers will be tempted to continue selling abroad to earn foreign exchange whatever the tin price.

China does not publish output of consumption figures. But western traders estimate that production fell from a peak of 25,000 tonnes in the 1960s to

12,000 tonnes in the late 1970s before falling to about 20,000 tonnes last year, partly as a result of a drive to increase exports to take advantage of ITC-supported prices and partly as a result of the opening up of new mines.

The oldest and largest source

of tin in China is Gejia, Yunnan,

which is known as "The King-

dom of Tin". The hills surround-

ing the city of 100,000 people

are scarred with the red gashes

of rock exposed by open-pit

mining. Smelters belch smoke

day and night.

For decades gristy Gejia has

been one of the wealthiest cities

of China's remote interior,

exporting tin, northern end of

the country's tin ore which

flows through Burma, Thailand,

Malaysia and Indonesia. Large-

scale mining techniques were

brought in early in the twen-

tieth century after the French

colonial rulers of Indo-China

built a railway south to the Viet-

namese port of Haiphong.

But the very rich deposits

are slowly being exhausted.

Gejia's output has fallen from a

peak of 20,000 tonnes a year in

the 1960s. It accounted for

almost all of China's tin. Mr Zhu

says that the Gejia mine's

tin processed has fallen from

over 0.5 per cent to 0.2-0.4 per

cent; stimulated by the price-

support activities of the

International Tin Council, out-

put has recovered from a low of

7,000 tonnes in the early 1970s

and, according to Mr Zhu can be

maintained at 10,000 tonnes a

year for the foreseeable future.

However, China's second

largest tin mining area at

Dachang, Guangxi, which has

been developed since the 1950s,

is gaining in national import-

ance. Mr Gao Wansheng, vice

president of the China National

Non-Ferrous Metals Import and

Export Corporation, told Australian businessmen in May

that both the Yunnan Tin Indus-

try Corporation (the state-

owned company which domi-

nates Gejia) and Dachang would

be enlarged and expanded

under the 1986-90 Five Year

Plan using, in part, imported

technology and equipment.

Foreign companies have been

involved in the past in the tin

industry—albeit on a modest

scale, most recently the UK

engineering group John Brown

completed a modernisation con-

tract at Gejia.

There is room for improve-

ment in the industry. The pro-

portion of the recovered from

the ore at Gejia is about 50 per

cent, according to Mr Zhu, which is

very low by world standards.

The figure could well be lower

in other tin producing areas

since concentrator plants and

smelters are much smaller than

at Gejia.

Part of the problem is that tin

particles in Chinese ore are

small by comparison with

Malaysian and so are difficult to

separate. One improvement

technology is also to blame. On

top of this, electricity shortages

mean that production at Gejia

and at Dachang is often inter-

rupted by power cuts.

Under the Five Year Plan a

particular target of the tin

industry is to raise the amount

of by-products recovered from

the ore—there are valuable

traces of germanium, gallium,

and cadmium, as well as copper,

silver and gold. However, for as

long as the current slump in

world tin prices persists it

seems likely that investment in

tin will have a low priority for

China's non-ferrous metals

industry.

The same is true for China's

second traditional export

metal—tungsten. Mr Huang

Chongge, an associate chief

geologist at the Ministry of Geol-

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Stefan Wagstyl

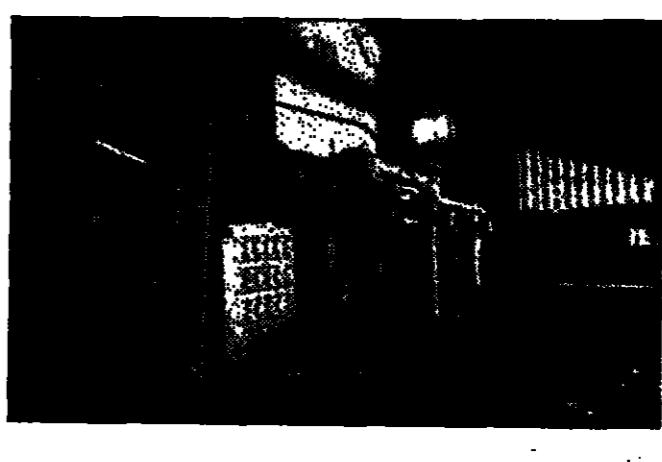
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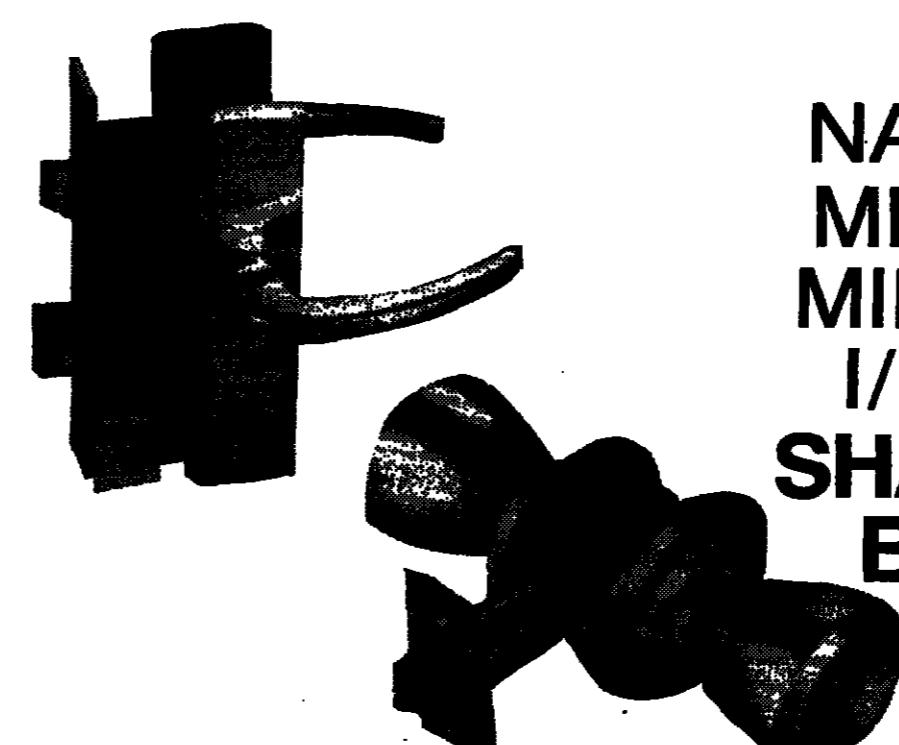
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30 x 30 x 0.8—1.2 cm Hand cut edges and drilled for roofing
25 x 40 x 0.5—1.0 cm Hand cut edges and drilled for roofing
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China's Natural Resources 4

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Aluminium

Plant upgrading is part of expansion plan

CHINA HAS singled out aluminium from other non-ferrous metals for particularly rapid expansion under the 1986-90 five-year plan. But the difficulties the industry faces in achieving the ambitious goal of doubling production are probably greater than those of any other metal.

There is no argument in China about the need to increase aluminium output — the country's rapid economic growth has created demand for the metal for wiring, household goods, cans and aircraft. Last year, China produced some 400,000 tonnes of alumina according to western estimates, but imported a further 480,000 tonnes, 92 per cent more than in 1984.

This year government orders to conserve foreign exchange had imports back to 94,000 tonnes in the first five months, 40 per cent down on the same period last year. But western traders expect some recovery later this year and in 1987 as China's stocks run down. The China National Non-Ferrous Metals Industry Corporation (CNNC) accepts that the country will stay an importer of aluminium at the end of the current five-year plan.

Mrs Xiso Tongyng, deputy chief engineer, at China National Non-Ferrous Metals Import and Export Corporation (an arm of CNNC), says that imports depended on world prices and China's foreign exchange position but they could stay at current levels until 1990.

Mr Gao Wanxheng, vice-president of the import and export corporation, told Australian businessmen in May that the target was to raise output of alumina (not industrial-grade mineral products from bauxite ore) by 1.5 million tonnes of alumina metal by 1990, from 420,000 tonnes under the five-year plan.

China has about 30 alumina refineries, of which the largest are a 110,000-tonnes-a-year capacity plant at Fushun, Liaoning province, and an 80,000-tonnes-a-year plant at Guiyang.

The Guiyang smelter is a modern Japanese-built plant completed in 1981 which, in outward appearance at least, is similar to advanced refineries in other countries. But it is not typical — many Chinese smelters are small, 15,000-tonnes-a-year capacity factories, built 20 or more years ago, containing old equipment and producing large amounts of polluting dust.

CNNC says that upgrading brought from Japan, which are

and improving existing alumina and aluminium plants is an important element in its expansion scheme, in keeping with the Government's insistence that the emphasis of the five-year plan should not be on large greenfield ventures. However, it is particularly difficult to modernise old-fashioned aluminium plants because the industry is relatively new in comparison with other non-ferrous metals and the technology has changed greatly over the past 30 years, raising the optimal capacity of a smelter from under 30,000 tonnes a year to over 100,000 tonnes.

It therefore seems that the expansion of output at existing sites will largely come from building new production lines alongside old plant rather than modernising existing equipment. Xinhua, the Chinese news agency, last month said that work on the biggest such expansion project had begun at Zhengzhou aluminium factory, Henan, China's largest alumina plant.

Meanwhile, several schemes for new production sites are at various stages of development. The most advanced of the new projects is a 200,000-tonnes-a-year alumina plant in Shandong and a 100,000-tonnes-a-year smelter in Gansu, mostly built out of a second-hand plant

bought from Japan, which are

signed in the near future.

However, it is a sign of China's concern about the cost of expanding domestic production that the largest investment of foreign exchange that has been made recently was the A\$115m (US\$72m) purchase of a 10 per cent stake in a smelter in Port Lincoln, Victoria, in Australia. The 150,000-tonnes-a-year plant is to start limited production next year.

China has good reason to be cautious. Its aluminium industry faces two serious difficulties which affect not only the prospects for new plants but also maintaining output at existing sites — low-quality of home-mined bauxite and inadequate electricity supplies.

China has abundant reserves of bauxite — 400 million tonnes of industrial-grade mineral according to western estimates. But this bauxite is hard and poorly soluble and so is difficult to convert into alumina in the Bayer process, which is used in alumina plants throughout the world.

Mr Sheng Da Ming, a planning official of the China National Non-Ferrous Metals Corporation, which is responsible for the management of the five-year plan, says that the new smelter should not be on the same site as the old one.

However, China continues to import alumina principally from Australia — 300,000 tonnes a year according to one trader in Hong Kong. The Guiyang plant, which is surrounded by bauxite mines, imports an estimated 80,000 tonnes of alumina a year, which is mixed with local material to improve the quality of the feed to the smelter.

The poor quality of the bauxite means that energy consumption in China's alumina plants is about double the average for two years on the Guangxi scheme but there is little sign yet that contracts are to be

countries where more easily processed material is used.

China's smelters meanwhile consume 10 or 20 per cent more power than advanced plants in western countries, according to the Mining Annual Review, a UK industry publication.

This is largely because of relative inefficiency of small plants; engineers at the Guiyang smelter say it consumes 13,700 kWh per tonnes of metal, a figure which compares favourably with similar smelters elsewhere.

China's electricity supply cannot keep up with the aluminium industry's demands. Power supplies are frequently interrupted, cutting output and increasing maintenance costs, so that the industry runs below its nominal capacity. The 111,000-tonnes-a-year Fushun plant is operating at 30,000-tonnes-a-year, say engineers at Guiyang.

In the long-run, the industry's difficulties should be solved by the expansion of power supplies which has top priority in the current five-year plan. So far only about 5 per cent of China's potential hydropower resources of 370 GW has been tapped.

Chinese officials hope that eventually China could become one of the world's largest exporters of aluminium.

The scale of the investment needed in power stations and in transport, as well as the cost of alumina plants and smelters, suggests that it will be well after 1990 before China's aluminium producers meet domestic consumption, let alone have enough metal to sell overseas.

Stefan Wagstyl

ALUMINIUM: MAJOR PRODUCTION CENTRES

Source: Metal & Minerals Research Services

MAJOR MINES □ Operating ■ Planned

MAJOR SMELTERS □ Operating ■ Under Construction/Planned

MAJOR REFINERIES □ Operating ■ Under Construction/Planned

Source: Metal & Minerals Research Services

BAOTOU HEJIANG HUNAN HUANGHUA TAIWAN FUSHUN DATONG BAYIN HEILONGJIANG HENAN GUILANG PRIGGIO CHINA



Gold

Output set to rise substantially

CHINA'S GEOLOGISTS are given top priority to prospecting for gold for the duration of the decade. Mr Huang Chongde, an associate chief geologist at the Ministry of Geology and Mineral Resources, says that under the 1986-90 five-year plan gold prospecting will be of the utmost importance because of the need to earn foreign exchange to pay for China's modernisation.

"We have not paid much attention to gold for quite a long time since production is quite low. We want to change this," he said.

China's gold output has been rising steadily in recent years according to industry officials — perhaps by 10 per cent a year — stimulated by the rise in world gold prices and by the lifting of restrictions on peasant gold miners who account for at least 25 per cent of China's production and possibly as much as half.

China does not disclose production figures. Western traders estimate that last year's output was between 60 and 65 tonnes.

Mr Hou Jianping, a senior official at the China National Gold Corporation, which is controlled by the Ministry of Metallurgical Industry, says that Chinese gold production is close to that of the US and Canada, which in 1985 produced 75 tonnes and 68 tonnes respectively.

Chinese output is set to increase markedly next year when China's largest gold mine starts production, milling 1,500 tonnes of ore of unspecified grade a day, at Jiaozishui, in Shandong Province, which lies on the coast south-east of Peking. Shandong is China's richest source of gold, accounting for perhaps 25 per cent of national output.

Jiaozishui is the biggest investment in an expansion programme which has seen an increased share of state funds under the current five-year plan. China Daily recently reported that investment in gold was being raised by 76 per cent this year over 1985 — to 300 million yuan (US\$831m). The newspaper said this would rise to 400-500 million yuan a year by 1990, increasing annual capacity by 7-8 tonnes.

These figures do not take account of further increases in production by individual peasants who have been allowed to prospect for gold since 1975. Government officials estimate that some 180,000 peasants have turned prospecting, panning for gold in rivers or digging shallow mines.

They have been encouraged by increases in the state bounty paid for discoveries of one tonne and more and in the price paid for metal by the Bank of China, which has an official monopoly of gold sales at home and abroad. The bank last year increased its price from 687 yuan to 885 yuan an ounce (168.40 to \$241.90).

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Special grade	Mo 47% min	Mo 47% min	Mo 47% min	Mo 47% min
Mo 47% min				
SO ₂ 3.5% max				
Pb 0.1% max				
CaO 0.5% max				
Si 0.02% max				
Oil and water: 4% max				

First grade	Mo 47% min	Mo 47% min	Mo 47% min	Mo 47% min
Mo 47% min				
SO ₂ 11% max				
Pb 0.2% max				
CaO 2% max				
Si 0.05% max				
Oil and water: 5% max				

Second grade	Mo 45% min	Mo 45% min	Mo 45% min	Mo 45% min

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China's Natural Resources 5



Coal handling equipment at Shijiazhuang Port, Shandong, jointly built with Japan

Coal

On target for 1bn tonnes

CHINA, WHICH last year overtook the US and the USSR as the world's largest coal producer, is continuing to expand its output at an accelerated rate.

The 72m tonnes of new output mined in 1985 was in excess of the total production of West Germany, a major coal mining nation. The forecast increase this year is another 23m tonnes, which would take the total to 87m tonnes, putting the industry well on the way to reaching its target of 1bn tonnes by 1990.

All this has come as something of a surprise to the world coal industry. When, at the end of the 1970s, the Chinese planned for coal to contribute to a projected doubling of production to 1.2bn tonnes by the end of the century, they were largely dismissed as excessive, as reflecting the lack of realism that often accompanies much long-range planning in centrally planned economies. Many analysts predicted that these figures would be steadily revised downwards.

Certainly the plans have been revised, but not downwards. Now the China National Coal Import and Export Corporation reckons that output is likely to be closer to 1.400m tonnes in 14 years' time rather than the 1.200m tonnes originally projected.

The problems of expanding the industry—seen as essential for sustained economic growth—are manifold. The coal is there in vast quantities, of which 100m tonnes are recoverable with present mining techniques. But the coal is all in the wrong place.

The sparsely-populated northern provinces are far removed from coastal cities and face expansion with 75 per cent of the reserves, but the demand is largely in the industry and population centres of the south.

The sustained and widespread development of transport to move coal hundreds of miles is in hand. Currently most of the attention is on the

upgrading and electrification of the rail links between the main coal-producing province Shaanxi (214m tonnes last year out of a total output of 647m tonnes) and the Pacific port of Qinhuangdao and the upgrading of that port's throughput from 40m tonnes annum to 73m tonnes.

Just as important, however, is the expansion of road and inland shipping capabilities and the establishment of a series of mine-mouth power stations to convert coal into electricity at source.

It is at the production level, however, that most effort is being concentrated. While mammoth opencast developments such as the 1.5m tonne a year, \$65m Antaihe joint venture between Occidental Petroleum and a range of Chinese investors, are making in the headlands, the bulk of production is at a much smaller level. No one actually knows just how many mines there are in the country, but there could be as many as 60,000, only 500 of which are the major state-owned mines. The others range from development run by provinces to family-operated pick and shovel enterprises.

Certainly much of the growth in production over the last couple of years has been at the local level where more than half (430m tonnes last year) the country's output is won. Initially, the China National Coal Development Corporation had put greatest emphasis on major projects like Antaihe which is due to export its first coal in a year's time.

Many of these involved a substantial element of foreign investment. But over the last couple of years the nation's planners have cooled to these joint ventures, partly shrinking away from loading the country with debt repayments and partly because international coal prices have steadily plummeted from a high in 1981 and 1982 with no sign of any recovery.

Many of the internationally-backed projects were seen largely as export mines whose profits would pay for the installation of upgraded rail links and port facilities. They could then be used for domestic as well as international traffic.

The biggest casualty so far has been the Jungen opencast development in Inner Mongolia which attracted US\$1.25bn in Japanese funding. Jungen—also spelt as Zhunghen—would have (and may still, as it is still listed in the current Five Year Plan) seen the construction of a 55m tonne a year opencast mine as well as two 2,000 kilometre alloy pipelines to take the coal to Qinhuangdao.

Up to six power stations were to be erected along the route of the pipe. Although work had in fact started on Jungen where Bechtel and the US firms involved in the joint venture, including the Chinese, invoked stop-work clause and Bechtel has now quit the site. Many felt that Jungen was just too big and if such projects ever go ahead it would be in the much longer term.

On a much more modest and realisable scale another casualty has been brought low by disappointing rewards on the world market. Shell expressed interest in buying the Shell Coal International decided to abandon the joint venture to build the Jinning II underground mine in Shandong province.

Shell had a lot going for it in Jining. The coal quality was excellent with low sulphur and high heat content; and a short, existing rail link to the deep water port of Shijiazhuang. But the geology of the mine worried Shell's coal affiliate which wanted as trouble-free an introduction to the Chinese coal industry as possible. While Shell is still expressing an interest in participating elsewhere in the expanding industry, the Shandong province says it will go ahead with Jining on its own.

This cooling of the ardour for foreign participation in the

Year	Coal production and exports	
	(Million tonnes)	
	Production	Exports
1980	620	6.3
1981	622	6.6
1982	666	6.4
1983	725	6.6
1984	775	7.0
1985	847	7.6
1986*	870	9.0
1990*	1,000	20.0
2000*	1,200-1,400	n/a

*Forecast
Source: China National Coal Import and Export Corporation

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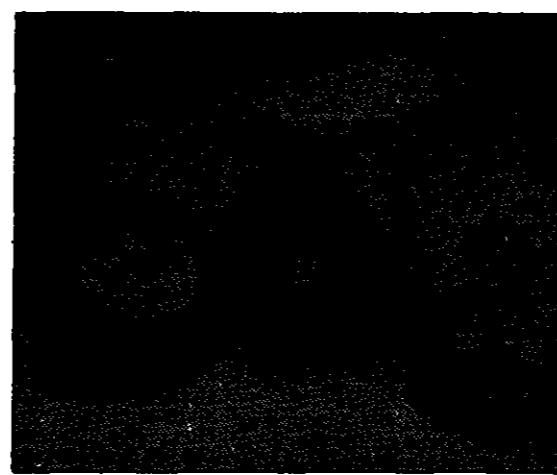
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Heilongjiang Aluminium Products — The First Choice

Aluminium products, with full specifications and of top quality, are among Heilongjiang's major exports. Of which our Alloy Extrusions for construction and coiled sheets were awarded National Gold Medals for Quality. This means they are top products of all China.

Available for exports are aluminium and aluminium alloy plates, tubes, strips, rods, foils, extrusions, forgings, shots, plain sheets, coiled sheets, checkered board and aluminium-magnesium powder for construction, textiles, electronics, machinery, electrical, instrument, communication, air aviation, and light industries.

Our aluminium extrusions are available in L, T, I, Z and U shapes or other complicated shapes in sections, with smooth surface or tastefully oxidized color surface, for making corrosion-resistant and durable door or window frames, sliding shutters, display counters, showing windows and telephone booths.

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China National Metals and Minerals I/E Corp.,
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73, Zhongshan Rd., Harbin, China
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Gerard McCloskey

MINMETALS LIAONING

Since 1960 when Minmetals Liaoning (Liaoning Branch of China National Metals & Minerals I/E Corp.) started dealing directly in the import and export business, our export commodities have been marketed to all parts of the world.

Currently, our main exports are Talc (Powder), Dead Burned Magnesite, Fused Magnesite, Calcined Magnesite, Raw Magnesite, Silicon Carbide, Non-metallic Building Materials, Bentonite, Fluorspar, Fire clay, Bauxite, Feldspar, Ceramic clay, Ball Stones, Mica, Agate Ball, Agate Mortar and Pestle, Aluminium Sections, Secondary Aluminium Alloy Ingots, Chrome Metal, Vanadium Metal, Silicon Metal, Iron Washers and other Fasteners, Building Hardware, Cast Iron Products, Flanges, Mild Steel Link Chains,

CHINA NATIONAL METALS & MINERALS I/E CORP., LIAONING BRANCH
145, Shatin Rd., Dalian, China Tel: 23981 Cable: "MINMETALS" Dalian Telex: 86153 MIMET CN



Steel Wire Ropes, Iron Chain Link Fencing, Steel Shots & Grit, Malleable Pipe Fittings, Welded Steel Pipes, Railway Equipments and various Steel Products.

Our main imports are Pig Iron, Common Steel Sections, High-quality Steel, Steel Sheet, Steel Plate, Tinplate, Silicon Steel Sheet, Stainless Steel Pipes, Welded Steel Pipes, Strip Steel, Steel Wire, Steel Wire Ropes, Copper, Aluminium, Lead, Zinc, Tin and Non-ferrous Metal products.

We also act as purchasing and sales agent, import technology and are active in compensation business, processing materials or to samples supplied by buyers.

"GREAT WALL" Iron Wires and Nails from Beijing, China

Beijing Branch of China National Metals & Minerals I/E Corp.
exports various iron wires and nails.

IRON WIRES:

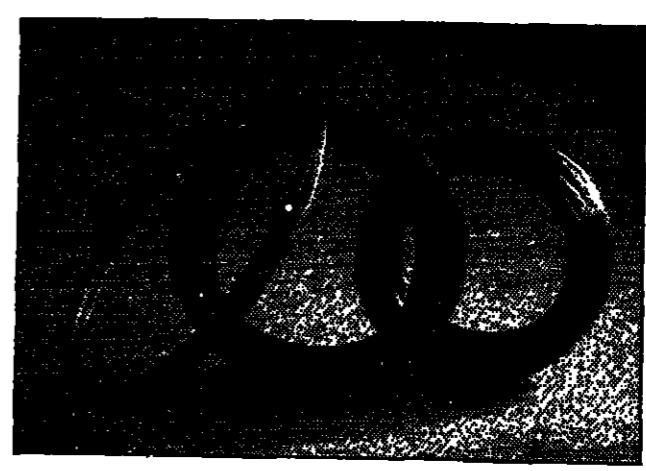
1. Galvanized Iron Wire: tensile strength 30-50 kg/mm², types available BWG 8-25;
2. Hand Drawn Nail Wire: type BWG 4-6, tensile strength 50-80 kg/mm²; type BWG 19-20, tensile strength 75-120 kg/mm²; types available BWG 4-20;
3. Black Annealed Iron Wire: tensile strength 30-47 kg/mm², types available BWG 5-20.

NAILS

Types available BWG 4-20, 1"-6".

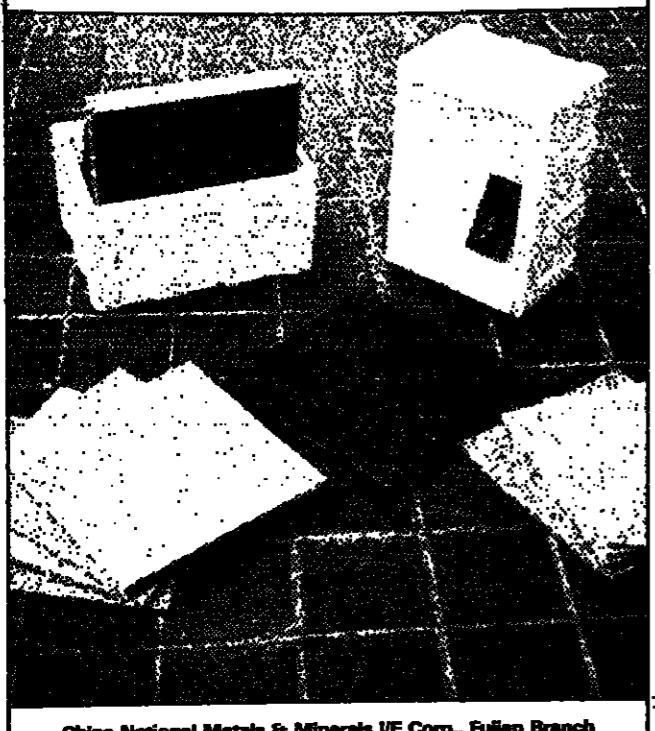
We have rich experience in I/E business. Traders from all parts of the world are welcome to contact us by telex or correspondence. Information will be sent upon request.

China National Metals & Minerals
I/E Corp., Beijing Branch
190 Chao Yang Men Nei Street, Beijing, China
Cable: "MINMET" Beijing
Telex: 210091 MINME CN



China's Natural Resources 6

FUJIAN GRANITE SLABS



China National Metals & Minerals I/E Corp., Fujian Branch
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Our business scope

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Flourspar in lumps, silicon carbide, baryte, quartz sand, powder bentonite, china clay, kaolin, allspalite, calcite, E-A-L for concrete, inflated perlite and cement etc. For marble and granite (blocks or slabs), we have full specifications with various shapes and sizes.

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China National Metals and Minerals I/E Corp., Anhui Branch
Foreign Trade Building, Hefei, China Tel: 61149
Cable: "MINMETALS" Hefei Telex: 90017 AHWGM CN

HEBEI METALS AND MINERALS

Carboniferous Ferrous, Manganese and Rare-Earth Minerals; etc.

2. NON-METALLIC MINERALS: including Coke, Cement, Fluor spar in Lumps, Vermiculite, Flint, Garnet Sand, Mica Scraps, Whet Stone, China Clay, Granite in Blocks, Marble, Marble Grains, Calcined Bauxite, Calcined Flint Clay, Crystalline Flake Graphite, Dead Burnt Magnesite, Caustic Calcined Magnesite, Slate, Stone Carving Wares, Bentonite, Ferlite.

3. METALS AND METAL PRODUCTS, including Steel Products, Galvanized Welded Pipes, Malleable Cast Iron Pipe Fittings and Cast Iron Products, Galvanized Iron Wire from No. 8 to 32, Iron Nails, Square Boat Nails, Roofing Nails, Universal Steel Angles, Galvanized Welded Wire Meshes, Galvanized Square Wire Meshes, Brass Wire Netting, Electrodes, Flat Washers and Aluminium Wares.

We have offices in Qinhuangdao, Shenzhen and Tianjin, so prompt delivery can be guaranteed. Our exports go through Tianjin's Xingang and Qinhuangdao, which are among the largest ports in China. Moreover, there are warehouses and goods places of over 200 thousand square metres as well as medium truck teams in Qinhuangdao and Xinde.

We have five business departments, namely: Metals I, Metals II, Minerals I, Minerals II, Emergence and Import, as well as several management departments.

We are more than happy to serve our clients. Business people are most welcome to discuss business with us by correspondence, telephone, telex, or, the best of all, by visiting Hebei.

China National Metals and Minerals Import and Export Corporation, Hebei Branch

General Manager: Feng Jinliang
Deputy General Manager: Zhang Shuzheng,
Lu Guixiang and
Chai Guangwei

Address: 8 Jin Chang Road, Shijiazhuang, China
Cable: MINMETALS Shijiazhuang
Telex: 26224 MIMEP CN
Phone: 27803

Hebei Branch of China National Metals & Minerals I/E Corp., in Shijiazhuang, the capital of Hebei Province, was established in 1974. We are a specialized corporation dealing in the import and export of metals and minerals products. Over the last ten years, Hebei Branch has been handling about one hundred kinds of products, which are exported to various countries and regions all over the world.

Situated in the North China Plain, Hebei has an unfreezed natural port, Qinhuangdao, in its North-east and three major railways (Beijing-Shenyang, Beijing-Guangzhou, and Beijing-Shanghai) run through it. Yanshan and Tai Hang Mountains separately lie in the Western and Northern parts of Hebei Province, where mineral resources are plentiful. Due to improved administration and the use of advanced technology, with improved management and the use of advanced technology, our manufacturers have much upgraded the quality, and rapidly increased the quantity of our metal products. Contracts can, we guarantee, be carried out on schedule.

Scope of Business

We import and export building materials, metals, non-metallic mineral products and metallic products. We are also active in developing business covering small and medium scale compensatory trade, joint ventures, processing of supplied materials or to buyers' drawings or samples.

Kinds of Exports

1. METALLIC MINERALS: including Molybdenum Concentrate, Calcium Ortho-Tungstate, Silicon Metal, Ferro Silicon,

Import growth likely to decrease

Iron Ore

THE METALS import/export officials at the Wuhan Iron and steel plant, China's second largest, have hosted an increasing number of Brazilian delegations in the past year or so, with the guests offering cut price iron ore in an attempt to win market share away from long-time Australian suppliers.

While the Wuhan officials are tempted, they are yet to purchase ore from Brazil and, for the time being, intend to go on buying about 2.5m tonnes annually of Australian ore to bring its raw materials mix up to standard.

Last year, the country imported about 10.05m tonnes of ore, up from about 6m tonnes in 1985. China is fortunate to have large iron ore reserves—estimated at 46.8m tonnes—but is unfortunately hindered by the poor quality of the ore, which has an iron content well below the 62.7 per cent needed to make products of reasonable quality.

Mr Hawke's vision was to hitch the Australian iron and steel industry to China's burgeoning steel needs but the fall in world commodity prices has derailed those plans, and delayed the necessity for China to sign long-term contracts.

A second major project, possibly Chinese involvement in the reopening of a BHP blast furnace at Kwinana in Western Australia, has faltered as the two sides debate the price of pig iron produced. The Australian delegation to Peking, Dr Ross Garnaut, said historically low prices are "well below levels necessary to sustain new investment on new facilities anywhere in the world," but do not rule out the possibility of a Kwinana reopening.

Dr Garnaut, formerly the senior economic adviser to Mr Hawke, said that the "natural economics" of China's iron and steel industry "point to the concentration of investment in final stage processing, accompanied by expanded imports of some raw materials and intermediate products."

Meanwhile, the China International Trust and Investment Corporation (CITIC) has been investigating the possibility of taking a stake in a Brazilian mining project, but developed countries, to diplomatic sources, indicated that China will need to import increasing amounts of ore in coming years.

Figures for the first quarter of this year suggest that import growth is likely to be even lower than that of last year, as the Chinese Government has apparently been more sparing in its purchases in a bid to reduce a US\$14.7bn deficit in 1985.

According to the Ministry of Commerce, imports for the first three months amounted to 1.97m tonnes, while Australian figures show an 18 per cent fall in the dollar value of unworked iron and steel exports in the first five months compared with the same period last year.

To counter the long-term problems of inadequate supplies, China's Ministry of Metallurgical Industry has been negotiating for the past two years with CRA, the Australian metals mining company, on the possibility of taking a stake in an iron ore mine at Mt Chalmers in Western Australia.

Both the Brazilians and Australians are watching with interest the jockeying by

the giant Baoshan iron and steel plant in Shanghai opened in September last year will consume increasing amounts of ore imports with its expected first stage output of 3m tonnes of iron, 3.1m tonnes of steel, 500,000 tonnes of seamless steel tube, and 2.12m tonnes of steel billets.

While the Australian Government had hoped to provide about half of the imported ore, the country's sales are running at about 40 per cent with Brazil taking about 45 per cent share and India selling most of the remainder. Both sides have complained that the sulphur content of the Australian ore is too high.

Both the Brazilians and Australians are watching with interest the jockeying by

various Chinese provinces to gain final approval for the next large iron and steel complex Ningbo, south of Shanghai, appears to be the front runner, with Sir Y. K. Fao, the Hong Kong shipping magnate, lobbying strongly on behalf of his home town.

A pre-feasibility study for the US\$4bn plant has been approved in principle by China's State Council, which has apparently also given the nod to an unusual proposal for the plant to sell some of its output to Chinese customers for foreign exchange to help pay for the cost of imported equipment.

A consortium of British and West German companies, including Davy McKee, North-

ern Engineering Industries and Ferrostahl, has apparently been organised by Sir Y. K. Fao to equip the plant, and the Hong Kong businessman has indicated that he hopes some kind of signing ceremony for the project will take place when the Queen visits China in mid-October.

Observers consider that China will need to build at least two more large plants if it is to reach the ambitious goal of producing 65m tonnes of steel in the year 2000, a goal that would require ore output of about 255m tonnes.

At present Peking is giving priority to overhauling older plants, particularly Anshan, the largest in the country, and Wuhan. The Anshan facility in

northern China is expected to produce 8m tonnes of steel in 1986, about 14 per cent of the planned national output.

Both the Wuhan and Baoshan plants have been severely handicapped by the energy and communications deficiencies that have restricted Chinese industry as a whole. Wuhan has long been unable to use fully equipment imported from West Germany and Japan, as the central Chinese city has been plagued by power shortages.

The Baoshan plant has been an exercise in mismanagement. Equipment purchased for the plant was found to be unsuitable for Chinese ore, while the port developed to receive the shipments is unable to handle bulk

Robert Thomson

COPPER: MAJOR PRODUCTION CENTRES

■ Smelter
■ Refinery
■ Planned Refinery

Source: Commodity Research Unit



Consumption still at low level

TONGLING, 300 miles inland from Shanghai along the Yangtze River, is the largest copper production complex in China with two smelters and six mines. However, expansion of the newer smelter and development of a huge underground ore-body have been deferred for lack of investment capital.

Instead the only investment that will definitely be made at Tongling in the next year is an extension of a concentrate storage building which holds a large proportion of imported material.

Investment delays and increasing reliance on imported raw materials are central themes in China's copper industry today.

In the past five years China has become a major importer of refined copper and copper concentrates.

Several of China's smelters have come to use increasing proportions of imported raw materials in recent years. Imports of concentrates in 1985 were estimated at about 95,000 tonnes of copper content. Within three years, this figure may increase by 50 per cent.

China is considering the possibility of investing in an overseas copper mine to secure long-term supplies of concentrates.

In the south-east region of China, the 90,000 tonnes/year Guizhou smelter is being fed partly with imported concentrates and partly with domestic material diverted from other smelters. The largest nearby mine, at Dexing, produces only 10-15,000 tonnes/year of copper; a major portion of the mine was one of many capital projects abandoned in the early 1980s.

Even the copper smelter at Kunming, built in the late 1950s, was originally intended to produce 200,000 tonnes of copper but only half of that capacity was installed. A huge unused area of the smelter building is now being utilised to house a continuous cast rod plant, which should start production in 1987.

At least 12 new continuous cast rod plants, with a combined capacity of perhaps 400,000 tonnes/year are due to be in operation within the next two years.

Existing older hot-rolled rod mills which are estimated to produce about 200,000 tonnes/year of copper have varied considerably from year to year and may have been as high as 160,000 tonnes in 1985, which implies that China's consumption of copper is in the order of 450,000 tonnes a year.

This puts China in fifth place among the copper-consuming nations of the world. In relation to the size of its population, however, the consumption of copper in China is minute.

Consumption per head of population is less than half a kilogram per year, compared with 11.5 kg in the USA, 10.5 kg in Japan and 4.25 kg in the rapidly industrialising South Korea.

With a population of over one billion people, even a small move could make China one of the very largest national markets for copper.

However, as in all developing nations, the limitation on growth is not potential demand but financial and technical resources. In the late 1970s a number of new projects were announced in the non-ferrous metals industries many of which were subsequently cancelled. A shortage of foreign exchange currently restricts the development of the capital-intensive sectors of the Chinese economy and within these sectors the available foreign exchange is now carefully allocated.

In the 1986-90 five-year plan, copper ranks third among the non-ferrous metals behind aluminium and zinc for the allocation of investment in new capacity. China's reserves of copper are by no means fully explored but the known deposits tend to be small in scale or low in grade by world standards. Proving up new deposits is not only expensive but can also be very slow. Even then, development may be long delayed by the lack of transport facilities, power supplies and communications.

For this reason, and because most of the country's smelters

Kaolin from Yunnan, China

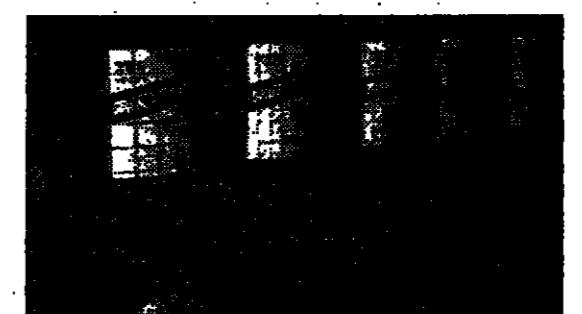


In natural lumps

No.	Al ₂ O ₃	Fe ₂ O ₃
Y-1	36%	1.0%
Y-2	15%	0.5%
Y-6-1	38%	0.5%
Y-6-2	38%	0.5%
Y-9	25%	0.3%

China National Metals & Minerals I/E Corp., Yunnan Branch
22-23, Toudou Lane, Jinbi Road, Kunming, Yunnan, China
Tel: 24869, 25577 Telex: 64037 CYMMC CN

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Made of high quality low-carbon iron wires, our wire meshes are strong, flat and distortion-free. Its sturdy welds keep the mesh spacings uniform even when cut into portions.

Specifications:

Wire Gauge EWG	Mesh	Width	Length	Packing
22-28	1/2"	27" x 47"	100'	In rolls with moisture-proof paper under the last layer.
20-16	2/4"	0.915m	30.48m	
18-15	1"	1.219m		Remarks: Other specifications submitted upon request
17-16	1 1/2" x 2"			
16	2"			
17	1/2" x 1"			

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Available are four sizes, in brown or grey:

1" x 1" x 1.6mm x 10': Suitable for assembling small size brackets, supplies in bundles of 10 pieces, each with 60 sets of bolts and nuts and 20 corner plates.

1 1/4" x 1 1/4" x 1.6mm x 10': 1.5mm x 10': suitable for constructing storage or exhibition shelves, or packing or repairing benches in workshops, stores and offices, supplied in bundles of 10 pieces, each with 60 sets of bolts and nuts and 20 corner plates.

2 1/4" x 1 1/4" x 1.6mm x 10': of high loading strength, suitable for constructing sheds or buildings, stores, as well as in schools.

China's Natural Resources 7

Joint Ventures

Emphasis placed on earning export income

EVEN THOUGH foreign investment has turned sluggish in China, the Chinese Government has shown restrained enthusiasm for metal and mineral ventures on its own soil, though it continues to look abroad for projects that will fill gaps in domestic supplies.

The Government is likely to introduce new investment regulations soon in an attempt to lift investment, with the emphasis on offering foreign companies a reduction in costs and removal of some of the stifling Chinese bureaucracy, according to diplomats based in Peking. Who say that senior leaders have begun to appreciate the seriousness of the downturn.

But there is no guarantee that the Government will be much more willing to outlay scarce foreign exchange for ventures in the metals and minerals sector. Priority is being given in the communications, as problems in both areas seriously hinder the modernisation drive.

Foreign investment in China fell 20 per cent to US\$1.2bn in the first half of this year, and the paramount leader, Deng Xiaoping, has said since that the country must provide the opportunity for foreign investors to make money.

Investors have long complained about the rampant overpricing by provincial officials and high wages for low-skill staff. Also, investors are con-

cerned by the difficulties in repatriating hard currency profits and the Chinese obsession with balancing foreign exchange accounts of joint ventures.

Part of the Chinese reluctance to commit themselves to joint ventures in metals and minerals is the confidence of some officials that China is already skilled in winning resources, though most concede that their technology is backward. (China, however, is exporting coal mining equipment.)

One Hong Kong businessman seeking a precious metal joint venture was told that China doesn't need any assistance but would be interested in looking with him for a suitable venture abroad.

Chinese officials generally say that they are very keen on joint ventures, but particular departments are hindered by their relatively low rank in the list of key projects. The China National Non-ferrous Metals Industrial Corporation late last year presented a list of 18 potential projects to Japanese investors, with eight of them joint ventures and ten of them involving technology transfer.

The Chinese admit they are unskilled in, for example, offshore oil exploration, so the Chinese are relying on the skill of foreign companies to find and exploit reserves. However, foreign enthusiasm for China's offshore

oil reserves has waned with the slump in offshore prices, and oil company representatives suggest that several companies have made small to medium finds in the South China Sea, but are willing to develop the reserves in the present climate.

Construction of China's largest energy joint venture, the Pingtung Coal-based open-cut coal mine in the northern province of Shandong, is apparently progressing well, with production due to begin formally in September 1987.

Occidental Petroleum Corporation, originally expected to have about a half share, has a 25 per cent stake in the US\$850m project, with the majority shareholding being held by the China National Coal Development Corporation, the China International Trust and Investment Corporation (CITIC), and the China Trust and Consultancy Company.

The site has an estimated coal reserve of about 500 million tonnes, within a contact area of 18.5 square kilometres, about 500 km south-west of Peking. Initial annual production is expected to be 15.33 million metric tonnes, which is about 70 per cent of the present total output of Chinese open-cut mines. At full capacity, output is expected to reach 45 million tonnes.

The Occidental Joint Venture highlights the difficulties that need to be overcome in reaching an agreement in China



Deng Xiaoping, China's paramount leader, wants the country to provide the opportunity for foreign investors to make money.

on major projects. Negotiations began in 1980 and took the best part of five years to complete, with many of the more difficult problems being the wages of Chinese staff.

Initially, the two sides had agreed on an hourly wage of US\$12 for Chinese miners, but a fall in the price of coal prompted Occidental to ask Joint Venture that wages be tied to how much a miner produced. As with most joint ventures, the miner would have received only a fraction of the US\$12 with the bulk going to the Government. (In some cases, joint venture staff are paid up to ten times what they actually take home.)

The project received China's approval because of its ability to earn foreign exchange through exports, with China handling the marketing of the coal, and, as it was explained by Mr Ahmed Hafez, chairman of Occidental, the country will up the foreign exchange flow by exporting a greater proportion of production if coal prices fall.

Occidental is fortunate that the transport problems that plagued many joint ventures have been eased by the construction of a rail line from Shantou, the northern port of Qinhuangdao in Hebei province. Doubts have been raised over the venture during the negotiations when foreign banks proposing to finance the project were unsure of the validity of Chinese guarantees. Foreign business people have complained that they are uncertain of what authority Chinese ministries and major enterprises have in issuing finance.

Another project to receive Chinese approval is a venture to mine, process and market marble jointly from China's Shandong province. Denver-based Crossland Industries has an agreement with the Government-run Shandong Provincial International Cooperation to invest US\$200m with the ambitious aim of producing marble worth US\$150m in the first stage rising to US\$350m at full capacity.

Meanwhile, China continues to contemplate investments abroad, having finalised agreements several weeks ago to take a 10 per cent stake in an aluminium smelter in the Australian state of Victoria. Chinese officials are known to be looking for suitable investments in copper, iron ore and pig iron.

Robert Thomson

Lead/Zinc

High priority given to sector

China is cutting back sharply on this to save foreign exchange—for the first five months imports were 77,000 tonnes, or 42 per cent down on the same period in 1985. Officials at the China National Non-Ferrous Metals Import and Export Corporation, however, expect the country to be still importing zinc in 1986.

China publishes no official production figures. But Mr Pan Chang Ben, chief engineer at the Shaoguan smelter, says that national output of lead and zinc last year totalled 580,000 tonnes, two-thirds of which was zinc. This implies zinc production was 370,000 tonnes and lead 180,000 tonnes.

The figures for zinc are higher than most Western estimates—which put output at 250,000 to 300,000 tonnes. Mr Pan's figure for lead is in line with most foreign estimates.

Mr Pan says that the target was to raise output of the two metals to 780,000 tonnes a year by 1990, a 40 per cent increase on last year.

The biggest contribution to this planned expansion is likely to come from the development of a new surface mine at Changsha, in Gansu province, in the north west of China, which is expected to come into production before 1990 and will eventually be larger than Fankou.

Nearby at Beijing, a 50,000-tonnes-a-year lead smelter is under construction with help from Lurgi, the West German engineering company. Two Japanese companies—Mitsui and Teho Zinc, have won equipment contracts for a 100,000-tonnes-a-year zinc smelter.

Apart from Fankou and Shaoguan, existing plants are being upgraded—China's largest electrolytic zinc refinery at Zhuzhou, Hunan, is being expanded from a capacity of 100,000 tonnes a year to 135,000 tonnes, with the help of imported equipment. At Huludao, Liaoning, Mitsui is installing a new zinc smelter to replace one which dates back more than 30 years.

Chinese engineers are also paying more attention to improving the industry's performance by cutting the relatively high energy consumption of many smelters. Mr Pan says that while the Shaoguan smelter compares

favourably with smelters in the industrialised world, consuming 2.1 tonnes of standard coal (a measure of energy) per tonne of zinc produced, some other Chinese smelters consumed 3.4 tonnes of standard coal. "It is important to reduce this in our country," he says.

Looking forward 1986, the industry is concerned about developing new deposits to replace mines where reserves are slowly running out. Fankou ore is already being transported from Guangdong in the south to smelters in the Liaoning in the north east of China because of falling mine output there.

The most ambitious plan now before the China National Non-Ferrous Metals Industry Corporation is a proposal to build a lead and zinc industrial

centre, including a mine, concentrator and smelter at Lanping, Yunnan, in the remote mountains near the Burmese border.

Mr Huang Chongte, an associate chief geologist at the Ministry of Geology and Mineral Resources, says that the Lanping deposit is one of the best in China with 14m tonnes of ore containing 10 per cent lead and zinc. However, Lanping lies some 300 miles from the nearest railway.

At Shaoguan, Mr Pan says:

"The first thing at Lanping is to build a railway to the deposit before we can do anything else."

"I think we could develop it under the Eighth (1981-85) five-year plan."

Stefan Wagstyl

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Quality marble combined with advanced technology

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China National Metals & Minerals Import & Export Corporation,

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ANTIMONY REGULUS



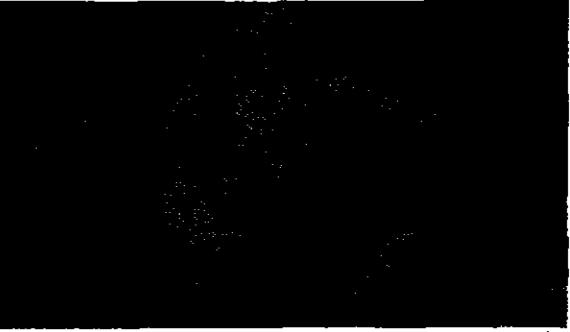
Specifications: Sb 99.65% min., As 0.15% max.

Packing: In wooden cases of about 100 kilos net each.

Uses: For making battery alloy, print alloy, cable casing and bearing, etc.

China National Metals & Minerals I/E Corp.,
Guangxi Branch
Hong Xing Road, Nanning, China
Cable: "MINMETALS" Nanning
Telex: 48103 METAL CN Tel: 2668

SHAFT BAUXITE:



Specification: Al2O3
85% min.
80% min.
75% min.
70% min.
65% min.
60% min.

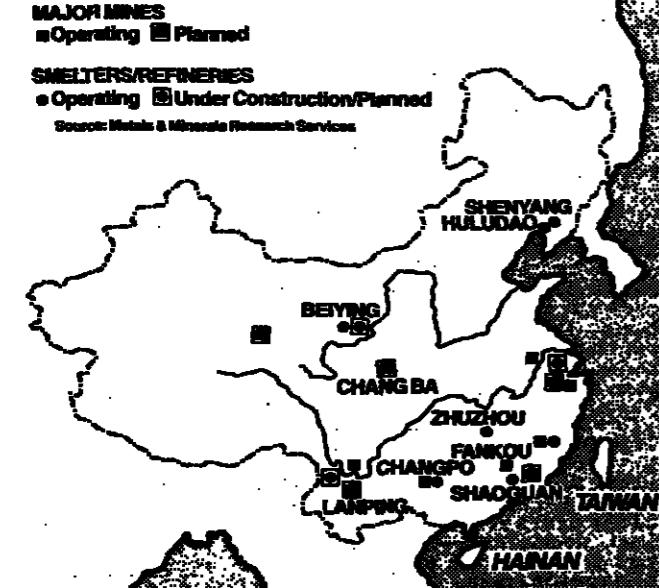
Fe2O3
2% max.
B.D. 3g/cc. (85% grade)
2.8g/cc. (80% grade)

Sizes: 10 cm max.

Packing: In bulk

China National Metals & Minerals I/E Corp.,
Shandong Branch
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LEAD-ZINC: MAJOR PRODUCTION CENTRES



Baryte from Guizhou, China

Guizhou Province, China, with a baryte reserve of more than 2.5 hundred million metric tons, is exporting more and more of it to the world.

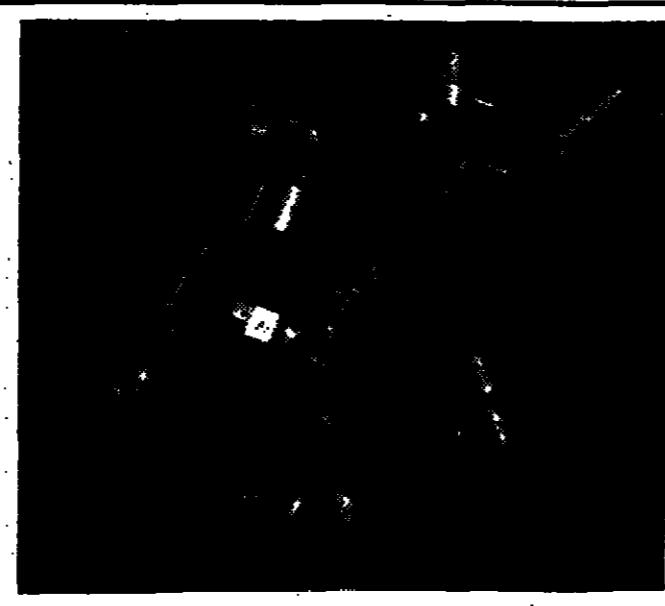
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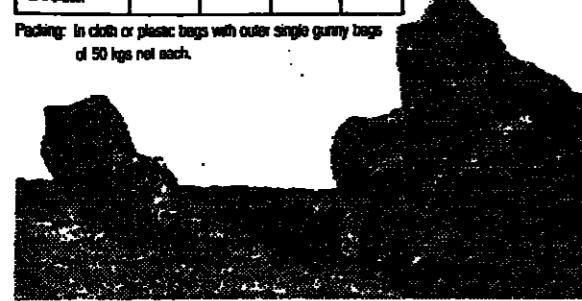
Guaranteed Specifications:

	WO ₃ Weight	Sn Weight	As Weight	Si Weight
Special Grade	70%	0.2%	0.2%	0.5%
1st Grade	65%	0.2%	0.2%	0.5%
2nd Grade	60%	1.5%	0.2%	0.5%

Other Components For Reference:

	Co Weight	P Weight	Mo Weight	SC Weight
Special Grade	0.2%	0.05%	14%	5%
1st Grade	0.2%	0.05%	14%	5%
2nd Grade	-	-	-	-

Packing: In cloth or plastic bags with outer single gunny bags of 50 kgs net each.

**SYNTHETIC SCHEELITE**

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70%	0.02%	0.1%	0.05%	0.2%	0.1%

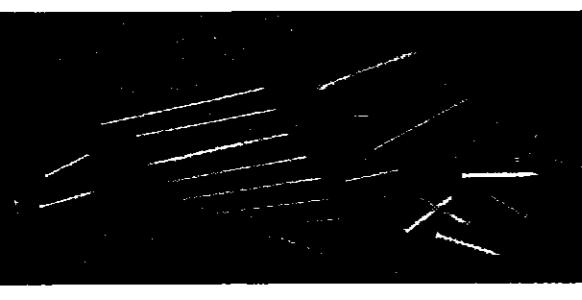
Size Powder.

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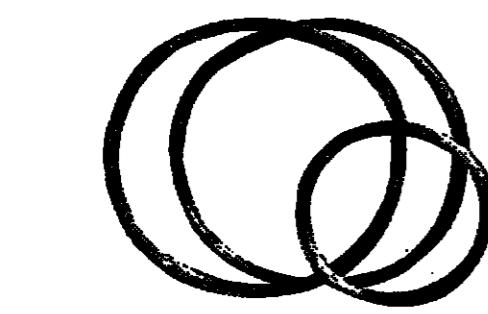
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China's Natural Resources 8**Profile: Huangshi****Copper mining remains vital**

It can be hard to imagine what Huangshi, an industrial city of 1.2m people in the extreme east of Hubei province, might have looked like when it was under the jurisdiction of the State of Chu almost 3,000 years ago.

Certainly the swarming population, and the functional red brick buildings, would not have been part of the landscape. But what would have been there – and there are two factors that give the city a rare sense of continuity – going back through three millennia – are the Yangtze river, and a thriving copper mining industry.

Today the area around Huangshi is acknowledged to have about one-fifth of China's total copper reserves – second only to Guizhou in Jiangxi province.

The red dust from the open-cast mines on the city's outskirts seems to coat everyone's boots. With one of China's four largest iron mines, producing 5.5m tonnes of ore a year, and a wealth of rare metals and minerals and zinc (among them aluminium, molybdenum, nickel, manganese and zinc) as well as coal, limestone and gypsum, it has developed rapidly to become one of the most important mining areas in China.

It is for this reason that the Daye steel plant, first operated in 1958, and still a leading national producer of special steels, is on the outskirts of the city.

What was only recently realised was that Huangshi was also the cradle of copper smelting in China, and perhaps in the world. It was probably the most ancient copper mine and the rare blue flowers that first altered peasants in the state of Chu that copper was present at Tongliao – which literally means "green copper mountain" – just south of Huangshi.

Ancient mines recently unearthed show that copper was being mined at Tongliao more than 2,700 years ago. Vertical shafts more than 100 feet deep have been found, along with 25 smelting furnaces and about 30,000 tonnes of very old slag.

Archaeologists estimate that 50,000 tonnes of copper were extracted before the

mines were abandoned, perhaps because of flooding.

One mined in the area today contains between 12 and 20 per cent of copper, and is associated with up to 30 per cent of iron. But with nearby iron mines yielding up to 60 per cent of iron from ore, it was never the associated iron that excited China's early emperors – or for that matter the invading Japanese army in the 1930s.

It is a matter of pride among Chinese and Huangshi today that while the occupying Japanese army succeeded in getting iron ore back to Japan to aid their war effort, they were always frustrated by resistance fighters in their efforts to export copper.

Today's mining operations are a far cry from the days of the state of Chu, where miners crawled underground equipped with simple metal and wooden implements. For that matter, they are not even by 20th century Chinese standards, since much mining across China is still a pick, shovel and wheelbarrow affair.

Most copper is clawed from the mountainside by giant caterpillar-tracked cranes. Operations appear efficient even by international standards. Continuous lines of lorries carrying the red ore rumble up the quarry slopes, and crowded roads serving the mining areas.

In a country where many labourers appear to spend more of their time resting on their shovels than using them, the unrelenting hum of the mine sites is striking.

Only a little refining is done locally. Most ore is carried by rail or by river to large refineries in more secure parts of the country (the memories of Japanese wartime bombardments have yet to fade).

The products emerging from the refineries today may have little to do with ornate bronze bells and wine coolers that were so much the craze among the princes of Chu, but they remain important enough in the Chinese economy to make Huangshi one of the country's most critical mining areas.

Archaeologists estimate that 50,000 tonnes of copper were extracted before the

David Dodwell

Profile: Huangshi

Copper mine in Huangshi: the province is reckoned to hold a fifth of China's total reserves.

Profile: Hainan Island**Treasure of rare deposits**

that are estimated to hold about 240m tonnes, of iron amounting to between 32 to 68 per cent of the ore.

The deposits were discovered just 50 years ago by Japan's occupation army, and have been an important source of iron in China ever since.

Close to Sili, deposits of at least 13,000 tonnes of cobalt have recently been discovered, which are expected to produce about 500 tonnes of metal a year beyond the end of the century. The ore contains 3.2 parts per thousand of pure cobalt, according to Xi Xiaoming of Hainan's Metallurgical bureau.

The sands contain one of China's largest known reserves of titanium (distinctive because the grains of titanium are black and very heavy), zirconium (red grains) and monazite (rich yellow grains), an important source of rare earths.

Living up to its reputation as China's "Treasure Island", this subtropical backwater off the country's southern coast – also one of Asia's richest sources of iron ore – the Sili mine in the west of the island produces 4.6m tonnes of ore a year from seams

More recently, Peking's fear of foreign invasion (Vietnam is a matter of miles away) has kept the island firmly in the grip of the country's military, greatly inhibiting normal economic development.

The metallurgical bureau in Hainan operates four concentrators exploiting the rare metals in the black sands of the east coast. Villagers live about 100m from the sand banks. At the same time, foreign miners are being sought for a RMB 240m Yuan plant making titanium dioxide which is most commonly used in making white paint. A glass plant exploiting Hainan's high quality sand is also being considered.

The island seems destined to play a more important part in China's modernisation drive than might ever have been considered possible, which will be small compared to the 100,000 died in exile in the island in centuries past, but is a welcome boost to Hainan's impoverished islanders.

David Dodwell

Non-metallic minerals**Big effort to raise earnings**

CHINA IS trying to raise more foreign exchange from its non-metallic minerals industry by increasing the level of processing work to raise the value of its products.

Under the 1986-90 Five Year Plan, China proposes to double earnings from non-metallic minerals exports which last year totalled more than \$200m (£134.7m).

China Daily, an English-language newspaper, recently reported that China was doubling investment in non-metallic minerals, allocating about 500m renminbi Yuan (291.97m) to the industry during the 1986-90 Five Year Plan – twice as much as was invested in the previous five years.

China is one of the world's leading exporters of a range of minerals including magnesite, calcined bauxite, and graphite, which are used as refractory materials in steelmaking, talc, bentonite and barite. Deposits can be found in various parts of China, but the most highly developed mines are in coastal provinces which have close links with export ports.

However, the industry faces difficult times overseas because many of the markets to which these minerals are supplied are severely depressed. The worst case is possibly barite, which China sells to oil companies for use in drilling muds.

After the slump in oil prices, exports plummeted from 945,976 tonnes, or an average of 227,000 tonnes a quarter, last year to 153,408 tonnes in the first quarter of 1986, according to Chinese customs statistics.

However, efforts to increase the value of minerals by increasing processing could help counter the impact of downward swings in commodity prices by taking China into more specialised markets.

China has so far concentrated on Japan and other Asian markets for its non-metallic exports, mainly because the shipping costs for these minerals can be prohibitive since they are low in value in relation to their weight. A tonne of talc, which is worth about \$140 a tonne on the world market, costs between \$20 and \$25 to ship from China to Europe. But Chinese officials hope that they will succeed in exporting higher added-value products to Europe and the US.

Mr Wang Kun Zheng, deputy

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SECTION IV

FINANCIAL TIMES SURVEY

HONG KONG
As a Financial Centre

The towering headquarters of the Hongkong and Shanghai Banking Corporation dominates the central district on Hong Kong Island

Will the territory still be a booming international finance centre in 1997 when the Chinese army are posted there, instead of British troops and Gurkhas? To some extent, the answer will depend on boardrooms far away in Europe and the United States.

THOUGH CHINESE
sovereignty does not come until 1997, the debate is going on now.

While committees thrash out the essence of Hong Kong's new Basic Law, top officials, bankers and businessmen are looking closely at the role the territory's financial services industry will play when the flag changes.

To many, it appears that financial and other services providing the key to the future, including the expertise that China lacks, perhaps establishing Hong Kong as New York is to Washington.

But to others, manufacturing industry is the foundation of the territory's success, and there is no future unless it remains flourishing.

For a city of such fragility and of rapidly shifting moods, it would be foolish to draw firm conclusions. For the present, confidence is quite strong at the surface: property prices have been rising, the stock market has been going up, the Hong Kong dollar's peg to the US dollar reassures memories of the frenzy when it was in freefall, and even the largest companies were shovelling money offshore.

Underlying the buoyancy of the markets, the visible and growing affluence, important improvements have been made to the financial markets' structure.

The new unified Stock Exchange, due to be formally inaugurated in a few days' time, has been working well since its inception, taking over the functions of four local exchanges earlier this year. The domestic capital markets are continuing to grow after an explosion of business over the past two years. The new financial futures market is very promising. Meanwhile foreign banks, stockbrokers and corporations continue to set up in Hong Kong.

But it is impossible not to wonder whether it is all a charade. Are not many young professionals buying establishing rights to passports elsewhere and the older and wealthier buying second homes in Canada?

By ALEXANDER NICOLL

Are not many local businesses discreetly seeking brokers' advice on investing their savings abroad? Could not foreign banks and businesses break camp and move on just as easily as they arrived?

Though the answer to these questions is: "to a large extent, yes," there are always counter-arguments. The reported trend

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• Pictures by Glyn Gaskin and Roger Taylor

now, for example, is that people are returning to Hong Kong after establishing their rights of abode elsewhere. This, in a city of one-time refugees, is nothing more than prudence, it is argued.

Perhaps the greatest question — and one which will not be answerable for a long time — is whether China will really be willing to tolerate Hong Kong as a place to live among the people living within its sovereignty with a life-style so markedly different from that of the rest of the country. For the present, its words and actions suggest full commitment to developing Hong Kong as a financial services centre.

The relationship of the local economy with that of China will clearly be crucial. It has traditionally been, as Mr Peter Jacobs, the new financial manager says, a symbiotic benefit. He argues "a symbiotic relationship" and says that it "will continue to be of increasing significance in the years ahead."

Hong Kong, he notes, has re-emerged as an entrepot port for China, which is both the largest market and the largest source for goods re-exported from Hong Kong.

Domestic exports to the mainland have also grown, although China's recent clampdown on foreign exchange expenditure has at least temporarily reversed that trend. China, meanwhile, earns about a quarter of its foreign exchange by having goods, including foodstuffs and other essentials, to Hong Kong.

While Hong Kong retains its own currency, as was guaranteed in the Joint Declaration by Britain and China on 1997, there are clear advantages to China in maintaining this relationship. It also goes much further.

Not only is there substantial investment by Hong Kong business in China, but there is considerable investment at present by China in Hong Kong. The Bank of China and its dozen sister banks, soon to be run from a building which will symbolise their challenge to the dominance of the Hongkong and Shanghai Banking Corporation, have embarked on a highly competitive push for market share.

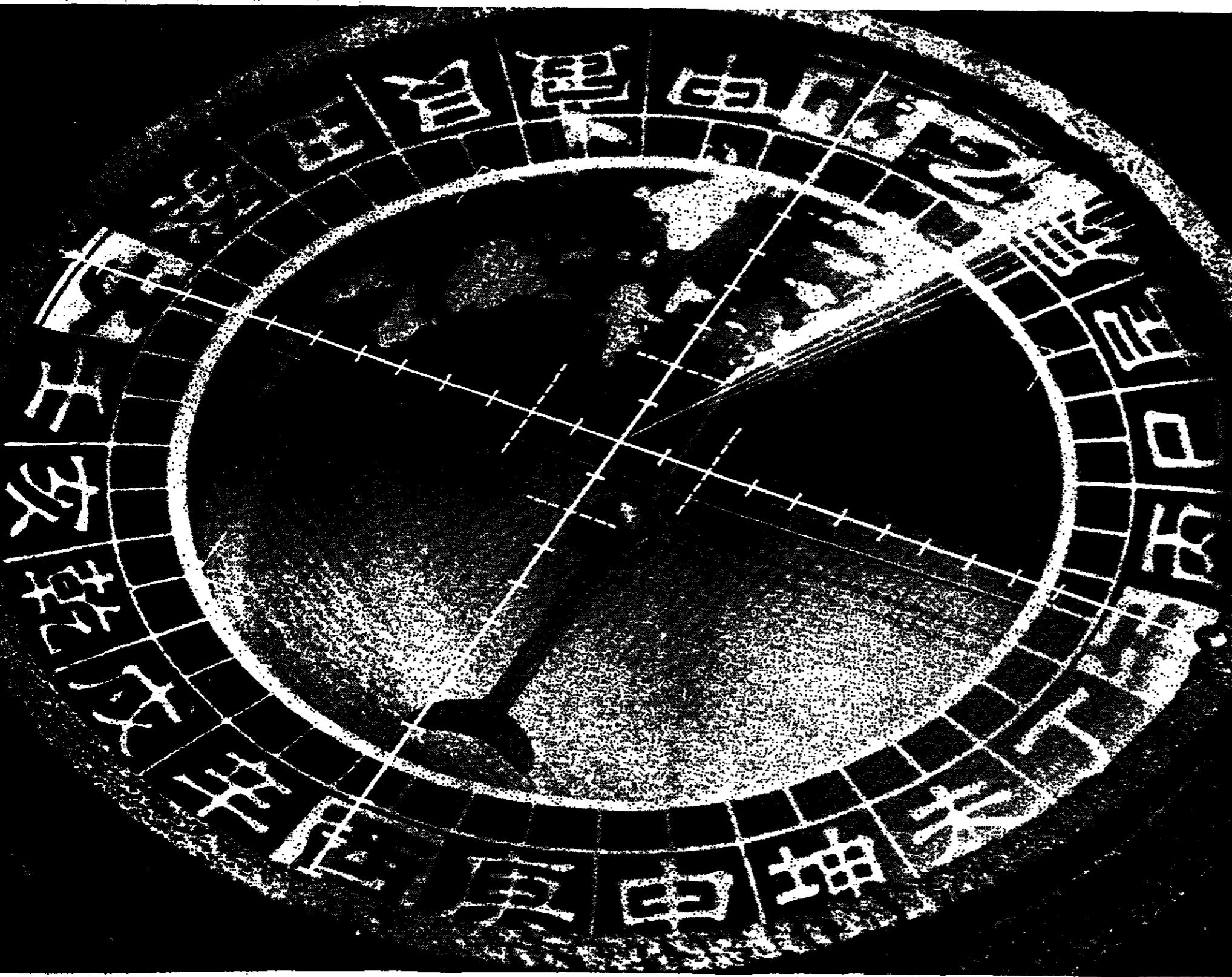
Chinese banks have been aggressive in lending to Hong Kong projects, and have been involved in the rescue and takeover of some of the territory's failing banks.

Chinese entities are also active players in Hong Kong's domestic capital markets, even though many of the deals they have mandated have been on such fine terms that banks agree to go into them merely to cement relationships with China. More recently, however, there have been signs that Chinese borrowers are prepared to abandon these "relationship" deals in favour of pricing on market terms.

Bankers familiar with China are impressed by officials' growing grasp of foreign financial markets, despite the inevitable bureaucracy which still plagues them. Though some take this as a positive sign for Hong Kong.

Continued on page 2

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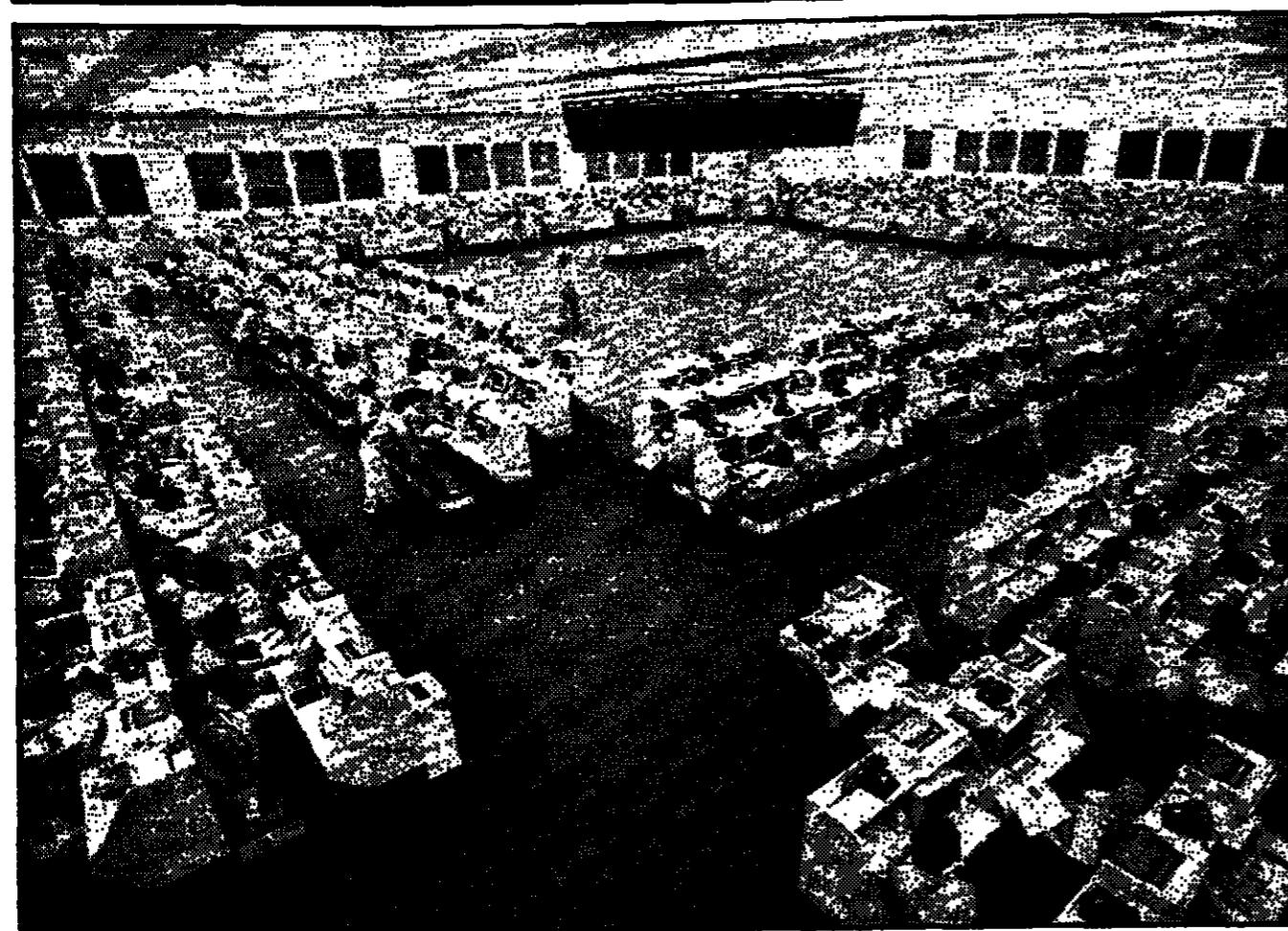
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Hong Kong as a Financial Centre 2



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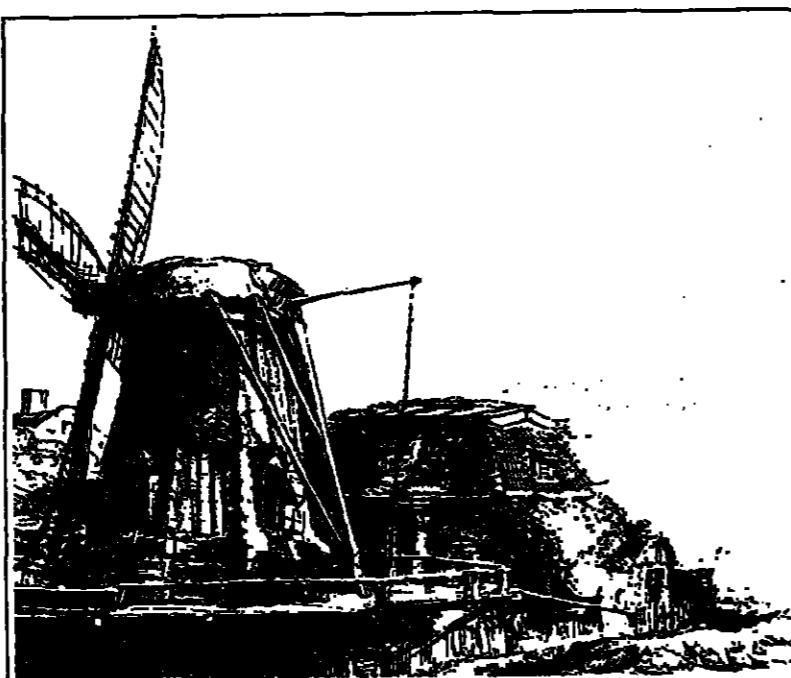
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The unified Stock Exchange

Areas of contention defused

AS THE Hang Seng index attempts to secure a first-time hold on the 2,000 level, in commemoration of the official opening this month of the unified Stock Exchange of Hong Kong, cynics have been suggesting that 1987 was a more auspicious landmark. At the same time there are hundreds of other four-figure numbers with a significance of their own on the market floor, which has been in operation since April 2.

They appear in gold on the red sleeveless jackets worn by the floor traders, and in green on the screens of the new automated dealing system, the only one of its kind in the world. The numbers identify each broking house and beginning are made by telephone between those who enter themselves on the buy or sell side of the screen at the prevailing price.

General satisfaction with the way the system has operated over its first six months is expressed in fairly equal measure by the exchange authorities themselves, by the larger local brokers which were among those worried by its impact by the watchdog Securities Commission, and by the big overseas broking houses — mainly British — which had already risen to a dominant position in institutional business.

The cynicism, as expected, has been found among the smaller local firms, often one-man shows and part-time at that. Even towards this end of the scale, however, some are ensuring a future by forging new alliances or carving a specialist niche. Meanwhile two areas of possible contention from the outset have been defused, if only by dint of Hong Kong's capacity for willing acceptance of the inevitable.

The first involves the increasing frequency with which blocks of shares are crossed off the floor, usually among the foreign brokers.

These are put through the computer not at the time of the transaction but some while after the tight 15-minute limit for reporting floor deals, corrupting the intention that the new system would allow instant visibility of daily trading patterns.

This is defended in part by reference to the sharp upward jolt in official turnover from April on, doubtless reflecting the previously frequent though smaller-sized deals struck outside the territory's four old exchanges.

Beyond this, Mr Derek Murphy, assistant Securities Commissioner, takes the view that with a 24-hour global equity market evolving, there will always be some who are bound on the floor.

"It is recognised that a market is a facility and the world does not stop when the final bell rings," he says.

The second potential focus of discord stems from the way brokers register themselves on screen as a buyer or seller of any particular stock. A queue forms on each side, but there is no indication of volume involved.

Bigger traders have been quick enough to memorise the code numbers for the other players which carry regular large-volume business. As one British broker puts it: "If I'm a buyer of a million Hongkong Land, no way am I going to go through the list in order from the top, picking up a few thousand each time."

The exchange held back from attempting to impose any formal ruling on queue-jumping and other informal practices which might have been in the air has dissipated.

Flowing on from this, all the same, is pressure from the Anglo-US camp for refinement and an extension of the automated system. This would sweep in computerised matching, linking buyers and sellers by quantity rather than chronology.

It would also add on a central clearing system for settlement of deals. Screen trading sits rather oddly with clearing requirements that mean dozens of messengers shuttling across the financial district and beyond every afternoon with suitcases full of scrip, Hongkong and Shanghai Bank already handles about 70 per cent of these arrangements, and is poised to take on and streamline the whole business is likely to come mainly from banking rather than broking quarters.

Neither of these proposals has yet had a full hearing, however. Changes within the exchange are decided on a one-member-one-vote basis, and the smaller local brokers who still command a large numerical majority will probably be wary of further outlays on technology.

None the less, the foreign houses are finding a more receptive ear to their arguments as the idea permeates that a fundamental change has taken place in the composition of the Hong Kong market in the space of the past three or so years. The difference is institutional business, negligible in the bull market of the early to mid-1970s, but which by the start of this decade had come to account for an estimated 30 per cent of all dealings.

From that point the tide ran fast, and few would now quibble with the judgment that fully 70 per cent of the market is held under large institutional management.

Hence, largely, the ascendancy of the foreign brokers. As Mr Murphy puts it: "We



Mr Ronald Li, chairman of the Hong Kong Stock Exchange

which could provide enough new business to sustain profitability even in a chillier world climate.

The futures exchange has made a good start; indeed, it is being questioned to what extent small investors are being drawn away from ordinary equity trading by the low outlays the futures dealings require. But the Hang Seng index contract is seen as a useful crossover, and brokers are marketing it actively among retail clients with clear success.

More seriously, the idea of an over-the-counter market — second board or USM, the nomenclature is still as vague as its intended purpose — is being promoted in the face of strong reservations from the overseas firms. It has the support of Mr Ronald Li, the Stock Exchange of Hong Kong chairman, and SHK.

Against it, the case is made that there are already more than enough listed stocks with low market capitalisation, thin trading volumes, and narrow areas of operation. Some see it as likely to be a junk market of which the prime purpose is to keep share salesmen in business.

In favour, Mr Fung cites the opportunities it could offer the territory's manufacturing sector, which has traditionally received a low rating on the main market, in part because of its fragmented nature.

"There are at least 20,000 small to medium-sized manufacturing companies employing a labour force of 300,000 and providing 10 per cent of GDP. Yet only a handful are listed; it is because there is no incentive," he says.

What neither its proponents nor the authorities want to see, however, is a second market becoming a way in for proliferation of Vancouver or Perth-style speculative mining or energy explorers, a few of which have already gained backdoor listings although most of Hong Kong or Chinese origin.

China, unsurprisingly, is the third main repository of local brokers' hopes. This is despite the fall-off in projects for the open cities of the south where lead-management roles in financing syndications had been the substance of their business with the country.

Current talk is instead of China listings — quotations on the Hong Kong exchange through holding companies for Chinese enterprises over which Peking would be willing to relinquish full ownership. This could be particularly appropriate for smaller offshoots of the Bank of China, some of which have much of their operations in Hong Kong.

A few of these have indicated willingness in principle to follow that course. Numerous obstacles remain, but officials from both sides are said already to have discussed a possible pilot issue.

Gordon Crabb

Territory's future role

Continued from Page One

Kong's future, it could clearly reduce Peking's dependence on the territory in the longer term, especially as China is evidently keen to tap capital markets further afield. It recently issued a Eurobond in Frankfurt, and exerted considerable pressure on banks to take part from London in defiance of the Bank of England's opposition — China still has incurred pre-revolutionary debts.

There is no doubt, nevertheless, that Hong Kong's markets could increasingly serve as a conduit for investment capital, from both Hong Kong and elsewhere, into China. The extent to which China will want and need to use them as such depends on unknowns for how long Deng Xiaoping remains the effective leader of China, and whether his open-door, pro-Western policies will survive him. These are areas in which Hong Kong will in any case be powerless and upon which it is almost pointless for the territory to speculate.

Hong Kong is also vulnerable to other powerful outside influences out of its control. Since it is a trade-based economy, the performance of that of the industrialised world and especially the US. During this decade, that has meant strong growth with the exception of the US, protectionist pressures.

Manufacturing industry is dominated by textiles and other light goods which have typically required a short investment cycle. At present new investment is slack and there are calls for development of new higher-technology sectors providing a sounder future for the industrial base.

This is particularly poignant for the many who see little sense in forecasts that Hong Kong will become a services rather than a manufacturing base. Without the latter, they ask, what is there to serve?

Though the provision of services such as trade finance to industry is the underpinning of Hong Kong's, the local stock market has additionally become far more institutionalised. This also provides a sounder base.

"As a services centre, the importance of Hong Kong's services in shipping, ship management, accounting, law, back-office work, communications and transport cannot be underestimated and seem set to be unparalleled in the region for a long time to come."

That Tokyo's rapid rise can occur while leaving Hong Kong as a significant centre would seem to suggest most.

As a deal-making centre, many banks come to Hong Kong because so many other banks are there. If they want a share of the action, be it South-East Asia, China or local business, the currently little-used alternative but to be there.

As a base for China business, companies often find that with a strong Chinese presence in Hong Kong, the territory is a more useful and agreeable base than Peking.

All of this is supported by low tax, a laissez-faire government approach, and a life-style that banks candidly admit they want to move to.

Obviously, the financial services industry could collapse in Hong Kong. It is too easy to paint a picture of extreme gloom as 1987 approaches. If there are financial accidents of the type which can occur in any such centre, the crisis which could follow could be even more serious in light of the uncertain nature of confidence. Some bankers acknowledge that they could move out virtually overnight and continue their business virtually unchanged from another base.

With the territory still a booming international finance centre when the Chinese are posted there instead of British troops and Gurkhas?

To some extent, the answer will depend on boardrooms far away — in New York, for example, where the simple idea of communist domination might not seem compatible with the long-term profitability of a US bank's extensive commitment.

The markets in Hong Kong can do only one thing to influence such decisions.

"The real solution," says Mr Kim Chan, chairman of the Hong Kong Futures Exchange, "is to make the place work."

Hong Kong as a Financial Centre 3

New supervision in banking

Commission acts swiftly

FOR THE last month, banks in Hong Kong have been operating under a new regulatory regime, one which seeks to bring many of their activities under official control for the first time. It took only a few days for the territory's new Banking Ordinance to justify its existence. Using the powers which had come into force on September 1, the government moved in to take over Hong Nin Bank, a four-branch operation which ranks 28th of the 35 locally incorporated banks.

The action by the Banking Commission came as a surprise, as Hong Nin had already found itself in trouble, just days earlier, officials were saying, they expected a satisfied deal to go through. But, faced with an erosion of deposits at Hong Nin and evidence of questionable loans, they dislodged its management and put in place an Exchange Fund credit line from Hong Kong's official reserves. Hong Nin illustrated the frailty still able to be discovered in some areas of Hong Kong banking at a time of its nicely high liquidity—often uncomfortably so—for the sector as a whole, and when analysts and regulators alike were reaching the opinion that the series of messy collapses over the past three years was over.

The first of these was Hang Lung Bank, the collapse of which in September 1983 cost an estimated HK\$1bn and prompted the drafting of the new legislation. The spate of half a dozen culminated with Overseas Trust Bank, which failed in June last year.

Hong Nin was still solvent, however, and the pre-emptive nature of the move also indicates the extent of the jurisdiction now in place. Previously the territory's governing bodies would have had to vest case-by-case powers with the commission.

Officials point out that in some respects the new ordinance gives them more powers than those available in the UK or to the Bank of England. Notably, government approval is needed for all new shareholdings representing more than 10 per cent of a bank's equity, before voting rights can be exercised. No such unequivocal authority was available to the British regulators when Standard Chartered, the UK bank with Hong Kong roots, was nationalised in 1982. In the last few weeks faced the attentions first of Sir Llyod's Bank and then of Sir Yuen-Kong Pao and other Far East entrepreneurs.

Further than this, Mr Robert Fell, the Banking Commissioner, under the ordinance may require an institution to do "any act of thing whatever" including, as events have shown, code control if he deems it in the public interest.

All the while the ordinance has been designed to avoid too precipitous a clampdown on the sector, and Hong Kong is far from having entered a new and draconian era of banking supervision.

A two-year grace period will preclude the imposition of its requirements on capital adequacy, while flexibility and tolerance are the two attributes still most commonly stressed by the authority responsible for its introduction.

"I think the industry itself feels the need for definite requirements," Mr Fell says, but adds soon afterwards:

Banks in Hong Kong

	1980	1981	1982	1983	1984	1985	(June) 1986
Total assets (HK\$bn)	289	414	597	789	904	1,181	1,272
of which HKS denominated	133	180	240	275	292	342	363
Number of banks	113	121	128	134	140	143	149
Number of branches	1,033	1,181	1,346	1,397	1,407	1,394	1,392
Average liquidity (final month, %)	48.4	55.5	47.2	51.1	49.6	50.7	54.6

Source: Census and Statistics Department, Hong Kong

"What I would have liked is less in the ordinance and more by discretion."

Monitoring is being used by the authorities particularly in monitoring new areas of business for Hong Kong banks, as the shape of their market changes.

Chief among these changes is the potent new force established over the last three to four years by the Peking-controlled Bank of China group, which now has some 20 per cent of the territory's branch network and a deposit base estimated to be at least of similar proportion.

Preferential loan rates offered in some areas by the Bank of China and its related institutions have contributed to tighter terms for lending all round, amid the relatively low demand for borrowing which persists in the system. Pressure on bank margins in thus accompanied by an enduring temptation, the more regulation notwithstanding, to base lending undertakings as much on the need for interest revenues as any prudential evaluation of the product or entity which is to be the recipient.

These uncomfortable symptoms are being manifested in three key areas of business:

- China trade, where reliable volume of two-day business is still being largely hampered by foreign exchange restraints while industrial project finance now requires the lender to assume more of the risk burden. Because of these restrictions, China-related business accounts at most for 5 per cent of banks' loan portfolios.
- Corporate business within Hong Kong, which is gravitating to the foreign institutions which are best placed to offer the full range of money market instruments.
- Retail outlets, which are being obliged to follow world trends in automated banking for personal customers, requiring investment levels by the larger institutions which their smaller rivals cannot hope, even proportionately, to match. Credit card business meanwhile continues to produce poor returns from a Chinese community which is said to be markedly diligent about settling monthly statements.

But the foreign banks lead a shift in necessitating large corporate calls for funds, their local counterparts are discussing a concerted move to open up an industry at the opposite end of the same spectrum—venture capital, which has yet to take off in Hong Kong. It is being enthusiastically prompted, although still only in proposal form, as a growth opportunity for the local sector.

Mr Piers Jacobs, the Financial Secretary, has a policy of closer relationship between banking and industry, and is lending a cautious endorsement to those examining its feasibility. The idea is

unlikely, however, to come to fruition in the form of a full-fledged and state-backed industrial or development bank, as is being proposed by some local bankers.

Mr Peter Wrangham, general manager of Hongkong and Shanghai Banking Corporation, by far the territory's largest local bank, is among those who would prefer venture capital to remain a private sector prerogative. An industrial bank would, for many, come too close to being a central bank. The Hong Kong Monetary Authority is unimpressed.

Of the HK\$290bn in outstanding bank lending for use within the territory, less than a tenth is to the manufacturing sector, which ranks a low third behind property and merchandise. In

part, this reflects Hong Kong's make-up, but with an additional element of caution on the part of the banks in spite of weak overall loan demand.

Mr Wrangham, who in his other capacity as chairman of the Hong Kong Association of Banks is currently examining the potential for venture capital, says: "There could be a time, particularly in electronics, when you are dealing with arc components coming in from Japan or Korea and being made up. As a bank you are not necessarily going to assess the prospects of an enterprise. Equity can be a better route."

For the banks very much below Hong Kong Bank in size, though opening many new sectors such as venture capital is

likely to require a strengthening of their own capital base. Aside from this is the September 1989 deadline for all the 35 local institutions to fall in line with the capital adequacy ratios laid down in the ordinance.

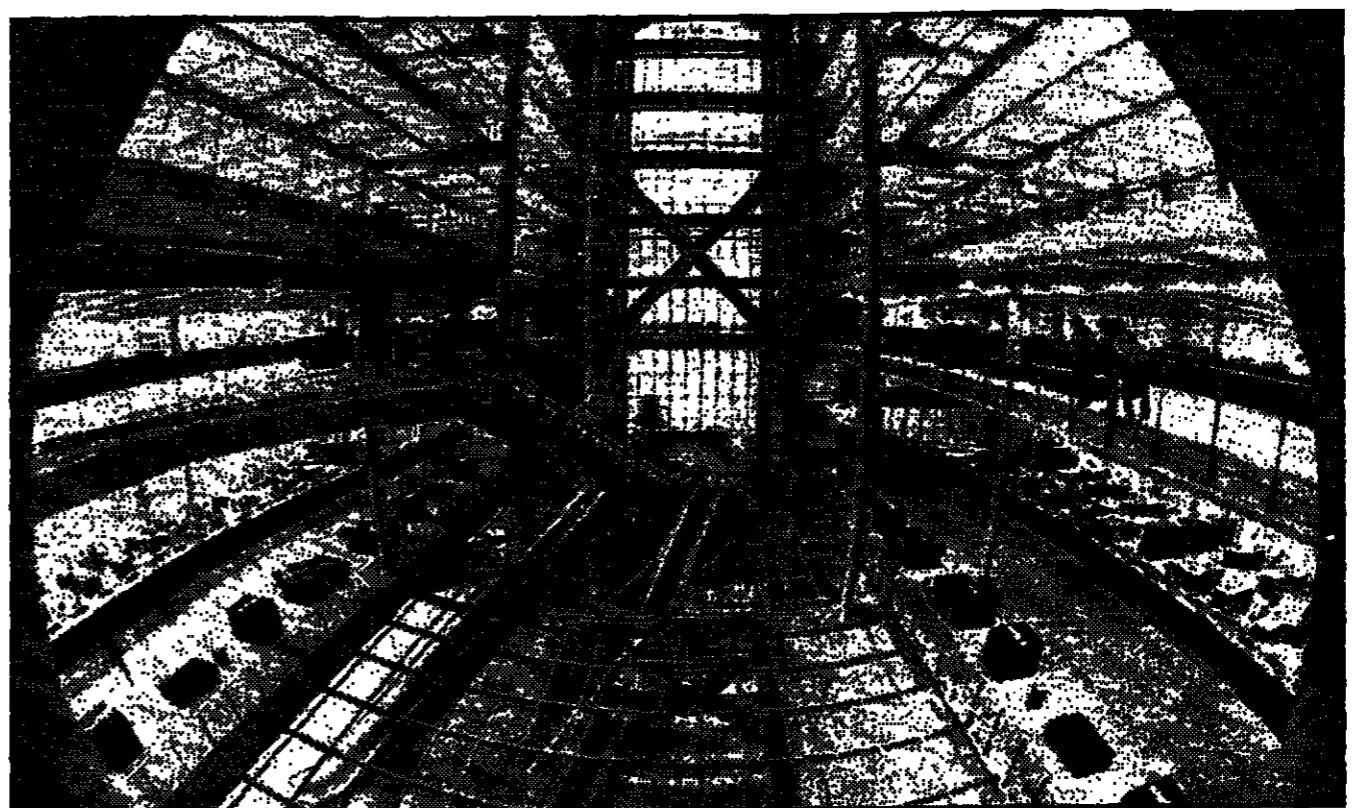
Whether or not more follow Hong Nin into protective cus-

tomer banking markets and retail services, all requiring investment in technology.

Analysts foresee a selective regrouping, mainly involving the medium-sized institutions which will have to fund a presence in an expanding range of

wholesale banking markets and retail services, all requiring investment in technology. This is where the squeeze on earnings is expected most to come. Below this level, for reasons of prestige or otherwise, family controlled banks and deposit taking companies are likely to remain in existence despite being minuscule by world standards. As Mr Fell, watching from Queensway Government Offices, puts it: "The very small will stick to their own stamps and get by somehow."

Gordon Cramb



View of a section of the banking hall of the Hongkong and Shanghai Bank

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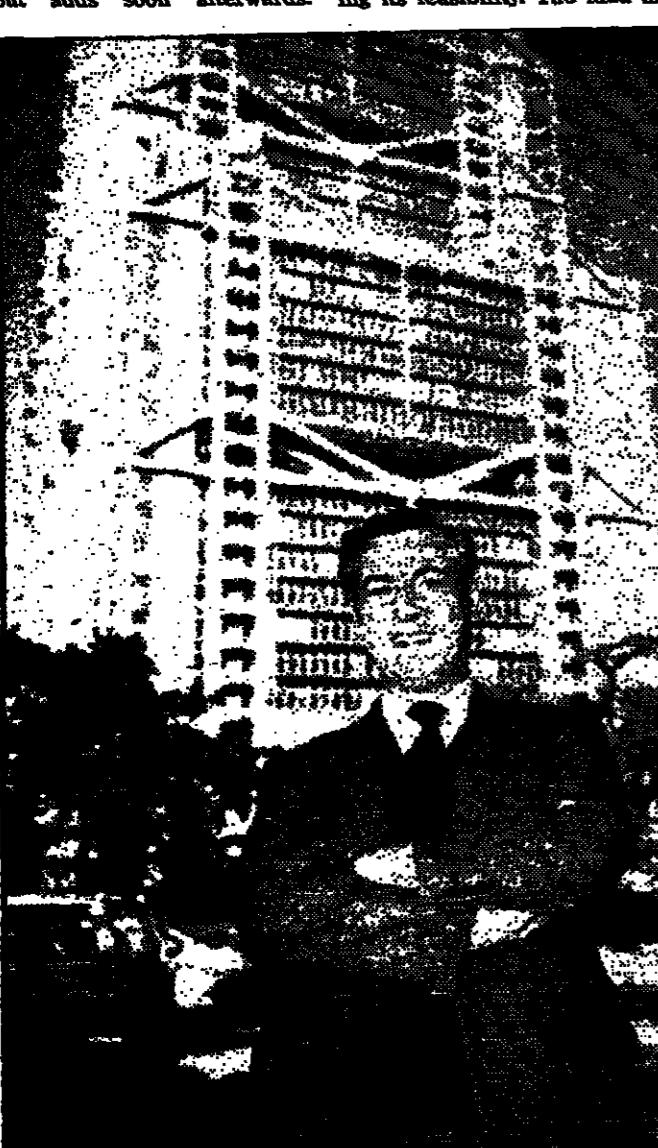
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Mr Piers Jacobs, the new Financial Secretary in Hong Kong, seen in front of the Hongkong and Shanghai Bank—the tallest building in Asia

Hong Kong as a Financial Centre 4

Futures Exchange

Gamble-lovers boost market volume



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MR KIM CHAM has good reason to be even more than usually effervescent about the progress of the Hong Kong Futures Exchange, of which he is chairman.

After being reborn in May as a financial futures market trading Hang Seng Index futures, the exchange has grown rapidly. Though the contract is small in value terms, trading volume measured by numbers of contracts has already passed the stock index business on the London International Financial Futures Exchange (Liffe) and the Sydney Futures Exchange.

The secret of its success, apparently, is the Hong Kong resident's innate liking for a gamble. Big investing institutions do participate in the market, but only to a limited extent.

Since the man on the Shaukeiwan tram has been boosting futures volume in a time when the stock market has been rising—and has been using futures as an alternative to stocks—there must still be questions marks over the durability of the exchange's current success.

The enthusiasm of the mostly young traders on the floor is clear, however. The exchange is already planning a move next month to a larger and more suitable floor, and will then launch futures based on domestic short-term interest rates. International contracts such as currencies will follow later.

Brokers say some procedures need to be tightened to bring it more into line with international markets

The exchange was established in 1976 as the Hong Kong Commodity Exchange, but met limited interest and was beset by a series of scandals. Futures consequently had a poor reputation in Hong Kong. Reforming the exchange was therefore a challenging task, involving new surveillance procedures, arrangements for a compensation fund, new legislation, and finally the attraction of capital from new members.

That the exchange will be a tougher watchdog already seems clear. Breaches in discipline have caused the suspension of a member firm and fines of others—for offences such as dealing for own account ahead of a customer's order.

Some members contend that the HK\$100 minimum commission is being undercut, and the exchange is understood also to have penalised members quietly for this, as well as for charging less than the

HK\$10,000 minimum margin from customers.

The stock index contract—by far the most important since the exchange's commodity futures barely trade—is based on the Hang Seng Index of 33 stocks. Its value is HK\$50 times the index, which stood at record highs just below 2,000 in early September giving a futures contract value of nearly HK\$100,000.

Hong Kong's stock market has always attracted considerable interest from small investors. Local brokers' offices are often crowded with customers keeping an eye on the market, and financial news is an important component in dozens of newspapers.

So it is not surprising that investors should have been attracted to a low-cost way of speculating on the stock market.

Brokers believe that most customer orders come from fairly wealthy local individuals wanting to take a punt on the direction of the stock market. As the market has been going up, this has been highly profitable.

Many such investors are probably less attuned to the idea of selling a futures contract short as a way of betting that the market will fall. Nor, so far, is there much use of the market as a hedging vehicle, again the market's bullishness has meant little.

More complex arbitrage pro-

grammes of the type seen in the

US are possible in theory. Since the index consists of only 33 shares and is heavily weighted towards a few of the larger capitalised stocks, it would be possible to buy or sell all of the component shares or a smaller selection giving a reasonably good proxy for the index. But brokers say that the premium of the index futures price over the actual index level is not high enough to justify an arbitrage trade involving the sale of futures contracts and the simultaneous purchase of constituent shares.

As part of attempts to develop a more solid liquidity base for the market, the exchange is promoting spread trades between different months of the Hang Seng contract. Lower mar-

ket

Hang Seng Index futures market

End of each month	Open interest	
	Net	Gross
May	1,871	5,567
June	2,314	5,213
July	3,404	7,508
Aug	4,678	18,903

Crowds flocking the Eastern Corridor: local residents' innate liking for a gamble has been the secret of the success of the Hong Kong Futures Exchange.

Capital Markets

An example of dynamism

WANTED: new top-quality borrowers. This is the cry from the bankers who have developed Hong Kong's capital markets over the past two years and are now looking with some concern at the future.

The capital markets are a good example of the dynamism of Hong Kong and its ability to apply sophisticated techniques rapidly. They indicate the role that Hong Kong could play as a fund-raising and investment centre for the region as its political status changes.

What is needed, however, is a broader spread of borrowers—including some making issues which could serve as benchmarks—and wider distribution of securities outside the banks which under-

stand them. The important worldwide trends underline the growth of Hong Kong's fixed and floating rate debt markets. These are securitisation, or the substitution of securities for bank loans; and swaps, through which borrowers can borrow more efficiently and according to the regime which suits them best.

Securitisation has signalled Hong Kong's decline in one area in which it used to serve as an important financial centre—the arrangement of syndicated loans for South-East Asian borrowers. The more creditworthy among them have turned to the securities markets, mainly in Europe, to satisfy their funding needs, while others have been borrowing less, mostly for economic reasons.

The trend may not last. Malaysia, for example, has recently been forced to return to traditional syndicated loans as its credit rating has dropped.

For the time being, however, those banks still in the business are left competing fiercely for a handful of mandates.

Hong Kong still does serve as a centre for what deals there are, covering an area stretching as far West as Pakistan. But the focus of most of the Euromarket bankers who were involved in the business has switched.

Rather than allowing securitisation to take away their livelihood, they have applied its techniques to the local market. In particular, the volume of

companies such as Cheung Kong and Jardine Matheson Banks and Chinese enterprises have also been among the users.

Commercial paper issues are—or, at least, should be—restricted to the highest quality borrowers who can achieve the finest rates and the number of these with a need for Hong Kong dollar funding is limited.

CD issues, which are mostly at fixed rates, are running well ahead of last year, at HK\$10.5bn in the first eight months compared with HK\$7.2bn in the whole of 1985.

A handful of foreign banks dominate the lead placement tables, with Banque Paribas last in the process of edging ahead, followed by Manufacturers Hanover and Citicorp running third.

Despite its rapid growth, however, the Hong Kong dollar market has a number of impediments:

- Banks make fixed rate issues with the aim of swapping the proceeds into floating rate funds at rates below those they could obtain in a straightforward funding. This is demand, however, on a supply of swap counter-parties—borrowers with a need for Hong Kong dollar fixed rate funds in quantity. This is clearly limited.

Commercial paper facilities quadrupled in 1985 but the pace has slowed in 1986, with just over HK\$1.5bn arranged in the first eight months of the year. Such facilities are usually arranged on the tender panel basis, in which underwriting banks set a maximum spread over money market rates at which the borrower will be guaranteed a maximum cost.

The participating banks, however, bid competitively for paper each time an issuer needs funds, so that the borrower should be able to obtain money market rates at below the maximum spread.

The volume of new facilities has declined this year probably because most of the major local borrowers with a natural need have already arranged them. These include major borrowers such as the Mass Transit Railway Corporation and Hongkong Land, and other utilities such as Hongkong Electric, the Kowloon-Canton Railway and Castle Peak Power, as well as large

securities issues denominated in Hong Kong dollars has mushroomed. Complex structures used in the Euromarkets have been fully employed in Hong Kong such as "mini-max" floating rate notes, reverse FRN, "bull" issues and warrants.

There have been two main types of issue: commercial paper—short-term notes issued by companies as an alternative to short-term bank funding—and certificates of deposit.

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The market has no liquidity. There is very little trading of securities. Banks, far from distributing securities to investors as part of the disintermediation process, hold most paper themselves. This has been extremely profitable during the steady decline in interest rates, but could cause considerable dislocation should interest rates turn upwards, and

with the aim of assisting traders and keeping the market moving. The intention of having such a mixture was to boost the liquidity of the market.

Some brokers believe the call sessions are unnecessary, and make it difficult to trade at the end of the day, because it is never clear at what point the market will actually close, it is impossible to put in "market-close" orders.

Brokers also say that there should be a floor committee composed of practitioners, as on other markets, in order to aid speedy resolution of trading disputes.

Such grumblings notwithstanding, the HKFE's progress in such a short time has been remarkable. The average trade is increasing from 10 to 20 per day, and brokers say a 200-lot order could now be handled fairly quickly. Traders have quickly picked up experience of trading futures, and the noise level—always a good test of futures markets—is high.

Alexander Nicoll



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particularly if there is a sudden substantial rise in rates—which seems unlikely at present.

Though Chinese entities have been active borrowers, they tend to be extremely demanding in setting terms, with the result that banks participate merely as a lever to obtaining future business—these are often called relationship deals, and they occur in straightforward bank lending as well as in securities issues. There are signs, however, that borrowers are now tending towards fairer pricing.

Banks have attacked the liquidity problem in several ways, of which the most recent are money market funds aimed at the small investor—that is to say, an investor with at least HK\$50,000 to keep on deposit. These invest in Hong Kong dollar securities and pay interest well above the cartelised bank deposit rates.

By early September, Manufacturers Hanover's was the latest with HK\$60m invested. But this remains a drop in the ocean in terms of what is needed for a broader distribution of securities among non-bank investors.

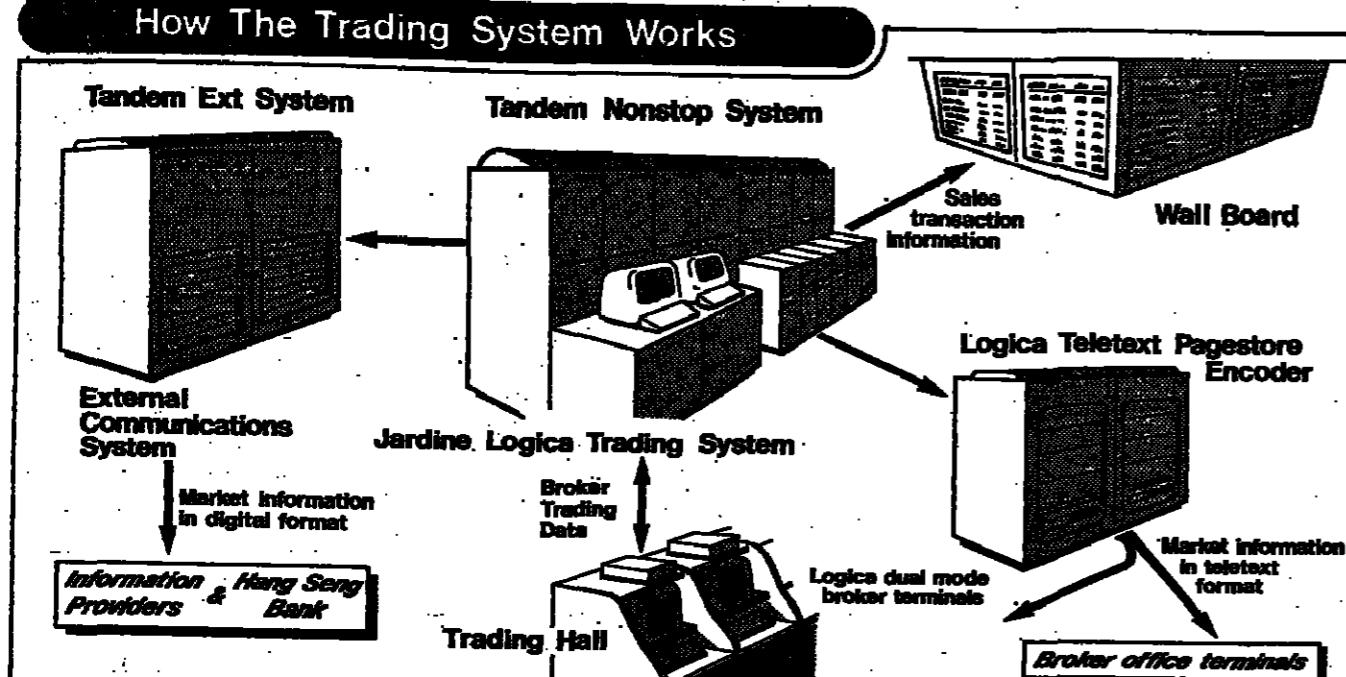
A more substantial trend has been towards packaging of assets, which effectively removes securities from the secondary marketplace and replaces them with new ones. The issuers of the new securities hold these ones until maturity and lock in a funding margin. Though this relieves the secondary market of often poorly-priced issues, it does not really expand the investor or borrower base.

"A lot of issues at the moment either have other assets tied to them or are effectively being used as a hedge against the issuer's own holdings," says one banker.

<p

Hong Kong as a Financial Centre 5

How The Trading System Works



As many as 3,000 dealers will be able to operate through the HK\$70m computerised system which was completed on time and within budget.

Computerised dealing system

Doubts have evaporated

MRI WILLIAM PHILLIPS, managing director of Baring Securities Hong Kong subsidiary, was cheerfully repentant:

"Definitely, I was sceptical," he said, "any definitely, I was wrong."

He was one of a number of significant stockbrokers who last year publicly cast doubt on the Stock Exchange of Hong Kong's plans for a new, computerised trading system to unite dealers from the territory's four existing exchanges—Hong Kong, Far East, Kam Ngan and Kowloon—on one trading floor.

Now most of the doubts have evaporated. Having looked at the alternative, "I think we have a very good compromise here," says Mr Phillips.

There are some niggles. Brokers say it can be difficult to buy or sell large volumes of stock close to the end of a trading day, for the most part, the reception accorded the system vindicates the judgement of its chief architects, Mr Ronald Li Fook and Dr Philip Wong, chairman of the exchange council computer subcommittee.

Since it went live earlier this year, it has functioned without a hitch—except for one notable day last month when, through human error, the system was not switched on for four minutes at the beginning of trading. Automatic start-up has now been built in.

Stock trading in Hong Kong is the days of the four separate exchanges was idiosyncratic. The new computerised system is itself also idiosyncratic because it has been designed to mirror, electronically, the manual trading method, which raises some questions about its competitiveness against other markets. But it is, nevertheless, sophisticated and ingenious and has a number of features which could be applied to other, smaller exchanges around the world.

The four original exchanges all traded in roughly the same way. Large whiteboards, one for each stock, mounted on the walls of the trading hall carried the bid and ask prices. The brokers wrote their identifying company numbers in columns under the prices indicating a willingness to deal at the prices quoted or at one spread higher or lower.

Dealers traded face to face in front of the boards, inserting the number of shares traded and the price agreed on the lower part of the board.

Television cameras, again one

for each board, relayed the trading information to brokers on the trading floor and in their offices in other parts of the city.

When the decision was taken to unite the four exchanges on a single trading floor, it was clear the whiteboards would have to go. With up to 3,000 traders entitled to take part in the outcry system, a chaos would have resulted.

"There is no doubt about it," Dr Wong, a stockbroker and paper manufacturer, says, "technology had to be the key to what we were trying to achieve."

But he was very conscious that to win the support of the traders, certain features of manual trading would have to be preserved. In particular, he was looking for flexibility especially in terms of last minute changes of mind. "That is a very important factor in Hong Kong".

To allow similar trading practices for all dealers to receive, in a fair manner, all the market information to which they are entitled through their screens, allowing them to browse at will through all the stocks on offer while at the same time making possible virtual instantaneous update of the information when a deal has been concluded.

It might be thought that

should prove a simple task for modern high speed computers, but that is not the case. Assembling screens of information and transmitting them to screens on dealer's desks takes substantial processing power. Hong Kong brokers in the old exchanges had to do this through the whiteboards by rifling their fingers over the control buttons for the closed circuit television system.

These pages are broadcast one after the other to every broker's terminal (there are over 300 on the floor) using teletext technology, a method for transmitting digital information using video signals—it is known best in the US in the form of the BBC's Ceefax and ITV's Oracle.

It is a little like watching transparencies screened using a projector with a carousel magazine. The pictures come up one after the other and any one of them can be "captured" by the terminal without interfering with the flow.

There is no load on the central processor at all, and the brokers can select a new page in about 0.6 of a second.

For Jardine Logica, the project was an undoubted success. Everybody agrees that it was cost effective on budget, in the time allowed and does exactly what the exchange wanted it to do.

Mr K. W. Chan, data processing and trading manager, with previous experience of government computer projects, says it is one of the most successful projects he has seen.

Mr Li, the exchange chairman, and Mr Geoffrey Sun Hon Kuen, his chief executive, agree. And the traders seem happy. Ms Jill Gallie, of the old-established Hong Kong trading family F. R. Zimmerman, a member of the exchange system user committee, says: "Now we are in the 21st century."

Costing HK\$70m, it is still only the first stage in the computerisation of share trading in the territory. The next stage, and one which could result in considerable savings, is the automation of settlement and clearing. The International Commodities Clearing House (ICCH) and the Hongkong and Shanghai Bank are working on proposals for this next stage of automation.

Alan Cane

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Hong Kong as a Financial Centre 6

The future of foreign banks

Prospects look good

MR FUMIO UMEMOTO is happy with Hong Kong. As area general manager of a foreign bank operating in the territory, this is understandable. But his bank is Bank of Tokyo, one of Japan's leading "city" or commercial banks; he is on its main board in addition to his local duties; and he could be forgiven for being more enthusiastic about prospects for a liberalised financial era now dawning on Tokyo than he is over Hong Kong's changeable outlook.

This is some way from being the case, though, and Mr Umemoto readily draws attention to facilities Japan still lacks in order to be able to claim its place as a fully stocked ladder of financial services accessible to those who want them.

Whatever allowance one makes for a placatory role in national public relations which all bankers abroad have at times to adopt, the tangible presence of Japanese banks in Hong Kong is already and growing.

Because of their parents' sheer size, in the words of one government official, they "dominate Hong Kong's banking balance sheet".

The question now is how much their local activities will flow back to relocate in a freer Tokyo market, and to what extent other foreign banks will follow. It is being asked as frequently and as urgently as what China's commitment to promoting the territory's financial system will be.

Bank of Tokyo has a specialised foreign exchange role, and has thus had a Hong Kong presence since 1953, a decade before other Japanese banks.

Mr Umemoto, who is responsible for US\$3bn in assets deployed there, continues: "For the banking business as a whole, I don't believe Hong Kong operations will become less active. For market oriented operations, the more the number of centres, the more the turnover. It's not a zero-sum game."

Japanese bankers are bullish too on China, taking a view similar to their Western counterparts about a short-term, "tough-going party shake-up" before 1987, if Peking needs funds it must see its best interests as embodying a sophisticated

financial marketplace in the strategic South China time zone.

Bank of Tokyo is one which has completed the regional triangle by forming a small joint venture merchant bank with Bank of China, the external arm of the Peking central bank, Kiang-cheng Tokyo Finance, established six years ago, was among the earliest such tie-ups.

Daichi Kangyo, Japan's and by some measure the world's largest bank, last month moved to expand its China and retail Hong Kong business by buying control of Chekiang First Bank, valued under the deal at some Y16.2bn. The flowback, if there is to be one, shows few signs of having started through the property and shipping empire.

Instead the banks could rely on, and attempt more actively to generate, an increased level of business from their home country. On the investment side, Manufacturers Hanover of the US did so earlier this year when new emerged of its plan to offer unit trusts; others, too, had been working quietly along similar lines.

There are strong signs that this is happening, to an extent which is sufficient occasionally to rattle the biggest of the local banks. On the investment side, Manufacturers Hanover of the US did so earlier this year when new emerged of its plan to offer unit trusts; others, too, had been working quietly along similar lines.

The new instruments were seen locally as a threat to a long-standing cartel of deposit rates which had served to support US banks. But Peter Wragham, general manager of the Hongkong and Shanghai Banking Corporation, now concedes:

"We will be in a position to enter this market in the near future, and we may do so."

In this instance as in others, government authorities are less than troubled—cracks are seen to be opening in what they view as a restrictive practice which, they say, local banks themselves may soon find is against their best interests.

Officials also regard with equanimity the trend to securitised lending, pointing out that to an extent banks have been in trading relationships for years—gold is given as a prime example. What they are monitoring is the scale of operations which the banks take on to their books, in particular particularly likely by a continuing pancy of end-investors for instruments such as Hong Kong dollar certificates of deposit.

The sector has grown swiftly. For all banks in Hong Kong, the total of outstanding local currency CDs carried on their balance sheets is fast approaching HK\$15bn, more than 10 times the 1980 level and three times the present foreign currency denominated amount.

Manufacturers Hanover also heads the lead management table for Hong Kong dollar CD issues, in a league which has strong French as well as US and British representation and, from the local side, Wardley, the merchant banking unit of Hongkong Bank.

Traditional merchant banking is not always most profitable in Hong Kong, however, with returns on total assets rarely far above 1 per cent.

First, in most cases the foreign banks have the edge in experience as Hong Kong follows the world trend away from large

Taiwan.

With loan demand low, a paring of corporate lending margins, and Japanese banks identified as leading the way.

Faced with this less than

buoyant outlook for growth, the overseas institutions appear to have a limited number of ways forward. These range from, at the narrow end, forging close links with one of the territory's larger enterprises outside the financial sector, offering "most favoured customer" status in return for a reliable volume of business.

None but the smallest among the overseas operators would be likely to opt exclusively for such a path. But unwittingly, it could be one upshot for Standard Chartered if the shareholding beach-head established by Shun Yue-Kong Pao is confirmed by the deal clinched through the property and shipping empire.

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Faced with this less than



Hongkong and Shanghai Banking Corporation

Symbol of dominance

THE HONGKONG and Shanghai Banking Corporation's new headquarters building is a powerful symbol of the bank's commitment to remain dominant into the next century. It is both unique and impressive. But not done in the style of China's banking hall, through which thousands of Hong Kong people filed ten years ago to pay their final respect to Mao Tse-Tung, is a model that is equally symbolic.

The model shows not only how far China has come in the past decade, but also that the communist-owned banks intend to dominate Hong Kong as the territory's sovereignty changes.

It underlines the challenge to the Hongkong Bank to be faced by William Purves soon when he succeeds Sir Michael Sandberg as chairman.

The model is of the Bank of China's own new Hong Kong headquarters. Designed by Mr L M. Pei, its complex triangular shape is as striking as the Hongkong Bank building's extraordinary suspension design. What is more, the building—already under construction—not quite next door but close by—is called.

The Bank of China's clean

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the group's substantial spending on technology. It has an extensive Automated Teller Machine (ATM) network and has also developed an on-line service, called Hexagon, on which corporate customers have instant access to information and banking transactions.

"We looked at the role of a merchant bank both in general and in the Hongkong Bank group. We concluded that merchant banks tended to get the risks that commercial banks didn't want."

"This also brought the merchant bank into conflict with its parent. We decided that the future lay not in risking assets but in the top tiers of clients that can tap investors directly," he says.

Hong Kong's growing domestic capital markets are thus an important area of Wardley's business, even though it could be winning mandates for transactions that would traditionally have been done by their parent company.

The main thrust of the group's strategy is that it already is among the largest of the world's fully international banking institutions.

An acquisition would further reduce the group's dependence on Hong Kong, and would help to make the group more truly international instead of being as its own branch network outside Hong Kong is—mostly a bank for overseas Chinese.

For the time being, however, the group is turning in respectable results. Attributable net profits rose 8 per cent in the first half of 1985 to HK\$1.18bn, and growth for the full year is predicted to be steady. Total assets rose from HK\$45.5bn at the end of 1985 to HK\$61.3bn at end June.

Alexander Nicoll

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Hong Kong as a Financial Centre 7

The Economic Scene

Healthy trade picture

IT HAS become somewhat of a cliché to say that Hong Kong is becoming a services centre and that its manufacturing role is declining.

According to this view, the territory is no longer the low-cost producer it once was and is increasingly moved into higher valued-added goods, and its manufacturing base is therefore shrinking and will go on doing so.

Meanwhile, the argument runs, services being offered by the financial, trade, shipping and other support sectors are expanding and becoming more sophisticated. With the approaching change in the territorial political status, Hong Kong is set to become the services centre for the whole of south China.

Although elements of each side of this argument carry weight, its overall thrust is undoubtedly an oversimplification and may even be wrong. Hong Kong is still a major manufacturing centre. It always has been an entrepot and services centre. The role that additional financial services can play is likely to depend heavily on what needs China will have.

Among those who question the commonly held view are economists at the Hongkong and Shanghai Banking Corporation, who wrote in a recent report entitled "The Manufacturing Sector—Hong Kong's Backbone" that "The impression of de-industrialisation is more surface than real."

They say statistics show that the share of the manufacturing sector in gross domestic product has remained stable in the first half of this decade at around 23 per cent. The demand for supporting services generated by the manufacturing sector has been very significant: "If this indirect contribution to the economy is included as it should be, then the extent of the decline in the number of the manufacturing sector's workforce has been overstated."

Nevertheless, there must be doubts about whether manufacturing can continue to hold its own. Mr Piers Jacobs, the new Financial Secretary, has taken over an economy which is generally viewed as having already seen its period of fastest growth. After averaging real annual growth of 8 per cent in the previous six years, gross domestic product grew only 0.8 per cent last year.

Though he professes few concerns about the state of the economy at present, Mr Jacobs says: "I am a bit worried about the US for the future. I do not

Domestic exports (in value terms)

	1st half 1985	1st half 1986	Growth rate
All countries	65,374	60,408	-8
USA	27,836	26,125	-7
Canada	7,349	7,918	+7
FR Germany	4,574	3,572	-28
UK	4,226	3,878	-8
Japan	2,576	2,080	-16
Australia	1,449	1,585	+7
Singapore	1,223	1,186	-11
Rest of the world	14,126	12,237	-15

Source: Hong Kong Government

think that protectionist sentiments are over. They could build up and they could affect our position."

This could especially affect Hong Kong's enormous exports of textiles.

The other area of concern is the level of investment in capital goods. This has been running at a relatively low level. If Hong Kong is to continue to hold its own, many people believe investment will need to be focused on higher technology sectors. This could mean investment for a longer period than has been the custom in Hong Kong before receiving a return.

The picture for trade and the overall economy is quite healthy this year, with domestic exports picking up, inflation staying low, and unemployment virtually non-existent. The Government has shown no sign that it will change the local dollar's HK\$7.80 peg to the US dollar, and therefore export competitiveness has improved as the two currencies have fallen in tandem.

Though this has naturally not aided export prices to the US, sales there have grown in the first half of 1986. Domestic exports to West Germany, Japan, Canada and the UK have all been growing, but those to China and Australia have shrunk. Reflecting China's slowdown on spending of foreign exchange, its purchases from Hong Kong of capital goods

watch and clock exports rose, those of electronic components and electrical appliances both fell.

The Hongkong Bank economists argue that the "rising tide of protectionism, coupled with growing competition from mainly industrialised countries, has intensified the need for speeding up the diversification of Hong Kong's manufacturing industry."

Investment in new manufacturing areas, however, does not seem to be occurring. The volume of retained imports of capital goods in first half 1986 was 4 per cent below the same period a year before, and the drop in second half of 1985 was 12 per cent.

"The slump in industrial investment has caused considerable anxiety and doubts are naturally being raised as to whether the economic growth that Hong Kong has become accustomed to can really continue if industry is not re-equipping itself to respond efficiently to future world demand," the economists say.

Some have backed this concern with calls for a government-sponsored industrial trust to promote new investment, but this is not yet a much widespread support. If it did, it would mark a major break in a territory which has relied so heavily on private sector solutions.

But not even the view that investment in manufacturing industry is declining is universally held. Economists at Sun Hung Kai Securities, for example, say the first half fall in retained imports of capital goods, at 8.1 per cent in money terms, was largely due to a 7.6 per cent drop in transport equipment caused by the completion of a substantial part of the Mass Transit Railway Island Line.

"The fall in retained imports of capital goods does not reflect a slackening in investment confidence, as retained imports of industrial machinery registered a hefty gain of 67 per cent and that of construction machinery showed an increase of 39 per cent," the SHK economists say.

"Assuming prices of industrial and construction machinery have climbed by 20 per cent because of the devaluation of the Hong Kong dollar against most other major currencies, the increases remain substantial."

Tourism in industrial property also suggests a reasonably high degree of investment confidence, they say.

Alexander Nicoll

Domestic Export Comparisons

Year-on-year comparisons	Growth rates in real terms of domestic exports (%)				
	US	China	FR Germany	UK	Japan
1985/1984	-6	87	-29	-13	-3
82	-14	56	-21	-21	-18
83	-11	21	-18	-22	-15
84	5	-4	4	-14	-9
1986/1985	1	-22	38	-3	18
82	8	4	40	16	18

Source: Hong Kong Government statistics.

Bank of China

A daunting task ahead

HONG KONG'S so-called "Sister Banks"—the 13 banks gathered under the umbrella of the Bank of China—were, until just a few years ago, a ramshackle array of left-overs from the 1949 revolution.

Today, they are being galvanised to provide the funds needed for the daunting task of modernising China's now-round economy. In comparison with most of the western banks operating in Hong Kong, many remain cumbersome, bureaucratic, and desperately short on technical skills. But substantial resources are being invested to remedy this, to the point where the sister banks have now become an increasingly potent force on the local banking scene.

Since 1979, shortly after Deng Xiaoping, China's most powerful figure, formulated the open door policy intended to bring to an end "the two decades of economic isolation, the Sister Banks have become an organised force, each developing particular banking skills.

They are now second only to the Hongkong and Shanghai Banking Corporation and its "sister" the Hang Seng Bank in the British territory. They work in concert to raise funds for lending to ventures in mainland China, providing financial backing to prospective investors on the mainland and funding ventures in Hong Kong where mainland Chinese corporations have a stake.

All have either already increased their authorised capital base in order to boost operations or are in the process of doing so.

More recently, they have committed themselves to fostering "stability and prosperity" in Hong Kong. This may well that may provide the impetus for the stability loans to failing local banks and to the floundering shipbuilding group, Orient Overseas (Holdings). The banks in the group—which in Chinese is called the "Zhongyuan Jituan"—were originally the Hong Kong branches of banks incorporated in different parts of China. In the wake of the 1949 revolution, all banks on the mainland were nationalised and absorbed into the People's Bank, China's Central Bank.

Today, only four are fully incorporated in Hong Kong with the remainder maintaining the fiction of incorporation in Peking—in most cases in the form of a nameplate at the Bank of China's headquarters.

Their traditional strengths were in simple trade finance, but as they have geared up to

aid China's post-1978 modernisation, so they have begun to build up skills in capital market operations, merchant banking, mortgage finance, industrial investment, and provident fund and unit trust management. Some are now dealing in futures and options business and European Currency Unit (Ecu) deposits.

Excluding the one bank in Macao that forms part of the Bank of China group, the 13 banks today account for more than 250 branches, and about one fifth of all bank deposits in Hong Kong—compared with 18 per cent five years ago.

This fall in share of the Hongkong Bank group, which boasts 380 branches, and about 70 per cent of total deposits. But

Joint Ventures

Partial equity joint ventures in China, by sector	
	%
Property, hotels	48.5
Light industry	28
Machinery, appliances	17.5
Energy, resources	10
Others	4

Source: Hongkong and Shanghai Banking Corporation.

this ratio seems certain to change in the years ahead—in part because of an aggressive programme of expansion planned by the Sister Banks.

At a time when other banks in the territory are reducing their branch networks, each of the Sister Banks is bent on establishing new branches—some reported to be as many as 100 over the next five years.

From a traditional base among the working-class Chinese, the Sister Banks have targeted Hong Kong's middle classes and claim successes in winning new customers from this well-to-do group. Bait has been a willingness to provide mortgages on attractive terms at a time when home ownership is becoming financially feasible, and to offer foreign exchange bank accounts with minimum deposit amounts significantly lower than the minimums offered by other banks.

Such foreign exchange accounts offer much higher rates of interest than Hong Kong dollar accounts. The group claims that loans grew by 36 per cent last year, with deposits up 30 per cent, but refuses to provide exact figures to substantiate these claims.

Lau Chiu-Yap, deputy general manager of the Bank of China's

business division, recently noted that the group had since 1984 lent over HK\$310bn to Hong Kong businessmen for their operations inside mainland China.

At the same time, small industrial loans in the territory itself have grown from HK\$1bn in 1983 to HK\$2.4bn last year.

However, it is a measure of the comparative inefficiency that remains among the Sister Banks that among the four banks that are incorporated in Hong Kong—the Nanyang Commercial Bank, the Chiayi Bank, the Hsinchu Commercial Bank, and the Taiwan Commercial Bank—

the average rate of return last year of between 6.5 per cent and 34 per cent—poor by comparison with most other local banks, and far short of the 25 per cent rate of return achieved by the Hang Seng Bank.

The turning point for the banks was the arrival in 1980 of Jiang Wengui to set up the Bank of China's Hong Kong and Macao regional office. Until then, operations of the Sister Banks were unco-ordinated and often at odds with each other.

Jiang has since retired, but he has done much to encourage the different banks' operations to continue. There are strict limits on the amount any Sister Bank can lend without reference to the Bank of China—HK\$20m for secured loans and HK\$5m for unsecured ones.

The banks use a common electronic clearing system—jetra. They all use the same banking training school, which provides training for staff members and handles up to 1,000 people at any one time.

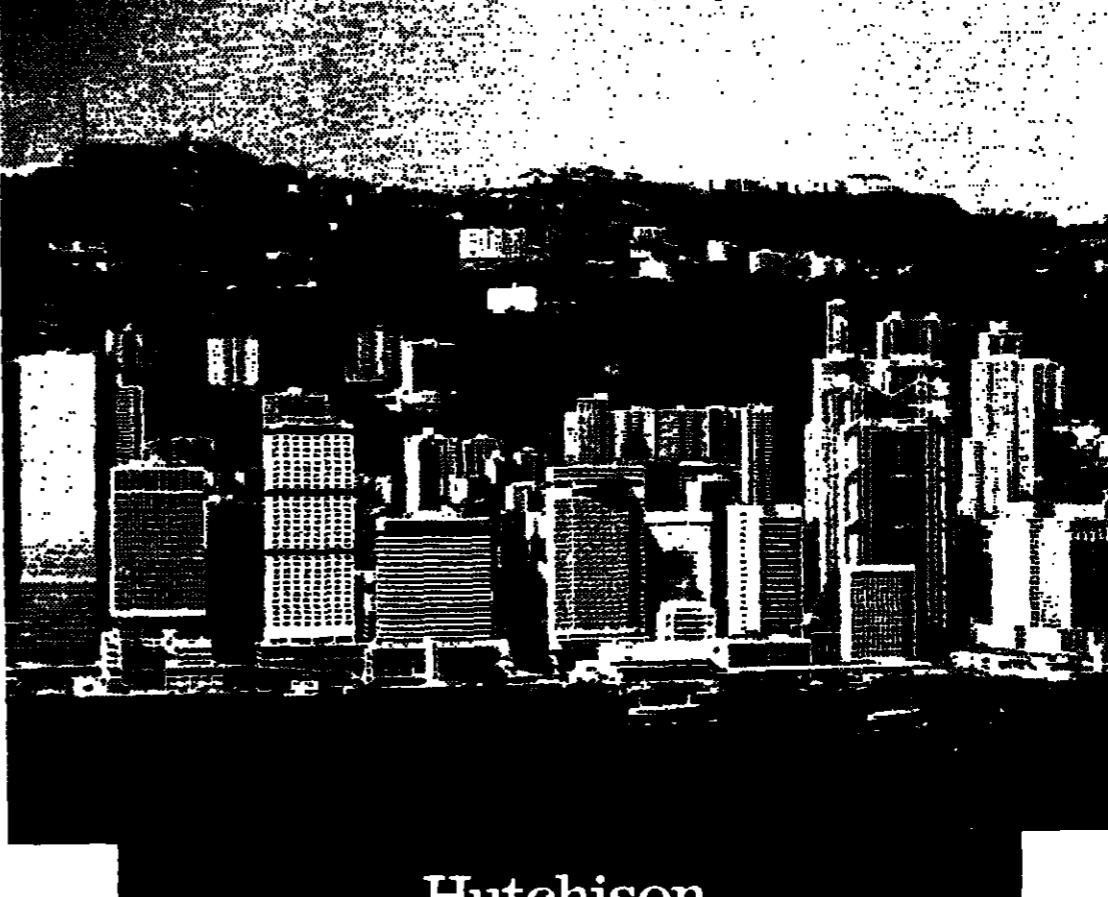
Most training is devoted to basic skills for junior staff, but an increasing number of more specialised courses are being mounted for senior staff.

Each of the Sister Banks has been encouraged either to build on traditional strengths, or to find a specialist niche. The Posong Bank, for example, has retained its long-standing role as a specialist in bullion trading while expanding aggressively its foreign exchange operations. This growth was reflected last year in a 119 per cent rise in deposits (to HK\$3.6bn) and a 75 per cent increase in lending.

The Bank of Communications, is developing treasury and capital market operations, while expanding merchant banking and other wholesale banking activities.

The Nanyang Commercial Bank is credited with organising the earliest loan syndications for projects inside China,

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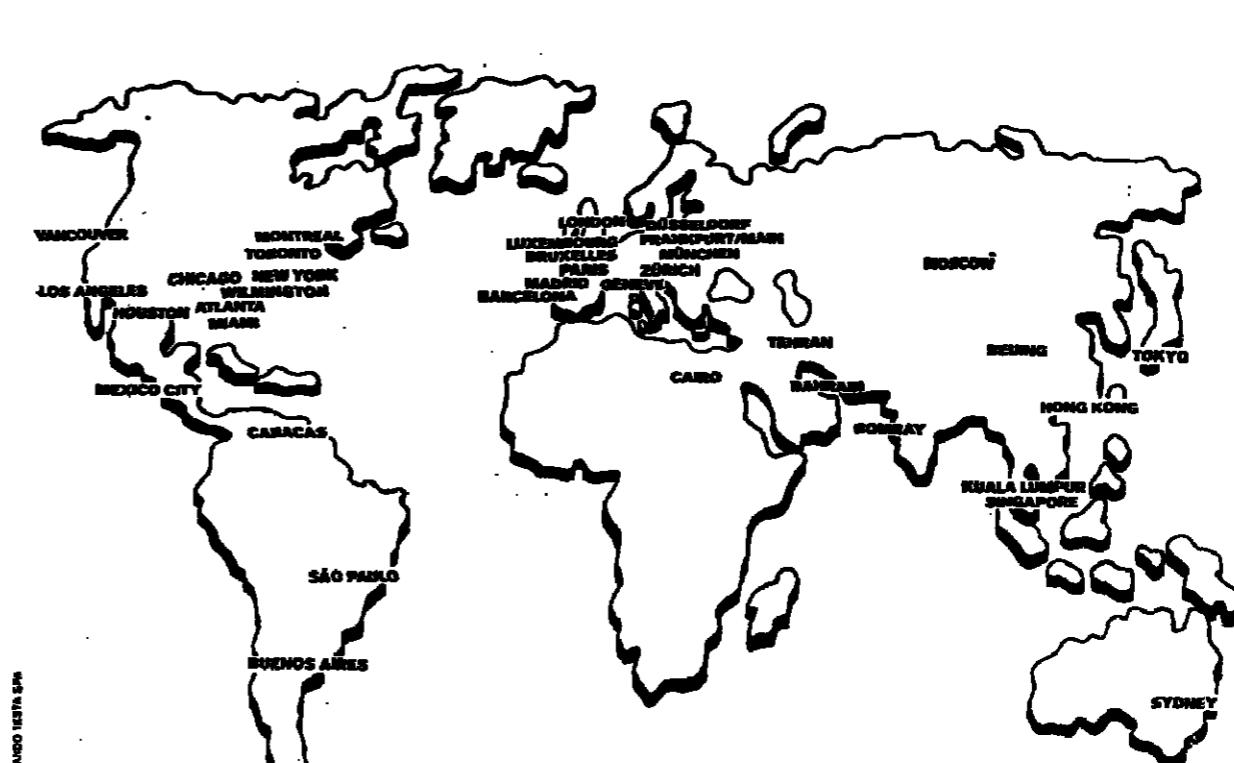
We are also electricity, communications, wholesaling and distribution, manufacturing, quarrying, concrete and asphalt. And we have a substantial share in the major English newspaper and one of the most successful hotels. The lifeblood of Hong Kong passes through our container terminal—the

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David Dodwell

Hong Kong as a Financial Centre 8

China's viewpoint

When Deng speaks, Hong Kong listens hard



Deng Xiaoping, the Chinese leader: his recent statements combine admission, pledge and warning

THE OCCASION chosen by Deng Xiaoping was a US television interview, a rare enough event in itself. What the Chinese leader said last month to his CBS interviewer in Peking covered a wide range of topics on his nation's position in the world. But he was at his most candid when making four points of key relevance to bankers, traders, contractors and entrepreneurs alike—particularly, but not only, those operating from Hong Kong.

The statements combine admission, pledge and warning.

Deng said: "I do understand those complaints of foreign investors. No one would come here and invest without getting returns on their investment."

"We are working to change the present state of affairs. We are taking effective measures to solve these problems."

"When these problems are solved, new problems will arise and they should be settled."

"To be frank, the policy (of encouraging wealth creation) will not give rise to the emergence of a new bourgeoisie under socialism. It is very difficult for people to become millionaires."

When Deng speaks on such matters, Hong Kong listens. The territory accounts for fully 80 per cent of foreign investment in China and a quarter of the mainland's foreign exchange earnings. Meanwhile, some

believe China is poised this year to eclipse the US as Hong Kong's biggest trading partner. The volume of mainland exports for delivery within Hong Kong already puts it close behind.

When Deng speaks of complaints, problems and difficulties, though, Hong Kong knows what he means. Factored into the trade and investment equation are a diversity of property, infrastructural and manufacturing joint ventures, the products of the first half of this decade when a pretty much untrammeled influx of foreign-partnered

investment came to the open zones of the city. Let a thousand projects bloom may have been the idea, but:

• Not all have done so. Shortages of equipment, services and skills have particularly beset larger industrial installations like vehicle plants, which could have been showpiece facilities.

Moreover, creating special economic zones does not of itself generate improved output-productivity. Shenzhen, the first such centre to Hong Kong, was reported to have been 35 per cent below national average last year.

• Those which have been accomplished successfully have in large measure been too much of the same type, masking for oversupply and evidencing lack of forethought in what is meant still to be a planned economy.

Property development makes

up half of all foreign joint ventures in China, but the heavy bias towards luxury-class hotels has been one cause for what one long-time Peking-watcher describes as "dismay" among the leadership in the capital.

In reaction to this, but more so to a steep and severe drain of foreign exchange reserves down nearly 30 per cent to US\$11.9bn in the 15 months to last December—a bar was put on capital spending in many areas as well as on direct imports. Latecomers can get in, but the cheap seats have gone.

From the point of view of

smaller Hong Kong-originated project proposals, and of the lending banks based in the territory to which these are put, the key ingredient now lacking is the high level of official mainland guarantee that covered earlier ventures.

In

past

years,

exposure to irrecoverability of the investments made to be little as 5 per cent of the sum involved. More thorough feasibility studies can redress this in part, but alone cannot make China project a growth area sustainable at anything near previous rates.

China's self-imposed cooling-off period is far from being near an end, as some Hong Kong hopefuls think. Figures released from Peking last month for the first seven months of this year show capital investments up 10 per cent.

The total outlay of 42.3bn yuan was 7.5 per cent above the same period of 1985 although negative growth had been projected.

Significantly, the official Peking Review attributed the over-shoot to local administrators disobeying central government orders to cancel or postpone projects—offices, hotels and tourist facilities as well as trunk roads and those processing plants which were not assured of energy and raw material supplies.

From their side of the border

Hong Kong government officials appear anxious to play down any notion that the territory's prosperity will erode in the absence of an exponential growth rate in China business. One developing country ought not to be the sole engine for the economic expansion of a sophisticated though compact marketplace, they stress.

For all the open-door 1980s have fuelled expectations within China's populace which can only be met, as one analyst put it recently, "by raising living standards rather than raising banners." The 1987 dimension aside, the Hong Kong reservoir of funds offers the nearest and clearest way to do so.

The territory has already

become the testing ground for Chinese experiments in world banking. China is thought likely to leapfrog what has been called the "Korean stage" of massive sovereign credits instead undertaking piecemeal commercial borrowings. As one leading local banker describes it, "A lot of borrowing by Hong Kong is not so much in high-tonstone issues, but all the time."

The dozen-strong Bank of

China group now operates a substantial range of retail and commercial banking business in Hong Kong. China International Trust and Investment Corporation (Citic), run in parallel as a conduit for joint ventures, has also had its brief extended to cover fund-raising under its own name in the United States, investing in North American forest land and other natural resources, and even rescuing an ailing Hong Kong bank.

Ka Wah Bank, into which Citic

earlier this year injected HK\$550m to take nearly full control, is held up by mainland bankers as an illustration of Peking's wish for stability in Hong Kong's financial system.

Ka Wah is now administered as

part of the Citic group and is headed by Jin De-Qin, a Citic vice chairman and a former president of the Bank of China.

"Citic needs a channel to the outside world," Jin says. This thinking however, extends well beyond Hong Kong and what he says makes clear that the territory's financial community would be ill advised to assume that it will always have first refusal on calls for funds.

Ka Wah has branches in New York, Los Angeles and Toronto, and is to be used by Citic as one means of tapping overseas Chinese resident in North America, as well as acting as a general outpost for trans-Pacific business.

Citic and other mainland financial entities have at the same time been exploring the deeper waters of the international capital markets through London, Tokyo and Frankfurt, and have found the experience encouraging. But it is to Hong Kong on which they still largely rely for project finance, and Jin is among those keenest to throw light on the opportunities still available.

Even the hotel building sector is not entirely saturated in the southern cities, he says, just the upper end of the market. "In some areas there is still a need ... we need some more at the middle levels for tourists."

Investments

The participation of an agency like Citic in a development project is one of the positive indicators most sought after by Hong Kong-based bankers when a venture partner is seeking their financial support. Not only do financial guarantees have receded, "it is comforting to see Citic or China Travel (the tourism enterprise) involved ever in no tangible way," one observer.

Intermittent noises emerge from Peking that Shanghai could be reopened as a capital market, while nearby Shenyang has been developing at least a primary market in paper akin to corporate bonds. Moves like this are read in Hong Kong with a mixture of wonder and cynicism, for if Peking felt it itself obliged occasionally to remind the territory that there are important parts of its domain other than the capital itself and the Pearl River delta region with which Hong Kong is most acquainted.

But it is here, along the boulevards of cities like Guangzhou (Canton), that the more concrete evidence is to be found of what Hong Kong capital can do, and is still needed to do. Polite talk on police duty by the Peugeot-Coca-Cola alliance, a signal through streams of taxis ferrying Hong Kong businessmen from hotel to appointment, in an equally gleaming new office block past building sites where work continues.

On the assumption that the current Chinese period of consolidation will prove to be temporary, more than one Hong Kong analyst has settled on an American analogy for the future role to be played by the region in the mainland. This sees Peking emerging as "China's Washington, with a firm but distant hand on a Hong Kong-Shenzen-Guangzhou axis which could become its New York."

Another symbol of the enthusiasm being evidenced within the territory for a share in the many infrastructure developments for which there remains a need: a Hong Kong consortium is said to be planning a Hong Kong-Canton highway project, with approval hoped for by the end of this year. The road to 1987 is unlikely to be free from hitches, but efforts are being made on both sides to flatten out the bumps.

Gordon Cramb



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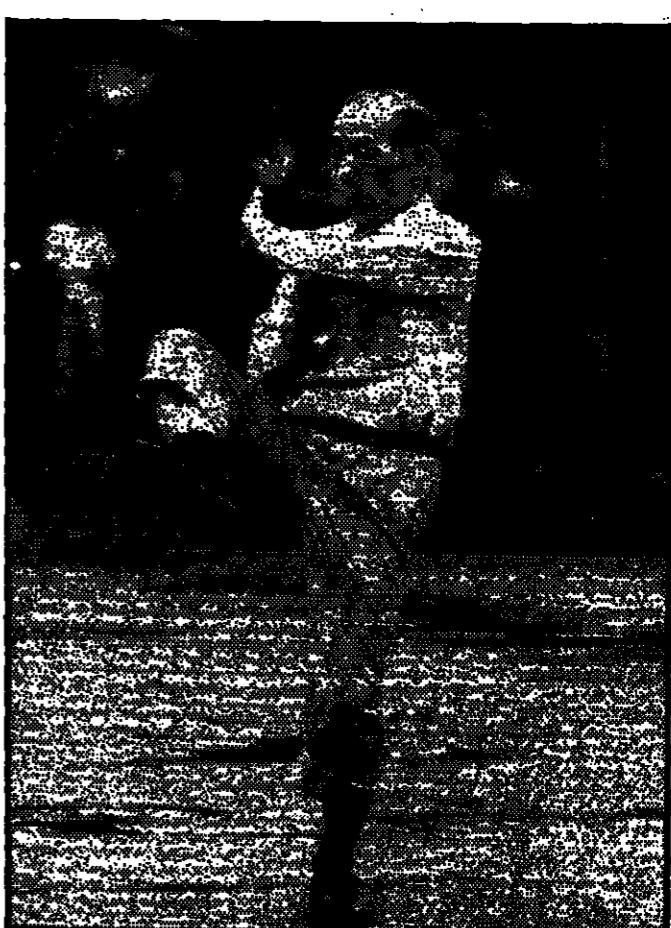
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Preparing for a new day: a middle-aged Hong Kong businessman limbers up with early morning exercises, adopting a technique that goes back to the days of Confucius



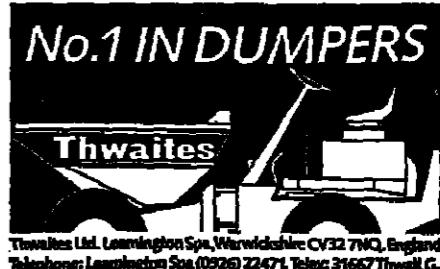
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday September 29 1986



Plan for medium-term sector gathers momentum

EFFORTS to develop a medium-term note sector in the Euromarkets are rapidly gathering steam, writes Alexander Nicoll in London.

So far only one programme - for First Interstate - has actually seen issues. Plans have, however, recently been announced by Peapod and Electrolux, and the latest entrant is American Life Insurance (Alico), a subsidiary of American International Group of the US.

Medium-term notes, which already have a well-developed market in the US, are continuously offered securities like commercial paper, but for longer maturities. They may usually be given any interest-rate structure depending on the needs of borrowers and especially investors.

Alico, which operates outside the US and has total assets of \$2.26bn, plans to issue such securities in the Euromarkets through a programme of up to \$100m devised by Morgan Stanley International, one of several dealers. Paper is to be issued starting late next month or early in November.

The notes will follow a structure

similar to that used for insurance companies arranging such programmes in the US. They will take the form of participation certificates issued by Alico Trust, based in the Cayman Islands, secured on funding agreements sold by Alico to the trust. A funding agreement, though similar to a certificate of deposit issued by a bank, is technically a financial instrument and therefore enables an insurer to raise funds away from the balance sheet.

The notes represent direct participation in the funding agreement, which has a prior claim to that of bondholders over an insurer's assets. Funding agreements are given a claims pay rating by Standard & Poor's, and in the case of Alico this is triple A.

When issued, the certificates - like medium-term notes issued by any other borrower - will look exactly like Eurobonds. They will have Luxembourg listings, any interest rate structure, and any maturity between one and 10 years.

As with most new markets, the commissions for banks arranging such deals are attractive. But the la-

bor which goes into them is also extensive, not only on creating the structure but also on developing an investor base.

Medium-term notes are clearly tailored for institutional investors wanting to match maturities and interest-rate regimes to specific portfolio needs. Although a good part of each issue is thus likely to be locked away until maturity, it is still important for such investors that they see what appears to be a liquid market with tight two-way prices.

For this reason, it is expected that two or three dealers will be brought into the Alico programme in addition to Morgan Stanley and Electrolux, which is an AIG subsidiary.

Another more modest, move towards securitisation was announced by Bank of Montreal Capital Markets. It has devised a \$100m programme for the home loans subsidiary of Britain's Target Group, a life insurance, pensions and unit trust group which has been slowly building up a portfolio of home mortgages.

However, Hawker has persuaded seven of its key relationship banks to take part in the 7½ year committed facility, which it does not expect to draw on in normal circumstances - it is also expected to begin a Euromarketing paper programme of similar size shortly. Terms of the facility are believed to include a margin of ¼ above London interbank offered rates (Libor) and a facility fee of 5 basis points rising to 0.35 after four years.

This programme, an extension of a previous loan from Bank of Montreal, will take the form of transferable substitution certificates backed by Target's residential mortgages. Interest rates are negotiated at each issue.

Hawker Siddeley, the UK engineering group, has completed a £100m revolving credit facility for three years, extendible to seven. It has a spread of 15 basis points above Libor, a facility fee of 10 basis points, and utilization fees rising to 7½ basis points if it is more than two-thirds used.

In New York, an new product of financial ingenuity has emerged from Salomon Brothers. Called Performance Indexed Paper (or Pipe), it allows commercial paper issuers to borrow at below-market rates.

This is achieved by giving investors - though they are still buying dollar paper - the chance to take a view on the dollar's performance against one of several major currencies. From both borrowers' and investors' points of view, however, the whole transaction is in dollar-denominated commercial paper.

The instrument embodies concepts already in use in the currency options market. Investors earn a yield determined at maturity depending on the movement of the dollar against the chosen currency.

Heron International Finance, part of the UK-controlled Heron group, has mandated Orion Royal Bank to arrange a \$100m revolving credit facility for three years, extendible to seven. It has a spread of 15 basis points above Libor, a facility fee of 10 basis points, and utilization fees rising to 7½ basis points if it is more than two-thirds used.

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EUROMARKET TURNOVERS					
	Primary Market	Cross	FRM	Other	Total
US\$	1,277.1	0.2	14,088.2	2,660.5	17,926.8
DM	4,475.8	1.8	7,918.0	3,251.4	16,645.2
Other	3,323.1	0.2	3,918.0	278.5	7,519.6
	2,177.9	7.7	328.5	123.2	2,629.6
Secondary Market					
US\$	1,174.6	24,028.6	6,577.4	2,660.5	32,762.7
DM	22,574.5	1,588.4	24,028.6	4,472.4	52,115.3
Other	14,021.5	119.2	4,472.4	4,472.4	23,973.9
	11,623.5	201.8	3,607.4	3,607.4	18,838.3
	Capital	Excessor			Total
US\$	10,292.2	54,169.3	72,980.8		
DM	16,071.1	50,488.4	58,559.5		
Other	13,789.0	17,189.4	30,268.4		
	10,674.8	12,360.5	23,037.3		

Week to September 25 1986 Source: ABED

The yield will, however, always be within a range specified by the investor at the outset. If he wants to take a big risk with a high potential return, then he can specify a wide range.

If the Pips investor's purchase hunch was right, he earns an above-market yield. If he was wrong, the yield is below market. Salomon's parent company has kicked off with a \$10m issue linked to the D-Mark.

Less than a day after it disclosed

it had acquired a 23 per cent stake in Anderson, Clayton, Quaker Oats disclosed it had filed an anti-trust law suit in a US district court in Washington DC alleging that if Ralston Purina's bid for Anderson Clayton was successful it would "substantially lessen competition in the pet foods industry and eliminate Quaker as an effective competitor to Ralston."

Quaker Oats shares rose by 5% to \$73 on Friday, capitalising the company at \$2.85bn while Ralston Purina's shares rose by 5% to \$634 capturing a rival \$63 per share proposal

Quaker offers \$792m for Anderson, Clayton

BY WILLIAM HALL IN NEW YORK

QUAKER OATS, the Chicago food company, has offered to buy Anderson, Clayton, the Houston food processor, for \$792m and is asking the courts to block Ralston Purina, one of its biggest competitors, from making a rival bid.

Quaker Oats, the earlier plan of which to buy Anderson, Clayton's pet food business collapsed after two New York investment banks withdrew from the battle for Anderson, Clayton, and this was reflected on Wall Street where Anderson, Clayton's shares jumped by 5% to \$70. Late on Friday Quaker Oats disclosed it had filed an anti-trust law suit in a US district court in Washington DC alleging that if Ralston Purina's bid for Anderson Clayton was successful it would "substantially lessen competition in the pet foods industry and eliminate Quaker as an effective competitor to Ralston."

Quaker Oats shares rose by 5% to \$73 on Friday, capitalising the company at \$2.85bn while Ralston Purina's shares rose by 5% to \$634 capturing a rival \$63 per share proposal

New \$2.7bn issues restore market poise after sticky patch

THE Eurobond market last week showed some signs of recovering its poise after a distinctly rocky period, writes Alexander Nicoll in London.

A brief upturn in New York bond prices early in the week provided Eurobond syndicate managers with a glimpse of a window and they proceeded to lob \$2.7bn worth of new issues through it. More than a quarter of these were accounted for by specially structured or equity-linked deals.

Although on the face of it this was an over-exuberant reaction to a modest market recovery with uncertain chances of being sustained, most deals were launched with an admirable absence of bravado.

The terms on most deals would not be seen as too aggressive in normal circumstances - if there are ever normal conditions in the Eurobond market nowadays. Nor did too many lead managers make exaggerated claims about their success.

Nevertheless, New York's mild downturn on Thursday and early Friday left a number of the new issues trading outside their fees. A significant chunk of paper was probably lodged on managers' books by the end of the week, joining what must still be a worrying overhang from past issues.

In these conditions, it was not surprising that most of the dollar issues were from high quality names such as sovereigns and supranationals. Renfe's \$500m floating rate note, guaranteed by Spain, was generally seen as tight but basically sensible and was being bid by Salomon Brothers within the fees. It was not surprising to see a continuing rash of specially structured deals tailored for specific investors and heavily pre-placed with them. For some issues, there was no trading level because they were locked up before launch.

Investors obviously felt it was not worth while entering the market in such circumstances. Where they did come in, it was to take advantage of small price gains by selling some of their holdings to prof-

essional traders. This was their reaction to remarks that offered hope from Salomon Brothers' Henry Kaufman and the Federal Reserve's Paul Volcker.

Interest was also restrained importantly by the approaching end of the Japanese half-year tomorrow.

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Given the difficulty of placing regular issues and the need of Eurobond houses to attempt to make profits, it was not surprising to see a continuing rash of specially structured deals tailored for specific investors and heavily pre-placed with them. For some issues, there was no trading level because they were locked up before launch.

Lockups included investors in

A bumpy ride was to be had last week in the Eurosterling bond market. Prices fell as fears mounted that interest rates would have to be increased to support the pound. Dealers said there was a severe lack of confidence in the sector.

The market clearly thinks gold is set to rise further for the bull tranche did well and the bear tranche poorly. Among equity linked issues which did well were those for Elf Aquitaine and Fisons.

Japanese bonds with equity warrants, issues of which have slowed recently following falls in the Tokyo stock market, saw an important move on Friday when Ebara indicated a 5% per cent coupon, re-

sponding to widespread market belief that coupons must be increased.

Among other issues launched on Friday was a C\$75m deal for Montréal Urban Community, a high coupon bond from Compagnie Générale d'Électricité, and yet another issue from ICN Pharmaceuticals, this time a dollar convertible.

The Swiss market saw gains of ½ to 1 point, helped by New York's gains earlier in the week. Echo Bay Mines' issue with warrants to buy gold met an enthusiastic response and was increased from \$57.7m to \$71.1m. Its coupon was reduced from 4 to 3% per cent, and the unofficial market price was 105.

rette and Equitable Life. It is the leading supermarket chain in southern California with 1986 revenues of \$3bn, and 190 supermarkets.

Allied Supermarkets, which emerged from the bankruptcy courts five years ago and the shares of which are listed on the New York Stock Exchange, is one of the largest retail and wholesale food marketers in Detroit and has annual sales of \$385m and a staff of 17,000.

The transaction, which will create a publicly quoted food retailer with annual turnover of \$3.5bn, is the latest sign of the upheaval in the US retailing industry.

Vons was spun off from Household International in a leveraged management buy-out earlier this year financed by a group of investors including the Bass brothers of Texas, Donaldson Lufkin and

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9th July, 1986

US MONEY AND CREDIT

Wall Street shakes off some of its gloom

BOND PRICES rallied last week for the first time in almost a month but gains of around two full points among long government bonds could only recoup part of the dramatic losses suffered since the sharp sell-off which began after the Labor Day weekend. Traders remain very uncertain.

The optimists detected a subtle improvement in mood last week. News of a smaller-than-expected 0.2 percentage point rise in the August consumer price index, a surprisingly large 2.6 per cent drop in August durable goods orders, and a firmer round in the dollar which ended the week at DM 2.05, all contributed to the improvement.

Aubrey G. Lamont notes in his latest market letter that the major economic data released last week "reinforced the view that the US economy is continuing to grow at a modest pace and that inflation remains relatively subdued." The Federal Open Market Committee (FOMC) met last week and, although Salomon Brothers says that "the hint of a slight tug on the credit reins" dis-

		US MONEY MARKET RATES (%)			
	Last Friday	1 week ago	4 weeks ago	12-month High	Low
Fed Funds, (weekly average)	5.24	5.14	5.14	5.91	5.25
Three-month Treasury bills	5.23	5.15	5.15	5.11	5.11
Six-month Treasury bills	5.26	5.16	5.15	7.41	5.15
Three-month prime CDs	5.75	5.50	5.49	—	5.15
30-day Commercial Paper	5.78	5.78	5.65	8.05	5.65
90-day Commercial Paper	5.70	5.70	5.65	7.55	5.65

US BOND PRICES AND YIELDS (%)					
	Last Friday	Change on Friday	1 week ago	4 weeks ago	Yield
Seven-year Treasury	89.7	+ 1/2	7.28	7.05	6.75
20-year Treasury	112.0	+ 2/2	9.07	8.45	7.51
30-year Treasury	112.0	+ 1/2	7.04	7.02	7.01
New "AA" Long-term	N/A	+ 1/2	9.28	9.25	9.25
New "AA" Long Industrial	N/A	+ 1/2	9.28	9.25	9.25
Money Supply: In the week ended September 16 M1 fell by \$4.5bn to \$89.3bn.					

Sources: Salomon Bros (estimates).

turbed some market participants toward the end of the week, it is highly unlikely that the US economy is continuing to grow at a modest pace and that inflation remains relatively subdued." The Federal Open Market Committee (FOMC) met last week and, although Salomon Brothers says that "the hint of a slight tug on the credit reins" did

not change the market's view of the Fed's monetary stance are currently being overshadowed by events on the international stage, and the US financial markets are desperately trying to interpret correctly the smoke signals coming out of the various meetings.

Salomon believes that the Fed's posture will continue to be "accommodative" with the Fed's funds rate targeted in the 6 per cent to 6.5 per cent range.

However, concern about the strength of the economy and

adjustment" for the dollar, which the markets took to mean that he thought the dollar had fallen far enough. His statement seemed to be at odds with the recent pronouncements of Mr James Baker, the Treasury Secretary, who has been telling the Europeans and Japanese that the dollar would have to fall further unless other countries did not step up their economic growth.

By the end of last week the finance ministers of the world's five richest countries were huddled together in the US Treasury and while there was no official communiqué from their meeting it was clear that they were anxious to play down the noisy transatlantic squabble about exchange rates and interest rates ahead of this week's joint meeting of the World Bank and the International Monetary Fund in Washington.

West Germany's refusal to cut its discount rate—confirmed at a meeting of the Bundesbank council on Thursday—and the US response of talking down the value of the dollar have shown that last year's much

vaunted spirit of international economic co-operation has turned into discord which is unsettling the financial markets. "The key countries will likely work out some conciliatory statement but the markets will be looking closely at the true substance of any verbal re-enforcement," says Salomon Brothers' Dr Henry Kaufman. Mr Bill Griggs, of Griggs and Santow, says: "If we get a vague communiqué that says we intend to do something, sometime, then it looks like the dollar and our market will be in trouble." However, if the ministers produce an agreement to cut interest rates or stabilise currencies, then Mr Griggs thinks that the bond markets will react positively.

Aside from worrying about what is happening in the international monetary arena, Wall Street will also have to

digest a fresh batch of US economic data this week. Tomorrow's August trade figures will be especially interesting, given the way the financial markets plunged in the aftermath of last month's announcement of an \$18bn deficit in July. Analysts are estimating a \$16bn deficit and a 0.2 percentage point rise in the August index of leading economic indicators, which will also be released tomorrow.

The employment figures at the end of this week will be more important than current trade figures, says Salomon Brothers. Analysts believe that the unemployment rate in August will probably be unchanged at 6.5 per cent, and most economists are predicting a 0.1 per cent increase in the number of unemployed outside of the 200,000 to 250,000 range could change the market's tone.

Although the credit markets are in an uncertain mood, the

William Hall

UK GILTS

Dealers peer ahead to money-supply figures

AFTER THE bombardment of statistics and announcements that hit them during the official gilt market dress rehearsal on Saturday, gilt traders will this morning be looking forward to a week with barely a sprinkling of new bombsbells arising from the International Monetary Fund and World Bank meetings—the calm following the G7 tempest over intervention.

Traders had to cope with the money-supply, public sector borrowing requirement and retail price index, a US gross national product "flash" estimate—suppressed in the US but restored for the purposes of Saturday's dry run—not to mention a cut in bank base rates and two taplets all compressed into a two-hour trading day.

This week, however, the only significant UK statistic the gilt market will have to look at is the announcement of the official monthly balance of gold and currency at the end of September. This could provide some interest in the light of the Bank of England's repeated intervention

of analysts are in fact projecting rather a sharp jump in sterling M3, largely due to an increase in the forecast public debt by public corporations and local authorities. Net debt sales will be at zero, and bank lending is estimated to have remained strong at £2.5bn of the private sector.

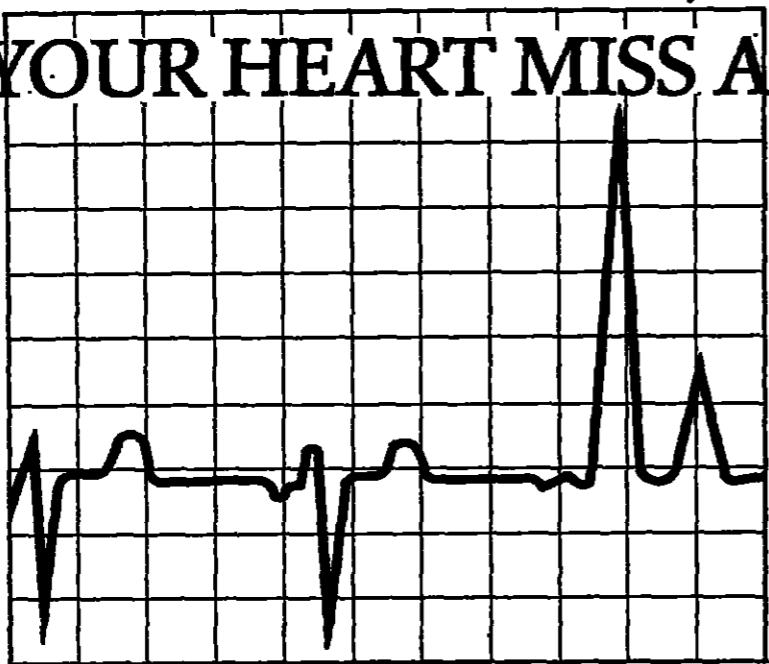
Pushing up the PSBR are the large petroleum revenue tax rebates paid early in September. Since the norm over recent years has been for large PRT receipts in September, the seasonal adjustments will not only make no allowance for this drop but will actually exaggerate it.

It is possible to argue that analysts will still care about sterling M3 has already sold their gilts, yet if the figures eventually come out anywhere near to these forecasts there seems certain to be considerable grief in the market.

"Some of the expansion this month will wash out over the rest of the year, but these figures are genuinely bad in themselves because of the funding aspect," commented Mr Richard J. Coffey of First House Goveit. "The authorities are not selling the gilts."

George Graham

The overwhelming majority

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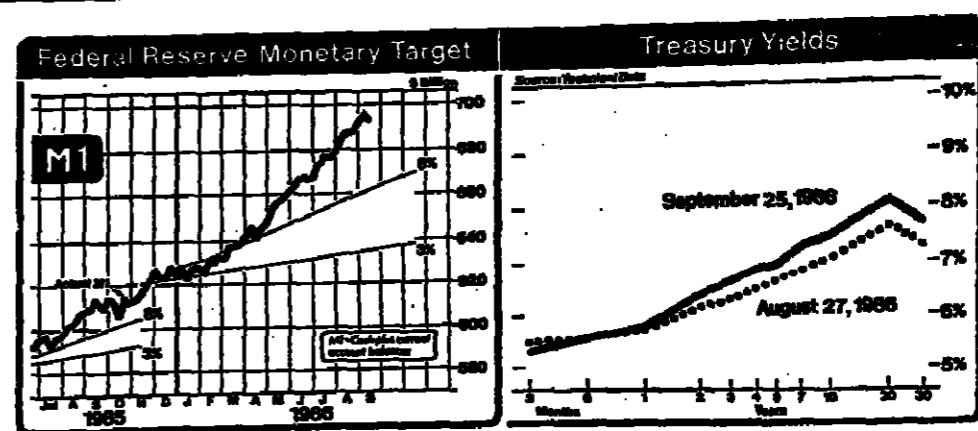
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Andrew Fisher reports on the West German media group's North American ambitions

Bertelsmann splashes out in the US

FOR ALL the bold strides that Bertelsmann has been making in the US market lately, the efforts there of the West German publishing, music and electronic media group have not always met with success.

It flopped six years ago, when its Gruner und Jahr subsidiary launched Geo, a glossy geographic magazine. The magazine simply did not take off with readers and advertisers. And in 1984, Bertelsmann failed with a \$150m bid to buy US News and World Report.

But with the D-Mark having surged against the dollar, the German company is now rapidly expanding its activities in the US market, where it sees better growth prospects than in Western Europe.

With its recent \$300m purchase agreement for the control of the RCA record and music business, Bertelsmann showed just how serious it was about its ambitions in North America.

If anyone had any doubts, the near \$500m deal announced last Friday for Bertelsmann to buy the Doubleday publishing house should be enough to dispel those. By purchasing Doubleday, it will become the second largest publisher in the US, behind Simon and Schuster.

Two weeks ago, in one month since the Bertelsmann investment on expanding rapidly in fast growing markets, but chiefly in sectors which it knows best.

That was not always the case. Back in the 1960s, it spread out into such activities as chicken farms and chains of cinemas, so that it lost a sense of direction.



Mr Manfred Woessner: insisting on more co-operation.

Now aged 65, Mr Mohn still owns most of the company which was founded as a printer of hymnals and prayer books in 1835 in the country town of Gütersloh in northern Germany between Dortmund and Hanover.

He is a fifth-generation member of the founding family—his grandfather married the granddaughter of the founder, Carl.

Bertelsmann, who lives simply and does not care to talk about himself.

In the 1960s, he founded the book clubs which now have more than 18m members around the world. In the next decade, he looked abroad for expansion—as cartel problems made further expansion at home difficult.

He introduced profit centres, generous social benefits, and made Bertelsmann into an AG (Aktiengesellschaft, or share company), ready for the day when it might go public.

In 1970, Mr Mohn sold 50 per cent of the common stock through profit-sharing certificates (Genumscheine) have been issued and are held mainly by present and past employees.

The 1970s saw sales of DM 700m a year to nearly DM

At the age of 60, Mr Mohn stepped down as chief executive in 1981. The current holder of the job is 47-year-old Mr Manfred Woessner, who used to run the printing division. Among his board colleagues is Mr Manfred Lohstain, 48, the former West German finance minister, who now heads the electronic media division.

Under the silver-haired Mr Woessner, Bertelsmann is retaining its decentralised structure, but he has been insisting on more coordination and quality. The group certainly does not want any more episodes like the scandal over the so-called "Hitler Diaries" at Stern, which sells more than 1.4m copies each week.

As well as Stern, Bertelsmann, via Gruner & Jahr, also publishes the Capital and Impulse business magazines, the Brigitte women's magazine, and Rosen und Tannen (East and Dutch). Altogether, the subsidiary has 19 magazines in Germany, three in the US—Parents, Young Miss, and Expecting—four in France (including Geo) and four in Spain.

The US magazines are successful, with Parents described by the company as one of the country's leading women's magazines. Parents and Young Miss were acquired by Mr Mohn in the late 1970, followed by Brown Printing, a magazine stores and printing operations.

Does Bertelsmann have any other high-spending deals up its sleeve? "We need to take a deep breath" said a company official. "Though it has enough funds to finance its investments, growth does have its cost."

Net income is expected to have slipped in the year ended June 1986, from the previous year's record DM 357m, following high start-up costs among new ventures, though the low dollar has also hampered the year's performance by depressing profit contributions from the US.

brought to a close after two years.

Clearly, Bertelsmann is being encouraged by its successes in the US market rather than its failures. With the RCA deal, making the German company the third largest in the record business in the world after CBS and Warner, it has demonstrated no lack of hesitation in starting to carry out the investment programme it laid out six months ago.

Then, Bertelsmann said it planned to invest more than DM 2.5bn up to 1988, roughly two-thirds of it on existing sectors such as publishing and book clubs, and the rest on new activities, including electronic media, and expansion in major markets like the US.

The acquisition of Doubleday, in which several other big US publishers were also thought to be interested, adds to Bertelsmann's hard cover and paperback book interests, as well as bringing in text books, book stores and printing operations.

Does Bertelsmann have any other high-spending deals up its sleeve? "We need to take a deep breath" said a company official. "Though it has enough funds to finance its investments, growth does have its cost."

Net income is expected to have slipped in the year ended June 1986, from the previous year's record DM 357m, following high start-up costs among new ventures, though the low dollar has also hampered the year's performance by depressing profit contributions from the US.

Markets seek better regulation

BY ALEXANDER NICOLL IN LONDON

THE International Federation of Stock Exchanges, which groups exchanges from 27 countries, is to examine more effective ways of regulating the growing international securities business.

The Paris-based federation, which held its annual meeting last week in London, will also study the effects of derivative products such as futures and options on underlying stock markets.

Though frameworks differed from country to country, there was

much regulatory work that every exchange had to carry out.

Mr Jeffrey Knight, chief executive of the London Stock Exchange and chairman of a seminar yesterday, said the development of the Euro-equity market showed the need for conformity of regulation. However, he said it was wrong to think of the market as unregulated since equity in each company was governed by the rules on the exchanges where it was listed.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Avg. No. years	Coupon %	Price	Book Runner	Offer %
U.S. DOLLARS							
Imperial in Industry †	85	1991	5	7½	101½	Wedding Securities	7.186
Fisons Finance Et	58	1991	15	5½	100	Morgan Stanley	5.250
Orient Leasing Et	30	1993	7	10	112½	Deutsche Bank	7.355
Schlesier Europa †	50	1991	5	8	107½	Yamazaki Int. (Eu)	7.567
Holland †	70	1996	10	8½	104	BSI Int.	7.785
Nordic Inv. Bank Et	150	1991	5	7½	101½	Wedding Securities	7.224
Scandinavia Trust Int.	100	1991	10	8½	100	Salomon Brothers	7.326
Metropole of Tokyo †	200	1990	12	6	105½	Salomon Brothers	6.826
Malta †	250	1991	25	½	100	Morgan Stanley	7.316
Overseas Union Bank (OUB) †	100	2011	3	7	100	Stard. Chanc. M. S. Asia	6.863
Danish Export Fin. †	100	1992	3	7	100	Salomon Brothers	3.000
EFG Aquitaine †‡	200	1993	7	3	100	Salomon Brothers	—
Holiday Et	200	1994	8	(6)	100	Chase Manhattan	—
EW Inv. Bank †‡	200	1991	5	(6)	100	Chase Manhattan	7.490
EB †	200	1993	7	7½	101½	Fuji Int. Finance	7.257
Fujikura Fin. & Trade †	100	1991	5	7½	100	Salomon Brothers	7.846
Etat †	100	1991	5	7	100	Yamazaki Int. (Eu)	—
ICN Participations 5	65	2001	15	(5½—7½)	100	J. H. Schroder Wag	—
CANADIAN DOLLARS							
Salus Home Care †	150	1991	5	8½	100	First Boston	5.474
Salus Home Care Et	75	1995	10	15½	101½	Chase Steel Bank	5.322
HONG KONG DOLLARS							
City Et	400	1993	7	7½	100	Paribas Asia	8.038
D-MARKS							
Ryoti Int. Et	60	1994	8	12½	100	IG Bank	1.768
Midland Int. †	200	1995	8½	6½	100	Trinkaus & Burkhardt	6.500
Danish Export Fin. †	150	1991	5	6	100	Commerzbank	6.000
SWISS FRANCES							
Vivex Electron. Corp. †	100	1995	—	5½	100½	Chase M. Int. (Swiss)	6.716
Johns Gleaner Corp. †	35	1991	—	1½	100	Credit Suisse	1.250
Industria Sogesa †‡	100	1992	—	1½	100	Swiss Volksbank	1.125
American Eagle Pet. 15	30 mln	1994	—	(17½)	100	Chemical NY Cap. Mkt.	—
Ford Credit Canada †‡	115	1993	—	4½	100	Credit Suisse	4.875
Cartier Natl. Harvey †‡	250 mln	1991	—	5½	100	Stad. Stad.	5.875
City By Miles (A) †	110	1995	—	2½	100	Credit Suisse	3.875
Bank of Vienna (B) †	200	1995	—	(4½)	100	Kreditbank (Swiss)	4.814
West Germany †	100	1991	—	2½	100	Swiss National Bank	5.000
Swiss Inst. Fin. (C) †‡	100	1991	—	5	100	Credit Suisse	4.816
Swiss Inst. Fin. (D) †‡	100	1991	—	(1½)	100	Swiss National Bank	—
FRENCH FRANCES							
Swedbank Sweden Et	800	1991	5	(4)	100	CCF	—
EDC †	—	—	—	—	—	—	—
Finance Cap. Ridge Et	40	1996	10	7½	100	Europe Finances	7.258
LIRE							
EDB †	200m	1995	10	8	107	SMI	5.477
DANISH KRONE							
Skandiafonden Fin. Et	300	1991	5	18½	100	Eurolide Securities	10.250
<small>* Not yet placed. ** Final terms. *** Private placement. 5 Commerzbank. † Floating rate notes. ‡ With equity warrants. § With bond warrants. # Commerz Bank. (A) With gold warrants. (B) Launched as 100% domestic bonds. (C) Full-year issues listed in CAC 40 index final at end of first year. Compos 32½%. First year, 1986 thereafter. (D) Equal to SMI 1984 float. (E) Unlisted. (F) As new SMI float. Launched in Asian dollar market. (G) Equal to SMI 1984 float. Note: Yields are calculated on ADR basis.</small>							

U.S. \$200,000,000



NATIONAL BANK OF CANADA

(A bank governed by the Bank Act (Canada))

Floating Rate Notes Due 2085
Convertible into Floating Rate Subordinated Capital Debentures
Due 99 years after Conversion

Credit Suisse First Boston Limited

Morgan Stanley International

E F Hutton & Company (London) Ltd

Westdeutsche Landesbank Girozentrale

Bank of Tokyo International Limited

Bankers Trust International Limited

Banque Indosuez

Banque Paribas Capital Markets Limited

Dai-Ichi Kangyo International Limited

LTCB International Limited

Mitsubishi Finance International Limited

Nippon Credit International Limited

Sanwa International Limited

Takugawa International Bank (Europe) S.A.

Yasuda Trust Europe Limited

UK COMPANY NEWS

Blacks Leisure urges holders to accept Sears

BY RICHARD TOMKINS

Blacks Leisure, the troubled camping and leisurewear group which has received an agreed £3.3m bid from the Sears retailing and footwear conglomerate, yesterday issued an eleventh-hour appeal to shareholders urging them to ignore speculation that a rival offer might emerge and to accept the Sears offer.

Last month Blacks unveiled pre-tax losses of £1.6m for the year to March and said it had run into severe cashflow problems. A takeover by Sears appeared to be the only means likely to keep it out of the hands of the administrators.

However, the Sears bid lapses on Wednesday unless it has been declared unconditional by then, and Sears says it will only do that if it has received acceptances in respect of 90 per cent of Blacks' ordinary shares. Up till Friday it had received acceptances for only 51 per cent.

Blacks yesterday moved to some 80 shareholders to give the offer more clout or that the directors were considering plans for a financial restructuring of the group.

Referring to speculation that

Mr Phil Edmonds, the England cricketer, could be involved in a bid, it said that neither the board nor its financial advisers, Arbutnott Latham Bank, had received firm proposals of any kind from Mr Edmonds or any other consortium.

"The directors are aware that a meeting of shareholders has been called by Mr Edmonds for Tuesday afternoon. This is not an official general meeting of the company, no agenda appears to have been drawn up, and any decisions reached at the meeting are not binding on Blacks."

"Shareholders who delay their acceptances until after Mr Edmonds' meeting may be unable to meet the deadline for acceptances of 51 per cent received so far," Sears said.

Sears already owns 186 camping and leisurewear outlets through Millerts Leisure Shops, bought this summer in an £11.5m agreed deal, and a separate Millerts chain acquired last year through its takeover of Foster Brothers.

Blacks has 42 outlets trading under the group's name and from trading under the Greenfields banner. Its fortunes slumped after its 1984 merger with Greenfields Leisure, when serious trading, administrative and cashflow problems emerged in the Greenfields division. Most of the 66 Greenfields stores were subsequently closed.

If that happened, Blacks said,

it was unlikely that there would be any return of funds to shareholders, and the jobs of several hundred employees would be put at risk.

COMPANY NEWS IN BRIEF

F & C PACIFIC Investment Trust holding interim dividend at 6.6p net per share from earnings of 1.14p (1.42p) for half-year ended July 31 1986. Total revenue £1.98m (£1.72m) and net attributable £606,000 (£751,000) and interest charges £750,000 (£71,000). Net tax £322,000 (£525,000). Net asset value per share at end of period was 273.4p (170.5p). Well over half of the company's assets are invested in Japan.

REBROTHERS GROUP, a UK accepting house, has declared the second interim dividend of 0.45p net—the same as paid by Re Brothers plc for the first half of 1985. Re Brothers Group is the new (£247,000) and loss per 50p £168,027.

holding company. Its offer for the ordinary and 5.425 per cent second cumulative preference shares of Re Brothers plc will close for acceptances at 3pm on October 10.

RUGBY PORTLAND Cement subsidiary Cockburn Cement of Australia reported pre-tax profits down from A\$4.6m to A\$2.6m (A\$4.0m) and net attributable £266,000 (£271,000).

Net asset value per share at end of period was 273.4p (170.5p).

ELBAR INDUSTRIAL, motor vehicle distributor, incurred a pre-tax loss of £38,000 (£23,000) for the first half of 1986, on turnover of £20.24m (£22.34m). Interest charges were £443,000 (£247,000) and loss per 50p £168,027.

In July, Elbar disposed of its interest in the loss-making Barclay Ross shoe division and closed Elbar Oils. These costs, together with further provisions for previous disposals and the extraordinary charge of £567,000 (£61,000), Elbar's ultimate holding company is Societe Generale de Belgique.

BAILLIE GIFFORD Technology, reported a fall from 94.5p to 86.7p in its net asset value per 25p share. In six months to August 31, 1986, stated earnings were down from 1.86p to 0.34p per share, substantially lower net assets were £1.57m (£1.49,897). Gross investment income fell from £395,171 to £312,000.

WESTERN CONNECTION Group, USM quoted clothing designer and retailer, has acquired Western Group fashion retailer for \$1.1m cash. In addition it is repaying at par \$200,000 nominal of preference shares and \$200,000 nominal of loan stock. In the year to October 31, 1986 Western had turnover of \$4.7m and net assets at the end of the period were about \$450,000.

LAPORE INDUSTRIES (Holdings), chemical manufacturer entering the Australian building products market through the acquisition of Sydney-based Davco Services. Purchase of business and assets of Davco has been completed by Laporte (Australia), subsidiary of Laporte Industries for a consideration of A\$4.2m with an additional profit-related payment of A\$500,000 at the end of 1987. For year to June 30 1986 Davco achieved sales of A\$7.8m, more than double the figure of three years ago.

GRESHAM TRUST has invested £125,000 in a new company, Kent Pharmaceuticals, a company controlled by Denis O'Neill, the managing director, and three senior managers who together have invested £56,000 in Kent Pharmaceuticals. The company specialises in supplying retail chemists with generic pharmaceuticals which are non-branded drugs supplied only by prescription.

GREENBANK GROUP—Offer by C. & W. Walker Holdings has been accepted by holders of 25% Greenbank shares (57.3 per cent). Acceptances for each alternative received in respect of 10.89m shares. Elections for Walker preference shares received in respect of 2.22m Greenbank shares.

HODGSON HOLDINGS USM quoted funeral director has agreed the acquisition of James Ladler and Sons Funeral Directors and J. G. Gossall's Funeral Service of Manchester and Heywood respectively, for a joint consideration of £675,000. Together they should provide an additional 900 funerals per annum to Hodgson's total, an increase of approximately 14.5 per cent.

The Radamec group designs, manufactures and markets products based on specialised high technology expertise in electronics and in precision mechanical engineering for both military and civil applications.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of Radamec Group PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

A proportion of the shares being placed has been offered to, and is available through, the market at the date of this advertisement. It is anticipated that dealings will commence on Monday 6th October, 1986.

Particulars relating to the Radamec group are available in the Esel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 13th October, 1986, from:

Lazard Brothers & Co., Limited
21 Moorfields,
London EC2P 2HT
29th September, 1986

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

RADAMEC GROUP PLC

(Incorporated in England under the Companies Acts 1948 to 1970
No. 149884)

Placing by

Lazard Brothers & Co., Limited

of 3,150,000 Ordinary Shares of 5p each at 90p per share

Share capital

Authorised £
1,000,000
275,000

in Ordinary Shares of 5p each
in 9% per cent. Cumulative Redeemable Preference Shares of £1 each

Issued and to be issued fully paid £
750,000
275,000

The Radamec group designs, manufactures and markets products based on specialised high technology expertise in electronics and in precision mechanical engineering for both military and civil applications. Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Ordinary Shares of Radamec Group PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing.

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Cazenove & Co.
12 Tokenhouse Yard,
London EC2R 7AN
29th September, 1986

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

Scottish & Newcastle Breweries plc

(Registered at Edinburgh No. 16286)

Issue of up to 67,650,000 7 per cent. convertible cumulative preference shares of £1 each

Permission has been granted by the Council of The Stock Exchange for admission of the convertible preference shares to the Official List

Listing Particulars relating to Scottish & Newcastle Breweries plc and the convertible preference shares are available in the statistical services of Esel Statistical Services Limited and copies are available for collection from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT up to and including 30th September, 1986 and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 13th October, 1986 from:

Scottish & Newcastle Breweries plc
Abney Avenue,
Highbury Road,
Edinburgh EH8 8YS

Morgan Grenfell & Co. Limited
New Issues Department
72 London Wall
London EC2M 2PA

Dated: 29th September, 1986

FINANCIAL TIMES STOCK INDICES

	Sep 26	Sep 25	Sep 24	Sep 23	Sep 22	Sep 21	Sep 20	1986	Since High	Since Low	Complication
Government Secs.	83.39	83.06	83.38	84.51	85.98	84.29	94.51	80.99	127.4	49.18	
Fixed Interest	90.44	90.66	90.92	91.24	91.11	97.68	86.55	130.4	50.53		
Ordinary	1242.3	1242.5	1271.9	1282.8	1269.1	1425.9	1094.3	1425.9	49.4		
Gold Mines	328.3	336.2	339.3	344.8	357.8	330.2	357.8	386.7	734.7	41.5	
FT All-A Share	774.34	780.86	791.89	794.39	796.77	780.73	828.99	664.42	832.79	63.92	
FT SE 100	1568.2	1575.9	1603.4	1610.0	1617.1	1600.4	1717.6	1570.1	1717.6	986.9	

S. Casket suffers second half loss

Following the warning that the bad weather was having an adverse effect on sales and margins, the S. Casket (Holdings) clothing importing and distribution group incurred a pre-tax loss of £23,000 in the second half, on sales of £7.86m.

The directors wish to stress the urgency of raising funds through a rights issue and did not regard such an issue as a practical alternative, and had no alternative proposals for injecting new funds into the company.

"The directors are aware that a meeting of shareholders has been called by Mr Edmonds for Tuesday afternoon. This is not an official general meeting of the company, no agenda appears to have been drawn up, and any decisions reached at the meeting are not binding on Blacks," Sears said.

"Shareholders who delay their acceptances until after Mr Edmonds' meeting may be unable to meet the deadline for acceptances of 51 per cent received so far," Sears said.

S. Casket already owns 186 camping and leisurewear outlets through Millerts Leisure Shops, bought this summer in an £11.5m agreed deal, and a separate Millerts chain acquired last year through its takeover of Foster Brothers.

Blacks has 42 outlets trading under the group's name and from trading under the Greenfields banner. Its fortunes slumped after its 1984 merger with Greenfields Leisure, when serious trading, administrative and cashflow problems emerged in the Greenfields division. Most of the 66 Greenfields stores were subsequently closed.

They also disclosed that negotiations to acquire a substantial private company had been discontinued, the vendors deciding to pull out within a matter of days of contracts being due for completion.

They stressed that the company would not be deterred from pursuing other proposals which were considered to be in the best interests of shareholders.

They added that the basic structure of the group was as strong as ever and that prospects for the first half of the current year were encouraging.

BIDS IN BRIEF

ROCHE MECHANICAL Holdings, a subsidiary of Leigh Interests, has sold its fork truck business in the north west of England to Steeding Mechanical Handling. Total consideration is £1.55m, with £21.000 on completion and £22.000 on delivery.

HALL ENGINEERING Holdings, R. Hall, chairman, purchased 30,000 ordinary shares on September 24.

Weld. The following directors sold shares on September 24 at 55.1p: D. Duffield 40,000

shares.

WYNDHAM GROUP. B. Brownhill, chairman, has bought 110,291 ordinary and now holds 385,000 (17.5 per cent).

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South Africa's economy

A brain drain threat to the future

By Jim Jones and Christian Tyler

IN THE space of a few months last year, a fifth of South Africa's actuaries—mostly the younger ones—left the country. That exodus, says Prudential Assurance, was one reason for reversing its business strategy and merging its specialist South African subsidiary with the local financial conglomerate, Liberty Life.

The Prudential London managers, who had for years turned down merger approaches for the South African operation, decided to take cover before the brain drain hit their small team. It was a frightening statistic," says Mr Brian Medhurst, managing director of the Prudential's international division. "There was the risk that if we lost one or two key guys, we would come unstuck."

"We had been sending people from the UK over the years and many had delightful experiences out there. At the moment it's that much more difficult to ask someone if he would like to have a three or four-year stint in South Africa."

Wittingly or not, the Prud has put its finger on what promises to be South Africa's next stumbling block. The economy is showing ominous signs of moving ahead, despite being hobbled by foreign banks' refusal to renew loan facilities. Many businessmen, however, fear that recovery could be choked by skills shortages which have been exacerbated by emigration during the past year. Above all, they fear that the types of skills being lost are those needed to ensure that the whole of South Africa does not slip back into the embrace of the Third World.

Emigration shows no signs of abating. During the first six months of this year, 3,647 immigrants entered South Africa, less than a third of the 11,259 who came to the country in the first half of 1985. On the other hand officially-recorded emigration totalled 7,181 in the first half of the year against 5,000 in last year's first six months.

The most acute shortages are of computer personnel, accountants and financial analysts, production engineers and instrument mechanics.

On the other hand, there are no shortages of more traditional skills. The South African mining industry still has no difficulty attracting geologists and mining engineers from abroad even though some young graduates are concerned about possible compulsory military service obligations.



Electronic banking: progress in South Africa is being held up by skill shortages

An interpretation of this is that South Africa can attract skills which are in declining demand elsewhere, but cannot attract people with skills which are readily marketable in other countries.

An argument frequently promoted is that blacks should be trained and educated to fill jobs currently largely held by whites. Many large firms have black advancement and development programmes, but there remain a multitude of stumbling blocks. Mr Gavin Relly, the chairman of Anglo American, recently admitted to business's failure to develop significant numbers of black directors. He said this was due to business's own attitudes and not simply because of apartheid.

Mr Relly might just as well have used the words "racial prejudice" as the word "attitudes". Despite liberal programmes by management and business leaders, there is a growing hardening of white attitudes against black advancement.

Many white managers, who want to protect their own jobs during the country's worst recession in half a century, are asking why they should help aspirant black managers who are hobbled by the inferior educations provided by apartheid.

No white employee will admit to it, but it is clear that white businessmen are increasingly reluctant to appoint blacks.

of new technology, he says, are already prompting skilled computer personnel to leave the country. These are precisely the people who would operate the increasingly sophisticated computer and information systems needed by the financial services sector.

On a similar tack, a director of one of South Africa's leading packaging firms fears that specific skills shortages could cripple his company within five years. Imported equipment has been rendered prohibitively expensive by the rand's collapse. But the alternative of modifying or modernising existing equipment is not feasible because too few instrument technicians are available.

From the point of view of potential skilled immigrants to South Africa, the pressures to stay away continue to mount. British citizens say that press and television coverage of the troubles—more extensive in Britain than elsewhere in Europe—has done most to change attitudes, especially among those with young families.

In the past few years, the number of British citizens emigrating permanently to South Africa has plummeted:

there were nearly 11,000 in 1983, over 9,000 in 1984, but fewer than 5,000 last year.

For the UK companies with South African interests, however, the problem is a local one. Subsidiaries are these days mostly staffed by managers recruited on the spot and run as autonomous profit centres.

Headhunters from the US and Australia have also been busy luring the more mobile professionals away from South Africa: not only actuaries, but data processing people, financial controllers, personnel managers, engineers.

Another executive search company, Hay MSL, confirms that there are plenty of inquiries from people in South Africa intent to leave, but very little attempt these days by private or state companies in the Republic to seek recruits in the UK.

The impact of troubles in South Africa on managers' perceptions is much greater now than during the Soweto riots 10 years ago, according to another headhunter, Mr Brian Hodges, partner of TASA International which has been operating in the Republic for 15 years.

More alarmingly, however, was the unofficial view of a systems expert working in the information processing division of one of South Africa's major banks. He believes that his company is reluctant to develop new financial products because of fears that the technology and skills needed to provide them will not be available to South Africa three years from now.

Worries over the availability

Some market makers may not make it

FROM TODAY the Stock Exchange's jobbers, or market makers as they will be described in future, will be allowed to make markets "upstairs" in their trading rooms, as well as downstairs on the traditional trading floor if that is where the action is.

Several firms seem undecided about exactly where their top traders should be. The wags are suggesting that quite a lot of trading could be done in the lift.

The traders will have four weeks to settle themselves into their new quarters before the real action will begin. SEAO, the Stock Exchange automated quotations system, will then go live, the traders will be continually rekeying their quotes, and the Chinese walls between them and their firm's salesmen and analysts will be pulled down.

The most interesting time for the market makers seems to be a pretty apprehensive lot. The surfact of gilt-edged market makers has been discussed for well over a year, but only in the past three months or so has the degree of overcapacity in equities become fully apparent.

It looks as though about 40 firms will be registered for Big Day, and although some of them will only be small-scale specialists, there will be between 20 and 30 reasonably ambitious market makers in some of the top-grade alpha stocks.

No wonder that there is a good deal of last-minute nervousness about the precise coverage of some of the market makers—leading, for instance, to last week's deal between Alexander's Laing & Crichton and Warburg's market maker. Who will do the market making in investment trusts for both firms?

On October 31 the market makers who wish to become the big players in the new conditions will have to start showing what they are made of. The new market will definitely not be a place for the faint-hearted. Those who decline to make competitive markets in size will rapidly find themselves sidelined.

Although the new market is sometimes a little misleadingly described as "electronic", it should be realised that the quotes on SEAO will only be a starting point for the institutional trade. Firm prices must be put up for alphas and betas, but only for a minimum of 1,000 shares (and most screen quotes are expected to be in this minimum size, at least to begin with).

The real question, therefore,

ever, be his in-house distribution arm. It is expected that firms will tend to be boldest in the stocks where their traders are confident that the salesmen know the big international buyers and sellers.

A prerequisite for that is likely to be that the firm's research department must have a high rating in the sector. This is one reason why research, sales and market making will all tend to go together.

The trading desk will not be confined to continuous price making, however. It will be available to take on occasional major transactions—bought deals in the primary market and block trades in the secondary market.

Then there are the various fancy exercises collectively known as "programme trading", which may include bidding for unlisted institutions, portfolio swaps between them, or restructuring portfolios on index-matching or other lines.

Much of this kind of activity will be concentrated in the leading stocks—the Footsie 100 if not the alpha list of 60 or so. But what about the smaller betas and gammas? There are widely differing views. Some argue that the second liners will be plagued by illiquidity, others that it will be only in the smaller stocks that the market makers can hope to make any money.

Some of the stories about a growing threat to the marketability of small company stocks seem to be misguided. In practice, liquidity in many of these securities is already very poor.

However, the old, unwritten rule that at least two jobbers would put every stock on their lists is being rethought. The new pattern in many cases is the single company broker, the "shop" is springing up as a market maker. This can either argue to be a logical extension of the service or a dangerous, further multiplication of conflicts of interest.

But if there could be illiquidity in the gammas, it is in the alphas, which account for well over half the volume of trading in the market, that the blood will flow. Mr Paul Neild, head of equities at Phillips & Drew, has forecast that there will only be five or six major equity market makers after a year or two.

If that is so, it would represent a much bigger shake-up than has ever been suggested even in the notoriously overpopulated new gilt-edged market.

By Barry Riley

BRITISH NUCLEAR FUELS PLC

66 I have one immediate objective for the group, to combine business success with public acceptability. 99

CHRISTOPHER HARDING, CHAIRMAN

**A review of the Company's performance and prospects by new Chairman Christopher Harding**

British Nuclear Fuels saw turnover increase by some 15% to £629M, with home sales improving by over 21% to £507M. Exports stood at £122M, only 5% lower than the record level set in 1985, while investment rose from £367M to £446M in 1986.

Despite an increase in turnover of £84M, the pre-tax profit is down to £44M from £68M last year and the dividend is lowered to £8.2M.

There were two main reasons for the downturn. Additional provisions were needed for the cost of encapsulating, storing and disposing of waste and for improvements in effluent treatment facilities. The new Fuel Handling Plant has taken longer than expected to come up to the desired production levels. It was one of the biggest and most complex construction projects ever undertaken at Sellafield and commissioning operations have reflected its complexity.

FINANCIAL DIGEST

	1986 £M	1985 £M
TURNOVER	629	545
EXPORTS	122	128
PROFIT BEFORE TAX	44	68
PROFIT AFTER TAX	34	54
DIVIDEND	8.2	16.3
INVESTMENT	446	367
NUMBER OF EMPLOYEES	16,285	15,678

"On construction and research and development we shall be spending over £1M every day for the next ten years."

The commissioning of SIXEP—The Site Ion Exchange Effluent Plant—has halved low level radioactive effluent discharges at Sellafield. Our

aim is to bring these levels down to as near zero as makes no difference. To achieve this, new plants have already been approved which are due to come on stream in the early 1990's.

"Our investment programme and healthy order book provide jobs for 16,000 people and underwrite the jobs of some 50,000 more."

Our business prospects look extremely encouraging. We recently signed contracts with the Central Electricity Generating Board and the South of Scotland Electricity Board, to undertake reprocessing work in the Thermal Oxide Reprocessing Plant—THORP—when it is commissioned in the next decade. These contracts, together with those already signed by overseas customers are worth over £4,000M during the first ten years of the plant's operation.

"It must be emphasised, that no cost reductions will be made at the expense of safety. Indeed, we do not have a business unless we have a safe business."

The public quite rightly expects us to meet the tightest safety and environmental standards, even more stringent than in other industries. We accept that. The public also expects nuclear power to remain competitive. So we must look for constant improvements in our operations.

The public needs to know all about us. That is the reason we have initiated an advertising campaign which invites people to see Sellafield for themselves. In doing this we are pursuing our aim of not only being open, but of being seen to be open.

"Chernobyl—there are lessons we can all learn."

Even though Chernobyl-type reactors would not be allowed to

operate in this country and though the BNFL Group itself is a relatively minor reactor operator, we are obviously keen to find out what went wrong and to share the knowledge gained on the effects of radiation.

"We can meet the nation's need for inexpensive electricity without exhausting our reserves of fossil fuel."

The demand for energy is expected to increase by 2 per cent per annum to meet the needs of an expanding world population. At that rate the probable reserves of oil and gas will run out sometime around the middle of the next century, while the world's coal is estimated to run out not much later. Renewable energy sources are expected to meet only a small fraction of the world's requirements.

By contrast there is an almost limitless supply of uranium. Consequently nuclear energy will continue to be in demand. The importance of cheap nuclear-powered electricity to Britain cannot be understated. But we have to take the public with us. We must make every effort to inform them that this industry has integrity, is safe, efficient and beneficial.

Send for your free copy of our annual report and accounts to:
British Nuclear Fuels plc, Information Services, Risley, Warrington, Cheshire WA3 6AS.

Name _____
Address _____

BNFL

New issue
September 26, 1986



Province of Manitoba Canada

DM 300,000,000
5% Bonds due 1996

ALGEMENE BANK NEDERLAND N.V.	WESTDEUTSCHE LANDES BANK GIROZENTRALE	BAYERISCHE LANDES BANK GIROZENTRALE	CSFB-EFFECTENBANK
INDUSTRIEBANK VON JAPAN (DEUTSCHLAND) Aktiengesellschaft	KREDITEBANK INTERNATIONAL GROUP	MERRILL LYNCH CAPITAL MARKETS	
THE NIKKO SECURITIES CO., (DEUTSCHLAND) GMBH	ORION ROYAL BANK Limited	RICHARDSON GREENSHIELDS OF CANADA (UK) LIMITED	
SALOMON BROTHERS INTERNATIONAL LIMITED	SCHWEIZERISCHE BANKGESELLSCHAFT (DEUTSCHLAND) AG	WOOD GUNDY INC.	
ANZ Merchant Bank Limited	County NatWest Capital Markets	B. Metzler und Sohn & Co.	
Arab Banking Corporation - Daus & Co. Gmbh	Credit Commercial de France	Mitsubishi Finance International Limited	
Bankhaus K. Ammerer	Credit Lyonnais	Samuel Montagu & Co.	
Baedeker Kommandit Landesbank - Giroszentrale	Credit Suisse	Morgan Grenfell & Co. Limited	
Julius Baer International Limited	Dai-Ichi Kangyo International Limited	Morgan Guaranty GmbH	
Banca Commerciale Italiana	Daiwa Europe (Deutschland) GmbH	Morgan Stanley International	
Banco del Gottardo	Deutsche Bank Aktiengesellschaft	Nippon Credit International Limited	
Banco Massaggeri & C	Deutsche Kommanditbank - Deutsche Kommanditbank	Nomura Europe GmbH	
BancAmerica Capital Markets Group	DS Bank Deutsche Girozentrale	Norddeutsche Landesbank Giroszentrale	
Bank der Bausparkassen N.V.	Dresdner Bank Deutsche Girozentrale	Oesterreichische Landerbank Aktiengesellschaft	
Bank of China London Branch	Dresdner Securities Pflichtfonds Limited	Sal Oppenheimer Jr. & Co.	
Barclays Trust GmbH	Dresdner Bank Aktiengesellschaft	Piereson, Hacking & Piereson N.Y.	
Bank für Gemeinschafts Aktiengesellschaft	DTS Bank Deutsche Städte- und Landesbank	Prudential A/S	
Bank Gutzeitler, Kurz, Brügner (Overseas) Limited	Euronomics S.p.A.	Prudential-Bache Securities International	
BKA Bank für Kredit und Auswechseln A.G.	First Interstate Capital Markets Limited	M.M. Dutchess & Sons Limited	
Bank Meiss & Hope NV	Fuji International Finance Limited	Stearns International Limited	
Bank of Montreal	Generali Bank	J.H. Henry Schroder Wagon & Co. Limited	
Bank Tokyo (Deutschland) AG	Girozentrale und Bank Aktiengesellschaften	Schweizerische Hypotheken- und Handelsbank	
Bank J. Vontobel & Co. AG	Goldman Sachs International Corp.	Schweizerische Kantonalbank	
Banque Brussels Lambert S.A.	Hannoverische Landesbank - Giroszentrale	Shearson Lehman Brothers International Skopbank	
Banque Francaise du Commerce Extérieur	Hannoverische Landesbank	Smith Barney, Harris Upham & Co. Incorporated	
Banque Générale du Luxembourg S.A.	Hannoverische Landesbank - Giroszentrale	Société Générale	
Banque Internationale à Luxembourg S.A.	Hannoverische Landesbank	Sparkassen SDS	
Banque Nationale de Paris	Hannoverische Landesbank	Saxonia Finance International	
Banque Paribas Capital Markets Limited	Hannoverische Landesbank	Saxonia Handelsbank Group	
Banque de l'Union Européenne	Hannoverische Landesbank	Saxonia Bank Corporation International Limited	
Baring Brothers & Co., Limited	Hannoverische Landesbank	Swiss Volkswagen	
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Hannoverische Landesbank	Toronto Dominion International Limited	
Bayerische Vereinsbank Aktiengesellschaft	Hannoverische Landesbank	Union Bank of Scotland Ltd.	
Bergen Bank A/B	Hannoverische Landesbank	Verein- und Westbank Aktiengesellschaft	
Berliner Bank Aktiengesellschaft	Hannoverische Landesbank	M.M. Warburg-Böckmann, Witz & Co.	
Berliner Handels- und Frankfurter Bank	Hannoverische Landesbank	WestLB International S.A.	
Boerner Landeskredit Odenburg - Giroszentrale	Hannoverische Landesbank	WestLB International	
Calès des Dépôts et Consignations	Hannoverische Landesbank	Yamatishi International (Deutschland) GmbH	
Chase Bank AG	Hannoverische Landesbank		
Chemical Bank AG			
Christies Bank (U.K.) Limited			
CIBC Limited			
Citibank Aktiengesellschaft			
Creditanstalt Aktiengesellschaft			

All these Bonds having been sold, this announcement appears as a matter of record only.

New issue
September 22, 1986



EUROPEAN INVESTMENT BANK Luxembourg

DM 200,000,000
6% Bonds of 1986/2016

COMMERZBANK Aktiengesellschaft	WESTDEUTSCHE LANDES BANK GIROZENTRALE	DRESDNER BANK Aktiengesellschaft
BANK DER BONDSSPAARBANKEN N.V.	DEUTSCHE BANK Aktiengesellschaft	BERLINER HANDELS- UND FRANKFURTER BANK CAISSE DES DEPOTS ET CONSIGNATIONS
CARIPLO CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE	COUNTY NATWEST CAPITAL MARKETS Limited	CREDIT COMMERCIAL DE FRANCE
CSFB-EFFECTENBANK	DAIWA EUROPE (DEUTSCHLAND) GMBH	GIROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN Aktiengesellschaft
KREDITEBANK INTERNATIONAL GROUP	MERRILL LYNCH CAPITAL MARKETS	MORGAN STANLEY INTERNATIONAL
ORION ROYAL BANK Limited	SCHWEIZERISCHE BANKGESELLSCHAFT (DEUTSCHLAND) AG	SPAREKASSEN SDS
	SVENSKA HANDELSBANKEN GROUP	

All these Bonds having been sold, this announcement appears as a matter of record only.

Provinsbanken A/S
U.S. \$100,000,000
Floating Rate Notes Due 1991

In accordance with the provisions of the Notes, notice is hereby given that for the initial interest period from September 25, 1986 to March 25, 1987 the Notes will carry an interest rate of 6 1/4% per annum. The interest payable on the relevant interest payment date, March 25, 1987 will be US\$7698.78 and US\$307.95 respectively for Notes in denominations of US\$250,000 and US\$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank.
September 29, 1986

Grindlays Eurofinance B.V.
U.S. \$100,000,000
Guaranteed Floating Rate Notes 1992
Guaranteed on a subordinated basis by



Grindlays Bank p.l.c.

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 30th September 1986 to 31st March, 1987 the Notes will bear interest at a rate of 6 1/4% per annum. The coupon amount per U.S. \$100,000 Note will be U.S. \$319.12 and the coupon amount per U.S.\$10,000 Note will be U.S. \$31.92. The interest payment date will be 21st March, 1987.

Agent Bank:
Samuel Montagu & Co. Limited

John in 1986

CHASE

Financial Times Monday September 29 1986

APPOINTMENTS

Rolls-Royce Motors managing director

Mr Peter T. Ward has been appointed managing director, ROLLS-ROYCE MOTORS from October 1. Mr Ward joined the company in 1983 and has been responsible since then for all sales and marketing activities worldwide.

Mr Takeshi Nakajima, a managing director of Prudential-Bache Securities International and a senior vice president of Prudential Global Funding, leaves the London office of PRUDENTIAL-BACHE on October 1 for Japan. As executive vice president of Bache Securities (Japan), Mr Nakajima will head Prudential's Japanese investment banking unit in Tokyo. His successor in London is Mr Stephen Shipton, vice president, Prudential-Bache Securities International, who will run the Japan desk in the corporate finance area.

Mr K. H. D. Tellech has been appointed to the board of CZARNIKOW TRANSMARKET, w/o 1-14 0-Bp AODN NNU. Mr John Slatter has been appointed to the board of ARACO INVESTMENTS. He is managing director of Bridges, an estate agency which was acquired by Abaco last February.

Mr E. L. (Teddy) Langton has been appointed non-executive chairman of LOGITEK. He is vice-president of Horwath and Horwath International, and regional director for Europe and was, until recently, senior partner of the UK member-Stoy Hayward.

AVERTED SECALINE HOMES, the housing division of Alfred McAlpine, has appointed Mr Bill Oliver and Mrs Pamela Gilchrist to its board. Mr Oliver, finance director, joined Alfred McAlpine Homes in 1985 from Bechtel Homes Construction, where he was company secretary, then finance director. Mrs Gilchrist, divisional sales director, is responsible for the co-ordination of sales throughout the division's six operating companies in the North, South, East, West, Scotland and Ireland.

WESTAVON has appointed Mr John Bradley as investment director from October 21. Mr Bradley spent four years with Morgan Grenfell before joining the Tyndall Group, from which he has just resigned as managing director of the unit trust subsidiary.

Mr John Finch will join the board of INVESTORS IN INDUSTRY (SI) on October 1 and will be appointed chairman in succession to Lord Caldecote at the annual meeting in July.

Mr Otto van der Wyk has joined BARINGS from Citicorp as managing director of Barings Capital Fund Management. He will be responsible for its European-wide venture capital and management buy-out activities.

Mr Elwin Taylor has been appointed a director of TRAFEX UK.

Mr John Fins has joined the board of PARROT CORPORATION as non-executive director. Mr Fins, a senior partner in the management consultancy of Deloitte Haskins and Sells will represent the interests of three of the institutional investors in Parrot Corporation, namely Legal and General, Commercial Union and CIN.

Doctor Ray Jenkins, former marketing director of Thermelite, has become managing director of MARLEY EXTRUSIONS.

DAKS SIMPON GROUP was appointed by Mr Jeremy Franks to be chairman of the board of the holding company. Mr Franks remains managing director of Simpson (Piccadilly).

WOODHOUSE & RIXON (HOLDINGS) has appointed Mr Nigel Campion-Smith a director. He is a partner of City solicitors Travers Smith Brindle, and Co.

MR Brian Carroll, until recently a director of Henderson Group and executive chairman of BERKELEY ASSET MANAGEMENT, has appointed Sir Graham Farquharson as chairman from October 1.

THE WEEK IN THE COURTS

Spending cuts speed wind of change

THE day after tomorrow the majesty of the law stages its perennial unfolding. This year there will not be quite the usual air of self-confidence about the judges and barristers who will parade in their full-dressed robes from Westminster Abbey to the Houses of Parliament for the Lord Chancellor's "breakfast."

That quaint ceremony, at which indifferent punch is sipped in conditions that have resembled an orderly but noisy scrum, will not be the same. The Lord Chancellor has severely restricted the numbers invited; only one in three of the Queen's Counsel will get invitations each year.

Lord Hailsham's dictat is not, one suspects, just made in the cause of economy in public expenditure, but is a reflection of the turbulent times through which the legal profession has been going.

If there has not exactly been a total revolution through the legal corridors of the Law Courts in the Strand and the Temple, a tidal wave is beginning to sweep away some of the driftwood that has accumulated undisturbed for many years.

October 1 1986 will doubtless be remembered in the legal calendar as the day on which the Crown Prosecution Service replaced the 40 or so police prosecuting authorities.

It has not been an easy transition from police prosecutors (in most police forces, ably serviced by a solicitors' prosecuting office) to a professional prosecution service.

Recruitment has been difficult, and the new service is below establishment. Not all those lawyers who worked in the prosecutors' office have instantly accepted the move to a pure public legal service. The pay has not been all that attractive at the lower ends of the scale.

The legal profession's self-assuredness has been shaken by other, some unprecedented, events.

Who, a year ago, could have imagined that the Bar and the Lord Chancellor would be singing it out in the courts over the question of whether the Crown Prosecution Service should manage and produce a more rational system of criminal justice than a semi-public police force ever could.

However, the advent of the Crown Prosecution Service is not what has caused the fittering in the legal dovecotes. The legal profession's semi-public nature has been shaken by other, some unprecedented, events.

Who, a year ago, could have imagined that the Bar and the Lord Chancellor would be singing it out in the courts over the question of whether the Crown Prosecution Service should manage and produce a more rational system of criminal justice than a semi-public police force ever could.

The motive for the scrutiny report is to cut costs, which will entail massive reductions in the quantity and quality of legal advice services. And the solicitor in private practice will have lost the Green Form.

Some of these lawyers have opted for privatisation and are offering themselves as advocates in private practice to help the half-grossed Crown prosecutor.

Some lawyers are saying that the new service is a shamless Sea of Thomas Hardinge, the Director of Public Prosecutions, is cautiously optimistic. Clearly, the Crown Prosecution Service will undergo birth pangs, and there may be some cot deaths in the courts while the service assimilates itself to the volume of criminal business. Once firmly in the saddle and in full control of the intake of criminal cases, the Crown Prosecution Service should manage and produce a more rational system of criminal justice than a semi-public police force ever could.

Who, a year ago, could have imagined that the Bar and the Lord Chancellor would be singing it out in the courts over the question of whether the Crown Prosecution Service should manage and produce a more rational system of criminal justice than a semi-public police force ever could.

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Bar chairman backs wider advocacy for solicitors

BY HAZEL DUFFY

MR ROBERT ALEXANDER, chairman of the Bar, has conceded that solicitors could undertake more advocacy work in the Crown Courts. The Law Society has been pressing for solicitors to be allowed greater "rights of audience" in such courts.

Speaking to the British Legal Association in Oxford at the weekend, Mr Alexander said: "There are solicitor advocates who are highly competent. Since every profession has its weaker members, it would be unreal to pretend that all barristers are able advocates than these competent solicitors."

He added: "It is also of concern when a solicitor who has conducted a committee in the Magistrates' Court, which has gone forward to a guilty plea at trial, is prevented from giving the client continuity of service. While there are considerable numbers of small cases — about 20 per cent of Crown Court cases — where solicitors have rights of audience, there are still some of the simpler kind of case in which they have no such right."

He went on to suggest, as

"licensing" system — perhaps conducted by a combination of local circuit judges and magistrates — to ensure that only competent solicitor advocates gained access to the court. It might also be desirable to consider whether the extended rights of audience should be limited to cases in which solicitors had acted in the magistrate's court, he said.

In the past, Mr Alexander has supported the continuation of a separate and independent Bar. He rejected proposals produced by a working party

discussed at the society's annual conference next month — suggesting that there should be a common system of education of lawyers, from which a small number would go on to specialise in advocacy. This "would not improve the skills of barristers and would be likely to lead to confusion."

Another argument for a single legal profession — that one lawyer is cheaper than two — was dismissed by Mr Alexander on the grounds that barristers have lower overheads than solicitors and are therefore competitive.

Justian

BUILDING

AUTHORISED UNIT TRUSTS & INSURANCES

جبل العلوي

INSURANCE, OVERSEAS & MONEY FUNDS

JULY, 1986

INDUSTRIALS—Continued

Stocks

Price

Last

In.

Pvt.

Ytd.

P/E

PER

Closing prices, September 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div.	Yld.	P	\$	12 Month	High	Low	Stock	Div.	Yld.	P	\$	12 Month	High	Low	Stock	Div.	Yld.	P	\$	12 Month	High	Low	Stock	Div.	Yld.	P	\$	12 Month	High	Low	Stock	Div.	Yld.	P	\$
267 134 AAR S	.44	2.1	18	438	211	211	212	212	212	Baldwin	0.40	2.5	13	100	100	100	100	100	Cooper	1.00	4.0	13	100	100	100	100	100	Cooper Tr.	2.30	2.0	14	100	100	100	100	100		
235 134 AFG S	.62	3.6	16	195	254	254	254	254	254	BaldHc	0.40	2.5	13	100	100	100	100	100	Cooper, Jr.	1.00	1.7	12	100	100	100	100	100	FMEP	.050	.410	110	100	100	100	100			
257 134 AGS	13	50	18	19	19	19	19	19	19	BlairHc	1.50	2.0	13	100	100	100	100	100	Cooper, Jr.	1.00	1.8	13	100	100	100	100	100	FMOH	.050	.140	110	100	100	100	100			
15 134 AMCA	255	21	10	100	55	55	55	55	55	BBLHc	1.00	2.0	13	100	100	100	100	100	Cordis	.90	4.7	13	100	100	100	100	100	FMPH	.050	.140	110	100	100	100	100			
57 134 AMR	10	10	10	100	55	55	55	55	55	Bossed	1.00	2.2	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
151 134 APR	6	15	15	11	11	11	11	11	11	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
17 134 ARX	.78	6.5	10	36	11	11	11	11	11	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
17 134 AXP	.28	5.2	10	150	35	35	35	35	35	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
257 134 AXP	2.72	9.4	19	450	250	250	250	250	250	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AccoWt	2.22	27	28	285	250	250	250	250	250	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AccoWt	.42	15	15	15	15	15	15	15	15	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AccoWt	.95	9.5	15	15	15	15	15	15	15	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
134 134 AdmLI	1.71	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40	12	12	12	12	12	12	12	12	Bossed	1.00	2.0	13	100	100	100	100	100	Cordis	.55	1.2	13	100	100	100	100	100	FPMH	.050	.140	110	100	100	100	100			
14 134 AdmLI	1.40																																					

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling looks for relief from abroad

GILTS WILL start better tomorrow, said a dealer at Scrimgeour Vickers on Wednesday night. He was right, but by the end of the day even the support offered by a more optimistic US Treasury bond market could sustain prices, and gilts finished up to 4 point lower on Thursday, following even larger losses on Wednesday.

The reason was the slide in the value of sterling, amid growing fears that the pound's fall from favour would not easily be reversed. Sterling's weakness was not the result of any one factor, but suffered from a series of events which made it the obvious choice for selling at the time of continued demand for the D-mark.

It was no small surprise when

the West German Bundesbank decided to leave interest rates unchanged at Thursday's council meeting. The market had been clutching at straws in hoping sterling would be granted a breathing space by a cut in the 3.5 per cent West German discount rate, but while there was a chance, pressure on the pound was temporarily suspended.

A change of plan by Mr Karl Otto Poehl, president of the Bundesbank, who had originally intended to be on his way to the gathering of central bankers and finance ministers in Washington, when the Bundesbank council met, raised hopes West Germany might be about to ease credit policy. This was something of a

faint hope, however, as it always seemed most likely that Mr Poehl had delayed his departure to Washington to brief council members on the Gleneagles meeting of EEC officials the previous weekend, and to gain acceptance for West Germany's position at the Washington meeting.

There was little point in Mr Poehl arriving in Washington having already played his strongest card, in what would obviously be difficult negotiations on exchange rates and monetary policy.

The US has for some time been asking West Germany and Japan to cut interest rates and stimulate growth to help out the US trade deficit, comprising the US problem with the large surpluses being

run by these two countries. On the other hand West German and Japanese officials could point to the failure of the US to reduce its budget deficit and to their own domestic problems, including above target money supply. Figures released last week also suggested the strength of the D-Mark and yen were turning the trade position against West Germany and Japan. West German invisible trade remained comfortable in surplus in August, but narrowed to \$3.8bn from \$10.9bn in July, while exports stagnated and imports rose.

Japan's industrial production index fell 2.4 per cent in August, the sharpest decline since October 1982. During the same month

the value of exports of Japan's 13 leading trading houses fell 13.7 per cent, although this figure was disappointing, because it was quoted in terms of the yen. Because of the strength of the Japanese currency exports in yen fell 30.1 per cent over successive monthly year-on-year drop, but on a dollar basis exports in August were up 7.7 per cent from the same time last year.

This seems to be a classic example of figures being open to any interpretation, and would obviously be looked at very differently by Tokyo and Washington.

In nervous trading ahead of the Washington meetings the dollar moved back above Dm 2.00, and pressure increased on sterling.

The market was very dis-

appointed with the August UK trade figures. Forecasts suggested a visible deficit of about £800m, which after taking account of invisible earnings would leave the current account roughly flat, but the deficit on trade was a record £1.4bn and the current account short fall £286m.

The Bank of England supported

the pound several times during

the week, but each time seemed less effective than the last. Sterling fell to a record low on the exchange rate index, as fears increased that without help from abroad, in the form of lower interest rates, UK rates would have to go up.

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BANK OF GHANA

Notice to the Public New guidelines on buying and selling of Foreign Exchange

i) Foreign exchange requests to cover the following:

a) Medical Care Abroad:
The supporting document is an approved Exchange Control Form M1.

b) Education:

i) Tuition:
The supporting document is an approved Exchange Control Form B1.

ii) Living Allowance:
The supporting document is an approved Exchange Control Form T4.

c) Personal Remittance Quota:
The supporting document is either approved Exchange Control Form Q1, Q2, or Q3 as the case may be.

d) Terminal Benefits:
The supporting document is an approved Exchange Control Form C1.

TIME-TABLE FOR AUCTION WEEK
For each auction week, the following time-table will be observed:

MONDAY—THURSDAY Collection and completion of application forms, Form FXB/86 (for a fee of £100) and Submission of application forms in sealed envelopes, between 8.30 a.m. and 2.00 p.m.

FRIDAY Conduct of Auction between 9.00 a.m. and 3.00 p.m.

Any amendment to the time-table for any week will be announced by the Bank of Ghana.

CONDITIONS FOR THE RELEASE AND USE OF FUNDS

i) Successful bidders must use the funds won from the auction only for the purpose stated on the application form.

ii) Unless otherwise provided, commercial banks will ensure that settlement takes place within ten (10) working days after the date on which the foreign exchange was transferred from the Bank of Ghana. Furthermore, the commercial banks are to ensure that the payment is for the intended purpose.

iii) All foreign exchange won from the auction and not utilized within the stipulated time period shall be returned to the Bank of Ghana at the exchange rate at which it was acquired.

iv) In respect of a bid for foreign exchange to open a letter of credit, the commercial banks will ensure that the letter of credit is established for the successful bidder within fifteen (15) working days from the day on which funds were released. The letter of credit must have an expiry date of not more than ninety (90) days and the related goods must be shipped within that period. Otherwise, the successful bidder loses the right to use the foreign exchange won.

In circumstances where goods are made to order to be delivered after the ninety (90) day limit, special permission from the Foreign Exchange Auction Committee will have to be obtained.

For further enquiries the public is advised to contact their bankers.

OTHER CURRENCIES

Sept. 26 Sept. 26

E S

US Dollar 1.4720 1.4722

Canadian \$ 0.633 0.6215

Australian \$ 0.71 0.7076

New Zealand \$ 0.5275 0.5258

Deutsche Mark 1.00 0.9959

West German 1.00 0.9959

Danish Krone 0.82 0.8102

Swiss Fr. 0.7919 0.7858

Irish Punt 0.27 0.265

Shilling 0.12 0.115

Norwegian Krone 0.68 0.674

Swedish Krona 0.76 0.7525

French Franc 0.70 0.6925

Italian Lira 0.47 0.4625

Malaysian Ringgit 0.26 0.2525

Yen 217.75 217.75

* CS/SDR rate for Sep. 26; N/A

** Long-term Eurobonds: Two years 7.5% per cent; three years 7.7% per cent; four years 7.8% per cent. Short-term rates are call for US Dollars and Japanese Yen; others, two day's notice.

† UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and to the relevant currency. Belgian rate is for convertible francs.

Financial Franc 42.75-42.85.

** Selling rate.

FORWARD RATES AGAINST STERLING

Sept. 26 Spot 1 month 3 months 6 months 12 months

US Dollar 1.4720 1.4722 1.4723 1.4725 1.4727

Canadian \$ 0.633 0.6215 0.6215 0.6215 0.6215

Australian \$ 0.71 0.7076 0.7076 0.7076 0.7076

New Zealand \$ 0.5275 0.5258 0.5258 0.5258 0.5258

Deutsche Mark 1.00 0.9959 0.9959 0.9959 0.9959

West German 1.00 0.9959 0.9959 0.9959 0.9959

Danish Krone 0.82 0.8102 0.8102 0.8102 0.8102

Swiss Fr. 0.7919 0.7858 0.7858 0.7858 0.7858

Irish Punt 0.27 0.265 0.265 0.265 0.265

Shilling 0.12 0.115 0.115 0.115 0.115

Norwegian Krone 0.68 0.674 0.674 0.674 0.674

Swedish Krona 0.76 0.7525 0.7525 0.7525 0.7525

French Franc 0.70 0.6925 0.6925 0.6925 0.6925

Italian Lira 0.47 0.4625 0.4625 0.4625 0.4625

Malaysian Ringgit 0.26 0.2525 0.2525 0.2525 0.2525

Yen 217.75 217.75 217.75 217.75 217.75

† UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and to the relevant currency. Belgian rate is for convertible francs.

Financial Franc 42.75-42.85.

** Selling rate.

MONEY MARKETS

Clearing the decks as fears grow

IT WAS a week that most dealers in London's financial markets will want to forget. A dealer at one of the largest traders on the London International Financial Futures Exchange said "I doubt whether anyone has made any large profits in this market lately," as rumours circulated about some large losses suffered by US based traders.

Another dealer on Liffe commented "This has been a bad day for gilt." He was speaking on Thursday when the market failed to sustain early gains and

stayed flat for the second day running, as disappointment at the record UK trade deficit combined with the failure of the West German Bundesbank to cut interest rates to push sterling down to a record low.

In the general mood of despondency dealers in London began to look ahead to the mid-UK money market futures figures. Forecasters were not generally encouraging and it was generally expected the figures on October 7 will show another large rise in sterling M3, perhaps by 2.5 per cent, which would be about dou-

ble the August rise.

A week pound, record trade deficit, and fears about rising money supply growth, were not a recipe for confidence. The discount houses provide a good barometer of conditions on London's financial markets. The houses try to hold out to bills at times when interest rates are expected to fall, but wish to sell at a lower price if they can. It is felt that rates will rise.

Last week the houses were more than happy to sell bills to the Bank of England, in an attempt to clear the decks for

MONEY RATES

Sept. 26 Day's spread

Over 6 1/2 6 months

Over 6 1/2 12 months

Over 6 1/2 24 months

Over 6 1/2 36 months

Over 6 1/2 48 months

Over 6 1/2 60 months

Over 6 1/2 72 months

Over 6 1/2 84 months

Over 6 1/2 96 months

Over 6 1/2 108 months

Over 6 1/2 120 months

Over 6 1/2 132 months

Over 6 1/2 144 months

Over 6 1/2 156 months

Over 6 1/2 168 months

Over 6 1/2 180 months

Over 6 1/2 192 months

Over 6 1/2 204 months

Over 6 1/2 216 months

Over 6 1/2 228 months

Over 6 1/2 240 months

Over 6 1/2 252 months

Over 6 1/2 264 months

Over 6 1/2 276 months